

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 B

Israeli pullback
threatens new
bloodbath, Page 4

World news

Business summary

Neves is elected President of Brazil

Sr Tancredo Neves, candidate of the opposition Democratic Alliance, was elected President of Brazil in a result that marks a decisive break with the country's military regime of the last 21 years.

Sr Neves, aged 74, won a 480 to 180 majority over Sr Paulo Maluf, the official candidate, in the electoral college.

Although the outcome of the indirect election had been clear for several months, the result in Brazil's first open presidential contest since 1960 was nevertheless a historic victory for the country's opposition parties. Page 16, Details.

Space meeting

West Germany's Cabinet meets today to decide on the country's space policy amid signs that France might provoke a disagreement among West European nations over the correct strategy for joining the U.S. scheme to build a manned space station. Page 2

Belgian bomb

A Belgian Marxist group set off a car bomb outside a U.S. Army military centre near Nato headquarters in Brussels.

Lebanon blast

Israel's deputy commander in the western sector of south Lebanon was critically wounded in a bomb blast.

Four die in Salvador

Left-wing guerrillas in El Salvador killed four soldiers guarding a coffee plantation.

U.S.-Mozambique link

The U.S. has agreed to train Mozambican military forces, and supply \$1m to the country in non-lethal military assistance, marking an improvement in relations between the two nations.

Shipyard protest

Spanish shipyard workers in Vigo, northern Spain, protesting against planned layoffs, occupied four West European consulates.

Cruise decision

Belgium will decide by the end of March on whether to share of Na-tio's new American cruise missiles, but will not necessarily begin immediate deployment. Page 3

Iranian hanged

A senior military commander of Iran's opposition Mujahedin organisation, accused of torturing and killing a number of people, was hanged at Tehran's Azin prison.

Fuel price riots

Demonstrators in Jamaica rioted, blocked roads and set fire to piles of tyres in protest against price increases for petrol and propane gas.

Attaché expelled

Spanish Government expelled the Soviet cultural attaché in Madrid for alleged espionage.

Senator arrested

U.S. Republican Senator Lowell Weicker was arrested in an anti-apartheid demonstration outside the South African embassy in Washington.

Ship trial delay

The trial of 25 people at Piraeus, Greece, charged with carrying out the world's biggest shipping fraud through the sinking of the Liberian-registered tanker Salem was adjourned for two months.

Cabinet dissolved

President Ershad of Bangladesh dissolved his Cabinet as the first step in his plan to restore democracy. Elections are set for April.

Dunlop in £142m refinance scheme

DUNLOP Holdings, the debt-ridden UK tyre and rubber products group, yesterday announced a £142m (\$157m) refinancing programme of five years of negotiations with 53 leading banks. Page 16

DOLLAR was mostly weaker in London, falling to DM 3.185 (DM 3.183), FF 5.478 (FF 5.475) and ¥254.7 (¥255.45), but it improved to SwFr 2.88 (SwFr 2.878). On Bank of England figures, the dollar's trade-weighted index was unchanged at 146.7. In New York it closed at DM 3.1892, FF 5.4725, SwFr 2.8875 and ¥254.85. Page 37

STERLING was firmer in London, closing at \$1.12, a rise of 90 points on the day. It also improved to DM 3.5875 (DM 3.55), FF 10.93 (FF 10.845), SwFr 3.0025 (SwFr 2.97) and ¥255.25 (¥253.75). The pound's exchange index rose to 71.3 from 70.8. In New York it closed at \$1.1185. Page 37

WALL STREET: The Dow Jones industrial average closed 3.75 down at 1,230.79. Section III

LONDON stock market saw a re-emergence of confidence and the FT Ordinary share index added 12.5 to 961.2. Gilt rallied strongly. Section III

AMSTERDAM AND ZURICH share values reached record levels as buyers returned after Monday's downturn. Section III

GOLD rose 75 cents on the London bullion market to finish at \$302.75. It was also firmer in Zurich at \$303.05. In New York, the Comex February settlement was \$302.30. Page 36

COPPER prices rose to the highest level since February 1980 in London after a wave of heavy buying. Cash high-grade copper added £23.75 to £1,196.25 a tonne. Page 36

NIGERIA'S central bank made its first interest payment on some \$250m in promissory notes issued to 14 foreign lenders, as the first stage in repaying several billion dollars in overdue trade debts. Page 5

AUSTRALIA is to remove restrictions on the ability of foreign governments, their agencies and overseas banks (other than central banks) to invest in Australian capital markets. Page 20

WELLS FARGO, the U.S. bank, boosted final-quarter profits to \$44.5m from \$40.5m with 12-month earnings set at \$109.3m against \$154.9m. Other U.S. bank results. Page 17

CITICORP and two other leading U.S. banking groups, Manufacturers Hanover and Bankers Trust, reported sharply higher fourth-quarter net earnings. Page 17

KAISER Aluminum and Chemical, the third largest U.S. aluminum producer, was hit by low prices and lost \$27.8m in the fourth quarter.

SECURITY PACIFIC increased 1984 profit to \$291m compared with \$265m.

CONTINENTAL AIRLINES of the U.S., which filed under Chapter 11 of the U.S. bankruptcy code in November, presented an outline reorganisation plan to creditors. Page 17

CIGA HOTELS, the luxury Italian chain, doubled its pre-tax profits in 1984 to L160m (\$82m). Page 18

VOLKSWAGEN is considering whether to take a capital stake in Fiat to consolidate its already close co-operation with the Spanish state-owned car group. Page 17

CIRA-GEIGY group turnover rose 19 per cent to SwFr 17.48bn (\$8.53bn) last year, which the chemical company attributes to higher sales. Page 18

SEITA, the French state tobacco company, made an operating loss of FF 18m (\$18.7m) last year despite a 10 per cent increase in turnover. Page 18

Sterling steadies and London shares recover

BY PHILIP STEPHENS IN LONDON AND PAUL TAYLOR IN NEW YORK

STERLING steadied against other leading currencies yesterday as London's financial markets recovered some of their poise after Monday's rise in base lending rates to 12 per cent.

The pound closed in London at \$1.1200, up 90 cents from Monday, while gains against most European currencies were also reflected in a 0.5-point rise in the sterling index to 71.3.

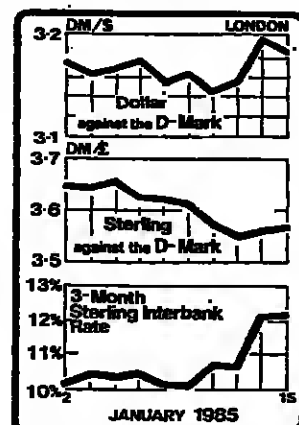
The pound's steadier performance was reflected in an easing of the key three-month interbank rate to just over 12 per cent from nearer 12½ per cent on Monday.

On the London Stock Exchange, share prices recouped some of their losses with the FT Ordinary share index advancing 12.5 points to 961.8. Government securities registered gains of around 1 point.

In the U.S., most large banks yesterday cut their prime lending rates by ¼ point to 10½ per cent, following the lead set on Monday by Manufacturers Hanover, the fourth largest U.S. banking group.

The prime rate cut, and a further slight decline in U.S. money market rates yesterday morning, helped to lift bond prices and spurred a flurry of activity in the Wall Street equity market in early trading. By 2.30pm the volume of shares traded on the New York Stock Exchange topped 131m with the Dow Jones industrial average showing a modest 3.66 point gain to 1,230.68. The Dow closed 3.75 down at 1,230.79.

The calmer atmosphere was greeted with some relief by the British Government, although the dollar's seemingly unstoppable rise remains a cause of anxiety.



In early foreign-exchange trading in New York, the dollar slipped a little but was still holding on to most of its Monday gains.

In London, foreign-exchange dealers said the higher UK borrowing costs, which make it more expensive to speculate against the pound, had restored some calm to currency markets.

Confidence in sterling was still fragile, however, and both the UK currency and interest rates remained vulnerable to the strength of the dollar and to any adverse news over oil prices.

The calmer atmosphere was greeted with some relief by the British Government, although the dollar's seemingly unstoppable rise remains a cause of anxiety.

U.S. output report lifts optimism over economy

BY STEWART FLEMING IN WASHINGTON

INDUSTRIAL production in the U.S. rose by 0.8 per cent in December, the Federal Reserve Board reported yesterday, adding to the generally encouraging picture of the economy emerging from the statistical data for the end of 1984.

The report came as leading U.S. banks followed Manufacturers Hanover Trust in reducing their prime lending rate from 10½ per cent to 10 per cent, reinforcing the trend towards lower short-term interest rates in recent months. On Wall Street, there is speculation that further cuts in the prime rate may be forthcoming as banks seek to boost their business by pricing their loans more competitively.

Separately, Mr Paul Volcker, the Federal Reserve chairman, urged congressional leaders to support the central bank's moves in recent months to relax its monetary policy and encourage the sharp decline in interest rates since the summer. After a private meeting with Senate Republicans, who are attempting to draw up measures to reduce the projected 1985 federal budget deficit, Mr Volcker told reporters that cuts of around \$50bn, if they were

sustained in subsequent years, would aid the economy and Wall Street and would help to lower U.S. interest rates.

Mr Sam Richardson, the Senate Finance Committee spokesman, said that the Senate Republicans were trying to assemble spending cuts totalling \$54bn in 1985, \$90bn in 1986 and \$110bn in 1987.

As the new data on the economy were released yesterday one figure - the Commerce Department's report on retail sales in December - caught Wall Street investors by surprise. Instead of the 1 per cent rise in retail sales last month that most economists had been expecting, the Commerce Department said that sales declined 0.1 per cent, the first decline since August.

Many economists quickly dismissed the report as misleading. Mr Stephen Roach, senior economist at Morgan Stanley, described the figures as an "aberration", and even government economists were dubious about the reliability of the data.

Virtually the whole of the decline in December sales was accounted for by a setback in car sales. Ex-

cluding the automotive sector, retail sales in December rose, a healthy 0.5 per cent over November.

The decline in the dollar value of car sales reported by the Commerce Department conflicts directly with the reports from car manufacturers themselves, who say that unit sales rose at a seasonally adjusted annual rate of 12.5 per cent last month.

In preparing the quarterly figures for real gross national product, the Government bases its figures on the unit sales data rather than the poll of car dealers, which is the basis for the retail sales report.

Recent gains in employment, rising trends in personal income and continuing high levels of consumer confidence, as well as the strength of non-automotive retail sales, all suggest that consumer spending is not declining. Economists will be seeking confirmation that their doubts about yesterday's Commerce Department report are justified this week when a broader report on personal income and consumption is released.

Wall Street reaction, Page 27; U.S. bank results, Page 17

Wang in talks with CIT-Alcatel

BY PAUL BETTS IN PARIS

CIT-ALCATEL, the French state-controlled telecommunications group, is negotiating technical collaboration with Wang, the U.S. computer group, which might pave the way to a broader industrial alliance between the two companies.

It is understood that the two companies are exploring the possibility of extending their collaboration to a joint venture and even ultimately to a financial agreement. However, the two parties denied last night that any financial association between the companies was under negotiation.

CIT-Alcatel and Wang are understood to have already signed a tech-

CEA, France's atomic energy commission, is to make selective investments in small U.S. high-technology companies as part of a move into venture capital operations by state organisations. Page 16

nical agreement to make their respective equipment compatible with each other. Wang signed a similar agreement last year with the French private Jeumont-Schneider group.

Wang, which has been seeking a link-up with a European telecommunications partner, is also explor-

ing the possibility of forging other European alliances in West Germany and Italy. For Wang, a link-up with CIT-Alcatel would help to open the large French public-sector market. The only outsider to have successfully and significantly penetrated that market so far is IBM.

The collaboration with CIT-Alcatel would fit Wang's current strategy to broaden its market base, which is coming under increasing pressure from IBM. That company is now moving determinedly into the business computer and office automation market.

Siemens's bid for Allen-Bradley, Page 20

W. German banks oppose higher rates

By Jonathan Carr in Frankfurt

WEST GERMAN banks have warned the Bundesbank against raising its key interest rates, although the U.S. dollar is touching levels against the D-Mark not seen for more than a decade.

The warning comes before tomorrow's meeting of the central bank council, which is expected to consider at least raising the Lombard rate, and perhaps the discount rate, too.

The aim of any increase would be to staunch long-term capital outflows from West Germany, steady the D-Mark and help to cut imported inflation (caused by higher dollar-denominated prices).

West Germany's savings banks' association said yesterday, however, that such Bundesbank action (which might preface a general rise in domestic interest rates and weaken economic recovery) would be unsuitable.

In a separate statement, the federation of West German banks also said that even with the dollar's surge and rising import prices, the central bank should not change its policy course - for the present.

The Bundesbank has long viewed the relative weakness of the D-Mark with some equanimity, because the boost the exchange rate has given West German exports has virtually outweighed any disadvantages.

With the dollar now close to DM 3.20 (the highest level since early 1973), however, the fear of imported inflation is looming ever larger even though the rise in the overall cost of living is still only about 2 per cent at an annual rate.

Moreover, latest figures show there was a net outflow of long-term capital from West Germany in November of DM 2.2bn (\$688m), compared with an inflow of DM 630m in November 1983.

While foreigners, encouraged by Bonn's abolition of coupon tax, have been investing quite heavily in D-Mark securities, Germans have been ploughing large sums into dollar investments with higher interest rates.

The Bundesbank is widely felt to be in a tricky position. A modest rise of, say 0.5 per cent - bringing the Lombard rate to 8 per cent and the discount rate to 5 per cent - might have little effect on the exchange rate and capital flows.

On the other hand, any stronger rise might have the depressive effect on the economy that the banks fear. Hence it is believed in banking circles that the Bundesbank - after carefully weighing the pros and cons - may elect to do nothing.

Britain to sell remainder of Bae stake

BY MICHAEL DUNNE AND ALEXANDER NICOLL IN LONDON

THE UK Government is to sell its remaining 48.43 per cent stake in British Aerospace (BAe) retained when the previously state-owned group was privatised in 1981. The move, to take place in the spring or early summer, will be accompanied by a big share issue by British Aerospace itself.

BAe shares were suspended yesterday pending the House of Commons announcement of the sale by Mr Norman Tebbit, the Trade and Industry Secretary.

At Monday night's closing price of 308p, the 96.85m government shares would raise more than £580m (\$940m). The size of BAe's new share issue has yet to be decided, but it will not exceed 50m new shares, equivalent to 25 per cent of the existing share capital. That would raise more than £180m at Monday's closing price.

The timing of the moves has been governed by the substantial delay in the planned privatisation of British Airways, originally due this spring and expected eventually to raise more than £1bn. The continuing U.S. litigation over the collapse of Laker Airways, in which BA is a key defendant, has pushed that sale back to midsummer at the earliest. As a result, a slot has opened up for the BAe fund-raising.

The size of the planned share offering took London financial institutions by surprise, although the Government had been expected to reduce its BAe stake, and some stock market analysts had even expected a rights issue.

There was also some bewilderment at the company's decision to announce a rights issue several months in advance and without giving details.

It was understood that BAe felt it should anticipate long-term funding needs with a simultaneous rights issue because the Government's sale would preclude any capital-raising exercise for a considerable period.

Reflecting the institution's uncertainties, market analysts said that BAe shares might open today some 20p down on the pre-suspension price.

The Government has been thinking for some time of selling its remaining 48.43 per cent of British Aerospace, subject to retaining only a "Golden Share" to prevent the company from falling into foreign ownership. In addition, Mr Tebbit told the Commons a 10 per cent limit would be imposed on the proportion of the government shares allocated to any individual or group.

BAe's articles of association will be changed to provide for this "Golden Share", at an extraordinary general meeting that will also

Sir Freddie Laker gave sworn testimony yesterday in Washington in preparation for the U.S. civil and-trust suit against 11 airlines over the 1982 collapse of Laker Airways. Page 16

be asked to approve the prospective issue of new BAe shares.

The cash raised by BAe from its own issue will be used to finance many new developments now planned across the entire spectrum of the company's aircraft, missiles and space business.

Those include the development of the new larger Series 300 version of the BAe 146 four-engine regional jet airliner, the development of the Advanced Turbo-prop (ATP) airliner, and further development of the Super 748 airliner, the Jetstream 31 and the BAe 125 executive jet.

The company also has to finance further developments of such missiles as the Rapier, invest substantial sums in new communications and other satellite research, and pay for development of its new Hawk single-seat fighter, now being developed from the Hawk trainer.

It has in addition to pay for its share of the advanced-technology joint industry-Government Experimental Aircraft Programme (EAP), designed to produce a flying prototype of a new fighter that might contribute eventually to any European Experimental Fighter Aircraft (EFA) programme.

The combined investment in all those programmes, through the rest of the 1980s, is likely to amount to several hundred millions of pounds.

British Aerospace earned trading profits of £81.5m in the first half of 1984, with pre-tax profits of £56.3m. At that time, Sir Austin Pearce, BAe chairman, said that, given reasonably stable political and employment conditions, "we shall maintain our good performance for the remainder of the year."

BAe's shares had been out of favour until last summer's surprise merger approach from Thorn EMI, the electronics group, which was followed by abortive talks with General Electric Company. GEC has continued to be viewed in some quarters as a potential bidder for BAe.

Kleinwort Benson, BAe's merchant banking adviser, is fresh from its success distributing British Telecom shares, and plans to use that experience to help digestion of the BAe offering. The shares will probably be paid for in instalments.

See Page 16; the future of British airports, Page 14

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EUROPEAN NEWS

Malta's leader shifts policy to ease economic problems

BY GODFREY GRIMA IN VALLETTA

MALTA'S NEW Prime Minister Dr Carmelo Mifsud Bonnici appears to have plumped for reconciliation as the most effective weapon with which to defeat the island's economic problems particularly unemployment and lack of industrial investments.

This is the impression gained by those who have dealt with him since he assumed office last month after Mr Dom Mintoff decided to step down as Prime Minister and leader of the ruling Labour Party.

Signs of a significant shift in attitudes were first noticed late in December when Dr Mifsud Bonnici launched his own personal diplomatic initiative to repair relations with Italy, Malta's closest ally at the EEC and a former guarantor of its defence.

Relations, after acrimonious disputes over countertrade and unutilised grants, were further soured by a Maltese ban on trade and a decision by Mr Mintoff to consider a defence treaty with Libya more worthy than with Italy. The wrangle put Malta's defence arrangements exclusively in the hands of Libya and the Soviet Union, despite the island's claimed neutrality.

Dr Mifsud Bonnici, who likes to keep a low profile, assured that no

further public wrangling takes place by keeping proposals for new trade and defence arrangements secret. In the words of a close aide it was sufficiently prudent for the Italians to be made aware there had been changes in Malta. Dr Mifsud Bonnici's handling of the row proved successful enough for a new agreement to be possible by the end of this month.

Malta's Chamber of Commerce and the Federation of Industry, two stalwart representatives of private industry which had been virtually locked out from government economic planning, seem pleased by the Prime Minister's tilt towards reconciliation.

The Chamber of Commerce had been threatened by legislation creating a rival Government-sponsored Chamber of Commerce and Production and the Federation of Industries had been frustrated by a hostile government attitude.

A meeting that took place with Chamber representatives earlier this month "opened the windows" on the possibility of private industry and the state dovetailing their efforts to promote a more productive investment climate.

Peter Bruce reports on West Germany's telephone travails

Cordless connection to chaos

HERR Christian Schwarz-Schilling has one of the broadest smiles in West German politics. As Bundespost (post and telecommunications) minister in Chancellor Helmut Kohl's centre-right coalition, and therefore responsible for dragging an only mildly enthralled country into the new world of information technology, he uses it a lot.

He did last November 26, when he launched the nation's cordless telephone network by making a call to the Government's chief spokesman, Herr Peter Boenisch, who also smiles a lot. For just an extra DM 33 (£10.80) a month, the local Press reported, you could have a telephone, code-named Sinus, and make calls up to 200 metres away from the normal telephone connection or extension.

The ministry, he said at the time, had taken quite a long time to introduce the system because it had wanted to make sure it got the technology right.

The cheaper Far Eastern versions were easy to bug, he said. Predicting a boom in orders, he warned that "German manufacturers will have to make an extra effort to keep up with demand."

He promised an initial output of 30,000 units, with full production coming on stream this March, and contracted manufacture of the Sinus out to four local producers.

Something, however, has gone terribly wrong. Not only has



Herr Schwarz-Schilling: no smiles now for the cordless telephone.

Herr Schwarz-Schilling been told that the introduction of the new telephones may have been illegal, they do not work properly either.

The technical problem, if not the most important, must certainly be the most embarrassing, and not only for the minister, whose spokesmen have been pushed forward to promise new, improved versions by May.

Sinus has been bugged. The Post Ministry has admitted that cordless conversations can be overheard on transistor radios. It transpires that the two "buggable" models, produced by AEG and Stabo, use Japanese technology.

A third model, made by Hagenek and using only West German technology has been pronounced secure and orders from the producer have been raised from an initial 7,500 to 15,000. Siemens, the fourth contracted producer, has not yet put its model on to the market because of problems with a U.S. designed component.

Far more serious for Herr Schwarz-Schilling, however, was the attack in a letter from the Bundespost users' association on Monday, which accused him of misusing the Bundespost monopoly by only certifying certain companies to produce Sinus and then for imposing the

"horrifying" extra rental of DM 38 a month.

The association's criticisms have followed in the wake of an even more daunting threat in the form of Herr Martin Bangemann, the Economics Minister.

Herr Bangemann, according to Economics Ministry watchers, has been dying to take a shot at the Bundespost monopoly on a wide range of equipment, and discovered soon after the Sinus launch that he had been handed the perfect opportunity.

Strictly speaking, Herr Bangemann should have had the final say on the introduction of Sinus. He did not, and, it seems, will not until he wrings some monopoly concessions out of Herr Schwarz-Schilling. Not only that, someone tipped off the European Commission's anti-trust officials and Herr Bangemann, recently returned to domestic from European politics, has warned that the Bundespost might even be taken to court by Brussels.

Bundespost officials held talks with the Commission in Brussels yesterday and appear to have been told in no uncertain terms that Herr Bangemann's warnings are well-founded.

Herr Schwarz-Schilling and Herr Bangemann are apparently due to meet in the next week or two to discuss ways out of the Sinus impasse and any smiles on that occasion will be tight indeed.

W. Germans to determine policy on space

BY PETER MARSH IN LONDON

WEST GERMANY'S Cabinet meets today to decide on the country's space policy amid signs that France could provoke a disagreement among West European nations over the correct strategy for joining the U.S. scheme to build a manned space station.

France could cause a split among the 11 member nations of the European Space Agency over its desire that the development of Hermes, a small manned spacecraft, should figure prominently in the agency's long-term programme.

Ministers from the 11 countries meet in Rome in a fortnight to ratify a West European space strategy for the next 10-15 years. According to proposals from Paris, France-based officials, the agency's annual budget would increase by about 50 per cent over the next five years from its current level of \$700m.

France and West Germany between them account for nearly half the agency's spending. Much of the extra spending would be on Columbus, a European-built module that plugs into the U.S. space station. In a second new project, engineers would start work on Ariane-5, a more powerful version of the current generation of Ariane, Western Europe's satellite launcher.

France, however, would like ESA to give equal prominence to Hermes, a miniature version of the U.S. space shuttle which would be carried into orbit on top of the heavy-duty Ariane-5. The French space agency (CNES) thinks Hermes would be essential to act as a supply vehicle for the European component of the U.S. station.

A top CNES official confirmed yesterday that France wants development of Hermes to proceed in step with construction work on Columbus, in which West Germany is to play the leading role.

Work on Hermes would cost \$1.3bn, according to CNES. France would put up the lion's share of the cash. The vehicle would enter operation around 1995, two years after the end of work on Ariane-5.

Other ESA members, led by West Germany, are less enthusiastic. They argue that decisions to develop Hermes can wait until later in the decade.

The countries think that, at least in the immediate period after the space station starts operation in 1992, Western Europe will find it sufficient to use the services of the U.S. space shuttle fleet.

The U.S. shuttles, of which four will be in service later this year, will ferry people and materials between the Earth and the orbiting base. Applications of the space station, which is due to cost the U.S. Government \$8bn, include experiments in materials processing, biological studies and observations of the earth.

Officials in France think it imperative to make Western Europe independent of the U.S. in all important aspects of space technology. The country sees Hermes as a logical extension of work on Ariane, a conventional rocket that takes into orbit payloads such as communications satellites. France has contributed 70 per cent of the \$750m Ariane has cost to develop over the past decade.

Without Hermes, Ariane will not be able to carry people. The small space aircraft would enter orbit powered by Ariane's expendable rocket engines. It would return to earth, after docking with a space station, using its own booster motors.

Apart from the different views on Hermes, the West European nations are generally agreed on most aspects of a long-term space policy. There is some unanimity on the need to join in the U.S. space station programme, on the grounds that this could give Western Europe experience in building large space structures that could be important early next century.

Such structures could be used, for instance, for space factories that turn out exotic substances in zero gravity or as a base for big networks of antennas for telecommunications.

According to figures from ESA officials, the projects to develop Columbus and the new version of Ariane would each cost \$1.7bn over 10 years. France is prepared to contribute 58 per cent of the cost of Ariane 5. It will provide 15 per cent of the cash for Columbus.

West Germany's share of these programmes is likely to be about 20 per cent and 35 per cent respectively. The figures are likely to be ratified by the Cabinet meeting in Bonn today.

Other leading paymasters for Columbus will probably be Italy (25 per cent) and Britain (10-15 per cent). The other ESA countries - Spain, Sweden, Switzerland, Denmark, Eire, Belgium and the Netherlands - will put up the rest.

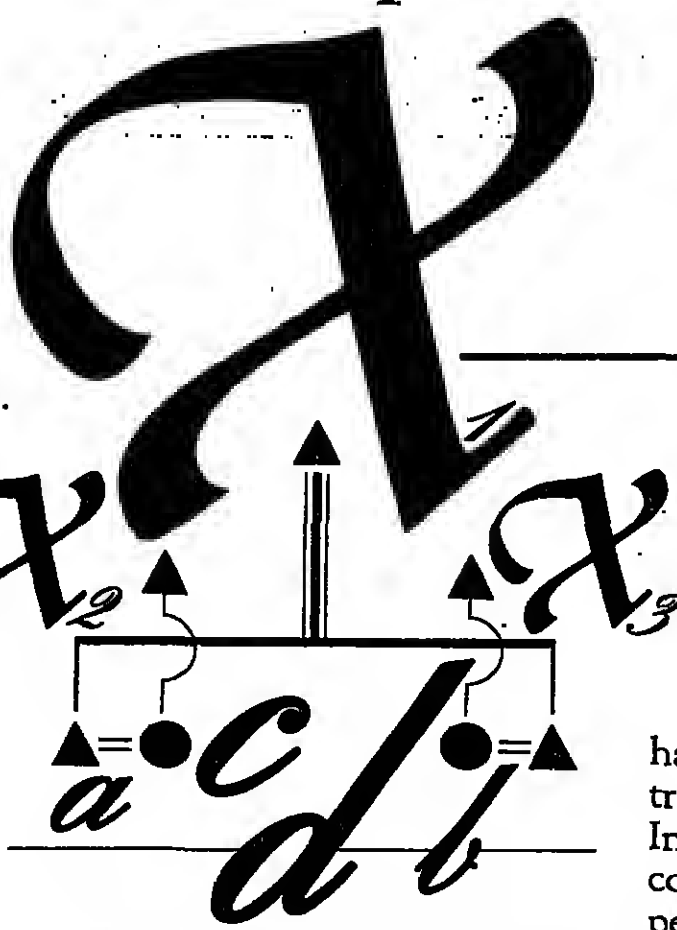
At the Rome meeting, ministers will probably agree to a two-year feasibility study for Columbus rather than commit themselves fully to joining in the U.S. space station venture. In this study, to cost about \$50m, engineers would try to quantify the benefits to Europe from work on the station.

During this preparation stage, ESA would also attempt to work out a binding legal agreement with the U.S. over the conditions of joining in the programme. This would, for instance, set out the share that Western Europe would be asked to contribute to maintenance costs for the station. These costs have yet to be worked out but could be very high - up to \$2bn a year.

Identifying meaningful relationships in a world of disparate events.

Observing behavior in either a mountain village or a city office, the social anthropologist can identify kin relationships, political alliances, and other links that make up the social network. The anthropologist is also concerned with weighing the importance of these links for the social dynamics of the village or office.

Investment managers face the same bewildering task of identifying the links among seemingly disparate events and weighing their importance when determining the direction of securities markets.



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Norway to pay for seabed survey

BY FAY GJESTER IN OSLO

NORWAY WILL pay the Nkr 12m (\$1.3m) bill for seismic surveys this summer, aimed at finding out whether the seabed between Iceland and Jan Mayen Island is worth exploring for offshore oil and gas. Norway agreed to pay for the surveys in a deal with Iceland several years ago which settled the two countries' overlapping continental shelf claims. Jan Mayen Island is Norwegian.

As part of the agreement, Iceland will be entitled to a quarter of any oil or gas Norway may find on its side of the continental shelf boundary.

The survey programme, finalised in recent talks between the Icelandic Government and the Norwegian Petroleum Directorate, will take about a month.

The data collected will be offered for sale to interested oil companies. Their purchases could well yield more than the cost of the survey. Iceland will get part of any profit which the directorate may make.

If the initial seismic survey should show promising areas, more detailed surveys will be carried out. Exploration drilling is unlikely until late in the 1990s.

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EUROPEAN NEWS

Commission offer threatens to dilute milk superlevy

BY IVO DAWNAY IN BRUSSELS

THE EEC's new Agriculture Commission, Mr Frans Andriessen, yesterday sought to clear away obstacles to the full application of measures adopted by governments nearly a year ago, designed to curb the Community's excessive milk production.

In a gesture aimed at thawing the icy relations on the issue between the Commission and agriculture ministers, was to offer a number of technical adjustments to the milk restraint regulation, long sought by several member states.

The unstated quid pro quo was that member states will lift their refusal to pay the levy on surplus production which

the Ten's agreement on the levy fails to hold, attempts to contain other surplus products, such as wine, will also come unstuck.

It would also put in jeopardy the principle, also agreed at the annual farm price fixing in Brussels last March, that there can no longer be open-ended guarantees to support surplus products regardless of demand or cost.

At the beginning of 1984, milk production looked set to hit 108m tonnes despite demand of only 87m, at a cost of Ecu 3.4bn (\$2bn) or 21 per cent of total CAP expenditure. Disposal of every tonne of surplus butter or skimmed milk powder

on world markets was set to cost the taxpayer about £1,000. After agonised negotiations, the farm ministers agreed to restrain output to 99m tonnes this year (still 14.5 per cent above demand) by means of a punitive tax or levy on every farmer exceeding his allotted quota.

But the scheme, aimed at reducing each producer's output by an average 7 per cent, provoked a storm of protest across Europe and a marked weakening in the ministers' determination to see such a politically unpopular measure pushed through.

Mr Andriessen's peace moves are aimed at unblocking the

impasse. They will allow:

- West Germany short-term tenant farmers to transfer their quotas;
- British and Belgian farmers more flexibility in allocating milk supplies between direct sales and marketing organisations;
- The use of an alternative reference year for assessing quota levels in special circumstances alongside concessions to specialist dairies in problem areas;
- Most exceptionally, for just one year, the offsetting of overproducing regions against underproducers — a move dangerously close to the institution of national quotas.

But even if this means member states will now pay up, several questions remain. Italy, despite being the current president of the Council, has failed to take any serious action to introduce the system. Ireland is threatening to scupper any compromise if its demand for a 58,000-tonne increased quota is not met. Moreover, there are still no clear indications that the levy will be firmly paid and established by the next price fixing session in March.

On the positive side, however, there is now clear evidence that the levy is biting as production in the first six months alone has fallen by 42 per cent and the reduction should accelerate.

New Caledonia leaps from the footnotes into the headlines

BY DAVID HOUSEGO IN PARIS

NEW CALEDONIA has remained a footnote in French press coverage of world events for most of its 130-year history under the rule of France. Few Frenchmen have known exactly where the tiny territory in the South Pacific is situated and fewer still have visited it.

But benign neglect was only possible while accompanied by tranquility. This was rudely shattered when the first outbreak of violence on the islands in the autumn flashed a warning to France. The indigenous Melanesian (Kanak) population was clamouring for independence a lot faster than the French Socialist Government, its right-wing predecessor or the European settlers who account for 40 per cent of the 145,000 population, had anticipated.

It has been even more rudely shattered by the events of the past few days which have seen rioting in the capital Noumea, the killing of one of the independence leaders and the proclamation of a state of emergency.

The temperature was raised further yesterday by the accusation by Jean-Marie Tjibaou, the more moderate of the separatist leaders, that M Eloi Machoro—killed by a bullet fired by a member of France's crack anti-terrorist squad—was "murdered" with the agreement of M Edgar Pisani, the government's High Commissioner on the island.

M Tjibaou said that M Pisani's proposals, announced a week ago to grant the territory independence in association with France had been jeopardised by the fact they stemmed from a man whose "hands bore the smell of blood".

The politically explosive charge for President Mitterrand's Socialist administration that M Machoro's death may not have been an accident, and did not displease the French authorities who wanted to be rid of a difficult extremist, was supported yesterday by the newspaper, Libération.

Accusations like that stir memories of the Algerian war—the last colonial conflict to cast a shadow over French politics.

Comparisons with Algeria still seem far fetched. But they have been growing. The right-wing daily Le Quotidien yesterday recalled that the Algerian war had brought about the collapse of the Fourth Republic and the return of Gen de Gaulle. Le Monde also carried a report from Algeria yesterday quoting Algerian press as saying: "History is repeating itself. The same words. The same deeds..."

For Mitterrand the damaging aspect of the disorder in an outlying territory is that it again reflects badly on the competence of his government.

For the opposition, the Government's difficulties in New Caledonia are providing fresh ammunition. After denouncing the Pisani proposals, the neo-Gaullist RPR, the largest opposition party which also has a majority among European settlers in the territory, is calling for all-party talks on the issue and for Mitterrand to take charge of it himself.

Mitterrand will have another chance to explain his views tonight in a television broadcast on domestic politics and the economy. But the flare-up of passions in the territory has further narrowed his room for manoeuvre.

Delors passes his first test with European Parliament

BY PAUL CHESBRIGHT IN STRASBOURG

M JACQUES DELORS and his new European Commission have passed their first test in the approach to what M Delors calls "achieving consensus and convergence of will, to acting and succeeding."

Yesterday the Parliament gave the new Commission and its political thrust, outlined by M Delors in a speech on Monday, its approbation by 207 votes to 34, with 37 abstentions. But the numerical triumph of M Delors looked bigger than it actually was: 156 members did not bother to vote.

Parliament itself had seen the appearance of M Delors, with his inaugural speech, as akin to the investiture of a new government—a constitutional nonsense, because Parliament can fire a Commission but has no role in its appointment.

But the event was significant in the sense that if the Commission is to prove more effective than its predecessor it needs the co-operation of the Parliament. And the two bodies are, by virtue of their multi-national characteristics, natural

allies against the national interests embodied in the Council.

However, all three institutions need to co-operate in breaking the decision-making logjam in which the EEC finds itself. It is this that M Delors meant in his reference to consensus and convergence. But he has so far only sketched out in vague terms his strategy for achieving progress on the economic and social objectives he is setting for the Commission.

During his inaugural speech he produced the accepted diagnosis. The institutions pass the buck to each other (as in the case of the budget—there is none for 1985 so far). The Commission suffers from "the tit-for-tat approach" of the Ten: too much linkage, too many package deals.

M Delors' approach is two-pronged: to identify improvements which can be made within the framework of existing rules and then decide to do the done beyond the Treaty of

Rome. The Commission will make full use of its rights of initiative. It will attempt to act as honest broker in institutional quarrels.

Parliamentarians rather liked this. Speakers from differing political persuasions in yesterday's debate were all anxious that the Commission should play a more independent role.

But M Delors' speech was carefully couched to give something to everybody. When the debate took place, the main thrust was not questioned, only the emphasis differed according to ideological background.

The problem rather for M Delors was not to convince Parliament, but to devise and publicise ways of making the EEC work so that it is credible to those who live in it and plays a role appropriate to its size in the world.

It was in that context that he saw the possibility of eliminating all barriers to trade and movement in eight years. But he also linked credibility to a resolve to do away with massive unemployment.

The priority for M Delors is to create economic, technological, financial and monetary

strength. But he was very careful not to try to secure the support of the Left and to demonstrate his continuing Socialist credentials by stressing that efficiency has to be balanced by justice.

So that, in a suggestion which will be unpopular with the Confederation of British Industry and other employers organisations, he called for European collective bargaining agreements. They would be, he said, "a spur to initiative, not a source of paralysing uniformity."

This is all part of what he sees as "an economic and social area"—a concept which sees the Ten as moving closer together so that there is greater readiness and ease in undertaking, for example, joint research efforts, and joint industrial efforts based on common standards to promote innovation.

The EEC has already started this with the Esprit programme for information technology and in a different way, with a joint telecommunications approach. It seems likely that the Delors

Commission will seek more industrial programmes blending EEC and private sector money.

All of this is in itself a push to harmonisation, to the fusion of ten markets into one.

He was against accompanying efforts to make progress in the industrial and wider monetary field, with any dismantling policy—a ritual defence of the CAP which does not deny the need for further reforms.

On the budgetary future of the Community, he made it clear that, in spite of the agreed increase in the EEC's budget ceiling, still more cash would be needed.

"In certain cases would not an extra ten Ecus in the Community budget have a greater multiplier effect than an extra Ecu in the budget of each of the ten member states?" he asked.

Behind that is the thought which has animated successive Commissions and which provided the starting point for the Community itself: that collective action in many areas is more effective than separate national policies.

Belgian cruise decision expected by end of March

BY REGINALD DALE IN WASHINGTON

BELGIUM WILL make a decision by the end of March on deploying its share of Nato's new American cruise missiles, but will not necessarily begin immediate deployment. That appeared to be the position yesterday, following a visit to Washington by Mr Wilfried Martens, the Belgian Prime Minister, which left considerable confusion as to his precise intentions.

Mr Martens denied telling Flemish television on Monday night that his Government had decided against deployment in March, when the first of the country's 48 missiles are due to arrive. He said that no decision would be taken until further consultations had been held with his country's Nato allies.

Belgian officials also denied that Mr Martens had suggested that deployment might not begin until 1987. Mr Martens said yesterday that all the missiles would be in place by 1987, the date the deployment is due to be completed, and that only the starting date was in question.

It seems unlikely, however, that deployment will begin in March, given that Mr Martens said that the Government's decision at the end of that month would then have to be submitted to Parliament, where it will face tough opposition.

Washington, President Ronald Reagan pressed Mr Martens strongly to go ahead with the deployment on time, so as to strengthen the U.S. hand in the new round of arms talks with Moscow agreed in Geneva last month. The U.S. be-

French jobless total rises by 13.4%

By Our Paris Correspondent

FRENCH unemployment rose by 13.4 per cent last year on a seasonally-adjusted basis to 2.48m, the Ministry of Labour announced yesterday.

It was the largest increase since the Socialists came to power in 1981 but broadly in line with official expectations since industrial restructuring was pushed more rapidly forward at the beginning of last year.

The sharp rise, however, has brought the Government under attack from within the Socialist and Communist parties and strongly contributed to its loss of popularity.

President Francois Mitterrand will be questioned on this problem in his television broadcast tonight.

The 13.4 per cent growth in unemployment last year compares with a 4.5 per cent increase in 1983 and a 5.2 per cent rise in 1982—years in which the government pursued an active policy of holding down the number of jobless. The increase last year, however, was well below the 23.6 per cent recorded in 1981.

The official figures show that notwithstanding the government's attempts to help the young, 1.1m persons or 41 per cent of those unemployed are under 25.

Though the pace of unemployment sharply increased over the year, the rise was concentrated in the first half. The number of unemployed rose by 205,000 in the first six months as compared with 76,000 in the second half.

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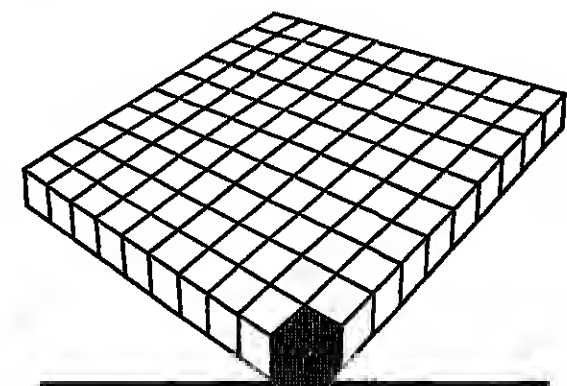
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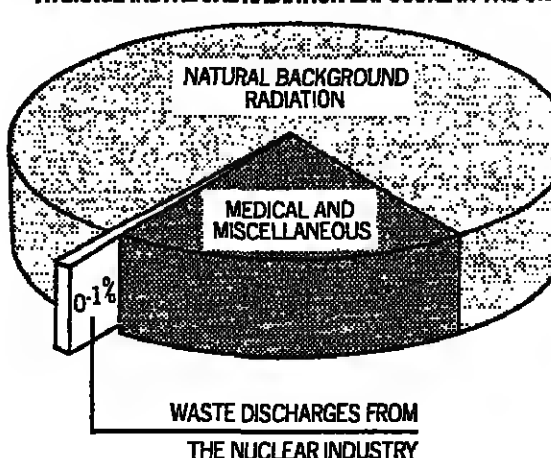
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OVERSEAS NEWS

Israel's monthly inflation rate slows sharply

BY DAVID LENNON IN TEL AVIV

ISRAEL'S record-breaking inflation slowed sharply at the end of the year, as a result of the package deal curbing prices and wages, which was implemented in early November.

Inflation in 1984 was 444.9 per cent, more than double the 190 per cent figure of 1983. In December, the monthly rate was down to 3.7 per cent, compared with the monthly rate of more than 20 per cent which had prevailed in the late summer.

The major task now facing the Government is to win the agreement of the unions and employers to a new voluntary package deal, to replace the current three-month agreement which expires at the beginning of February.

The fall in the inflation rate is welcome news for the

THE ISRAELI Government is preparing a list of companies, public and private, which need overseas capital to facilitate their expansion or tide them over until they return to profitability.

Mr Gad Yacobi, the Minister of the Economy, who is visiting the U.S., says the intention is to canvas investors

abroad, both Jewish and others.

The minister admits that the economic situation within Israel is not very appealing to foreign investors. But he believes the Government is on path to creating a favourable atmosphere.

Among the companies are more than 100 government-

owned groups, many of which are in severe financial straits.

The dramatic reduction in inflation at the year's end, the improvement in the balance of trade and the fall in real wages are among elements which the minister points to as indicating that the time is ripe for foreigners to invest in Israel.

mates for 1984 indicate a 6 per cent drop in private consumption and no change in the level of civilian public consumption.

The contraction of the domestic sector accounts for an increase in the rate of unemployment. In the January-September period, unemployment was 5.5 per cent, compared to 4.2 per cent in the same period in 1983.

Indicators for the last quarter of 1984 suggest a further rise in unemployment rates due to an appreciable restraint in public expenditure.

Against this background, real wages appear to have been falling. Real wages in the business sector at the end of 1984 have dropped back to their 1982 level.

Bangladesh election set for April

Bangladesh's martial-law Government yesterday announced that parliamentary elections, the first since 1979, would be held on April 6.

AP reports from Dhaka. The election would be the third since the nation was born in 1971. President Mohammad Ershad postponed the poll set for December 8 to avoid a confrontation with opposition parties which have said they would boycott elections held under martial law.

Smallest opposition

India's new Parliament opened yesterday with the smallest opposition presence in the country's modern history, but Prime Minister Rajiv Gandhi promised he would not force his will on the nation, AP reports from New Delhi. Mr Gandhi said: "Democratic ideals will never be sacrificed. We cannot force or suppress anything."

Row over fishermen

In another move that could exacerbate the strained relations between India and Sri Lanka, India has asked its southern neighbour to release 17 Indian trawler skippers facing charges of poaching, Mr V. V. Giri writes from Colombo. The demand was made when Sri Lankan officials in Delhi sought the release of a naval patrol boat and its crew held in Madras.

Nkomo promises fight

Mr Joshua Nkomo, the Zimbabwean opposition leader, yesterday said he would actively contest the forthcoming general elections in spite of the large-scale demonstrations against him by government supporters, Tony Hawkins reports from Harare. Mr Nkomo said his car had recently been stoned and shot at.

Chinese output up

China's value of industrial output last year rose 13.6 per cent to a record 700bn yuan (\$250bn), according to the State Statistical Bureau reported by AP in Peking. The Bureau said growth was balanced with light industry up 13.4 per cent and a 13.8 per cent increase for heavy industry.

Nakasone opens visit to Australia with pledge over imports

BY MICHAEL THOMPSON-NOEL IN SYDNEY

Japan's Prime Minister, yesterday sought to cement relations with Australia by saying that his country would strive to maintain imports of Australian coal, beef, bauxite and iron ore at current levels. His pledge, at the start of a three-day visit, came despite pressure from the U.S. and Europe to open up the Japanese market, at Australia's expense.

He went to greet pains on his arrival to emphasise his personal friendship with Mr Bob Hawke, Australia's Prime Minister.

During his visit, Mr Nakasone will discuss disarmament and political developments in the Pacific as well as trade matters.

Two-way trade between the two countries in 1983 was worth almost \$2bn (\$2.6bn), although Australia's traditional trade surplus with Japan is in danger of disappearing.

Mr Hawke greeted Mr Nakasone with assurances on trade by saying Australia would be a competitive, reliable supplier of energy and commodity products. The specific nature of Mr Nakasone's promises on trade

cheered officials in Canberra, who regarded the visit as firmer than previous commitments.

In talks yesterday, Mr Hawke and Mr Nakasone were joined by their respective foreign ministers, Mr Bill Hayden and Mr Shintaro Abe.

Both leaders welcomed the outcome of the recent U.S.-Soviet arms control negotiations in Geneva, and agreed to co-operate in pressing the superpowers towards full-scale disarmament.

Mr Nakasone assured the Australian Prime Minister that Japan would respect the feelings of other countries in the Pacific on the vexed issue of proposed Japanese dumping of nuclear waste at sea.

At a dinner in Canberra last night, Mr Nakasone told Mr Hawke: "Because of our first name relationship, we have been able to discuss matters with great cordiality and friendliness."

He added that Australia was "well on the way to achieving full status as a prosperous and important member of the Asia-Pacific region."

Gulf states bring home \$25bn to fund deficits

BY MARY FRINGS IN BAHRAIN

DESPITE CUTBACKS in Government spending, the six Gulf Co-operation Council (GCC) states were forced to repatriate some \$25bn of foreign assets to finance their budget deficits last year, according to United Gulf Bank economist, Dr Henry Azam.

The drawdown amounted to 12 per cent of an estimated foreign assets total of \$200bn. At the same time, the combined current account deficits of Saudi Arabia, Kuwait, Qatar, the United Arab Emirates, Oman and Bahrain are estimated to have declined from \$5.7bn in 1983 to \$3.3bn in 1984.

This was because these countries had reduced imports and public spending programmes and because the strong dollar in which oil is priced, had improved their terms of trade with Europe and Japan.

Bahrain, the smallest and poorest of the Gulf oil producers,

is likely to suspend its exploration programme for the next two years and concentrate on re-investing its 50-year-old onshore producing field.

After spending more than \$20m on a series of on- and off-shore seismic surveys completed in mid-1984, the Bahrain National Oil Company (Banooc) is recommending to the Cabinet that funds earmarked for exploratory drilling in 1985-86 should be directed towards addressing the decline of onshore production.

An extensive well overhaul programme in 1984 succeeded in maintaining the output of the previous year's level of 41,500 barrels a day after six or seven years of continuous decline.

It is hoped that enhanced recovery techniques, and further overhauls will achieve similar results this year.

Richard Johns explains why further sectarian violence may break out in the South
Israeli pullback threatens Lebanon bloodbath

LEBANON has called ceaselessly for the unconditional liberation of its territory. But Israel's decision to implement the first stage of a unilateral withdrawal from the South has aroused uneasy apprehension rather than unmitigated joy in Beirut.

The Government is now faced with the task of filling a volatile, explosive vacuum. If it does not do so, the immediate prospect is bloody strife of the kind that erupted between Druze and Maronite Christians, resulting in 600 deaths, when Israeli troops left the Chouf mountains in September, 1983.

In the longer term the pull-out could wreck fragile chances of a political reconciliation in a country now in its tenth year of conflict and even lead to the partition of the fragmented state.

If no force were in control south of the Awali River, the most horrifying likelihood would be the descent of Druze militias from the Jibal al Harroub hills, intent on massacring Christians in the Maronite villages. The Christians in turn, could attack the Palestinian refugee camps to pay off old scores.

The Shiite Moslems, who are the predominant sectarian power on the seaboard, would be quick to assert their authority, and, at the very least, a bloody fate would await actual or suspected Israeli collaborators.

Under the withdrawal plan the area around the city of Sidon will be evacuated in five weeks' time. Here, Israeli occupying forces have been most vulnerable to resistance from the bitterly hostile Shiite population.

Under the second phase, troops would abandon the positions in the Bekaa Valley where they are in rifle range of the Syrian Army. The third phase would complete the evacuation of territory invaded in May 1982. Jerusalem is insisting that a buffer zone six to 12 miles wide, along the Lebanon-Israel border must be set in place. It would be policed by the Israeli surrogate force, the South Lebanon Army, and open to Israeli intervention.

Implementation of the later phases will be subject to separate Cabinet decisions. Given the 16-6 split in Monday's vote and the opposition of hardline elements in the Likud Party who are dissatisfied with the lack of guaranteed security for Israel's Northern settlements, it is doubtful whether yesterday's assurance by Mr Shimon Peres, Israel's Prime Minister, of a complete evacuation by the summer will be fulfilled.

He and his colleagues may hope that the Lebanese Government and Syria, with its effective power of veto and hidden presence in the talks on withdrawal, might yet agree to the Israeli terms. But they were



consistently rejected during the negotiations to the border village of Nakoura which started in November and finally broke down in the 12th round on January 7.

Israel never wavered in its demand that UNifil, the optimistically-named United Nations Truce Supervision Force in South Lebanon established as long ago as 1978, should be expanded and its role enlarged to cover the whole area between the Awali and Litani Rivers.

Mr Rashid Karami, Lebanese Government of National Unity has been prepared to contemplate and discuss a wider deployment of UN forces, but has demanded that Israel withdraws unconditionally and commits itself to a timetable.

wants its Army, albeit with UN assistance, to take prime responsibility for asserting the fragmented state's authority over the whole of the region. It sees an enclave controlled by the South Lebanon Army under Col Antoine Lahad as a breach of sovereignty.

Lebanese factions, divided as they are, are virtually united in seeing the need for liberation of the South and the assertion of full Lebanese authority there, not only as an end in itself but as a condition for political reconciliation.

At the same time the ability of the Lebanese Government to assert its sovereignty and ensure the security of the border region has to be viewed with deep scepticism. It is the most incoherent government, if you can call it a Government, that exists," Mr Peres commented on Monday.

The motivation of the Druze, whose militants are not under Mr Jumblatt's full control, and the current Lebanese degree of autonomy than may be compatible with a unitary state, will remain a constant critical factor in the future equation. So, too, will Israel's hostility to UNifil and this community against the Christian Maronites and to interfere in Lebanon through them both.

Meanwhile, Damascus almost certainly does not want any agreement on withdrawal which would leave Israel with permanent gains from its invasion,

AMERICAN NEWS

Minister dismisses Union Carbide offer to replace plant

BY JOHN ELLIOTT IN BHOPAL

UNION CARBIDE'S offer to set up a new factory in Bhopal to replace its pesticides plant with production of another product was last night dismissed as "out of the question" by Mr Arjun Singh, Chief Minister of the central Indian state of Madhya Pradesh of which Bhopal is the capital.

Mr Singh said in an interview, "I do not think the people here would accept it. Maybe, in a few years, a totally innocuous thing may be considered. But now it is out of the question."

Feelings are running high among the people of Bhopal where more than 2,000 died last month after a gas leak at the Union Carbide factory. There has been a series of industrial and political demonstrations demanding greater relief aid and compensation.

There is still widespread illness, with hundreds of people reporting for continued medical treatment for respiratory and eye ailments. Many are suffering relapses having recovered from respiratory problems a few weeks ago. This is causing concern among medical experts who are unsure what treatment to prescribe. Many people are telling doctors they are depressed and unable to sustain energy to do normal work.

Mr Singh's remarks were the first official Indian response to a suggestion made in the U.S. last week by Mr Warren Anderson, chairman of Union Carbide. The company's Bhopal pesticides plant was shut by the Government of Madhya Pradesh after the gas leak. Mr Anderson, who was arrested for a few hours when he visited Bhopal after the accident, offered last week to build a new factory making different products, to employ the pesticides plant's 650 workers.

Mr Singh stressed that no formal answer could be given until the company had applied to the Government of India for an industrial licence. But he said, "I am certainly not in favour."

Dr R. K. Bhatnagar, Mayor of Bhopal said, however, he personally thought it was "a good idea if they want to do something - not a pesticides plant but maybe one of their botany factories." Union Carbide makes batteries in India.

Dr Bhatnagar said, "we are not against Union Carbide - they have

Republicans voice differences over deficit

By Stewart Fleming in Washington

DIVISIONS within the Republican Party over how to tackle the federal budget deficit have been underlined by a report calling for tax reform and curbs on federal spending, issued by Republican leaders in the House of Representatives.

The report failed, however, to endorse the idea of postponing scheduled increases in social security payments, a proposal backed by Senate Republicans.

It also emphasised the importance of the continued build-up in the Defence Department, another area of the budget where some Senate Republicans say there is room for economies.

The House Republican booklet, entitled "Ideas for tomorrow, choices for today," was seen on Capitol Hill as primarily an exercise in political rhetoric rather than a detailed blueprint for action.

The Democratic Party in Congress is deliberately avoiding making proposals to address the huge federal budget deficit, and the Reagan Administration appears set to propose a budget of draconian spending cuts which have been dismissed as politically impracticable.

With House Republicans also apparently sitting on the sidelines, Mr Robert Dole, the Senate majority leader, and his Republican colleagues, seem destined to carry the burden of trying to draw up budget cutting proposals which could form the basis of Congressional action on the deficit.

Northwest loses cabin staff case

By Paul Taylor in New York

NORTHWEST AIRLINES, the St Paul, Minnesota-based U.S. air carrier has lost a celebrated 15-year court battle brought by 3,300 present and former female cabin attendants who alleged pay discrimination and sought about \$58m in compensation.

Northwest revealed that the Supreme Court had refused to review a lower court decision against the airline brought under the civil rights and equal pay acts.

The case, which was brought in 1970, involved back pay claims dating from 1968

Brazil's President faces enormous challenges, writes Andrew Whitley
Very model of a modern moderate

THE INHABITANTS of Sao Joao del-Rei, a small, historic town in the heart of Minas Gerais state put on the map by the discovery of gold in the 18th century, were celebrating yesterday.

Their most illustrious son, Tancredus Neves, a 50-year-old, had just been elected the 29th President of Brazil, ending the longest span of military rule the country has known and inaugurating a new political era already dubbed the "New Republic".

A prematurely bald, diminutive figure, Dr Tancredus, as he is respectfully known in Brazil, was born into a prosperous business family of Portuguese origin.

His training was as a lawyer but, apart from a brief period during the Second World War, he never practised, showing an

early preference for politics instead.

New 74, his political career has spanned half a century, beginning with his election as a town councillor in Sao Joao del-Rei in 1934. Entry onto the national stage came in 1950, under the patronage of his political mentor and fellow "Minister" - a Minas Gerais native - President Juscelino Kubitschek, Brazil's most distinguished post-war leader.

"I have never sought positions or posts. Despite my reluctance, these have been imposed on me by the lunatic whims of friends," he said in 1956. Showing an early on political ability to dissimulate and affect modesty, Dr Tancredus Neves can say with conviction and sincerity that he did not seek

the presidency.

The task of untangling Brazil's vociferous opposition behind a candidate capable of meeting the Figueiredo Government's aims, Sr Paulo Maluf, and able to convince the military not to block his path to power, was thrust on him last May. It followed the narrow defeat of the prolonged opposition campaign for direct Presidential elections.

Until then, Sr Neves had been content to end his career as Minas Gerais state governor - a post he held for 14 months to May 1984, and in which he performed competently if not spectacularly. Briefly, in the midst of the political turmoil of the early 1960s he had also served as Brazil's Prime Minister, a

position subsequently abolished.

By conviction and temperament a true moderate, Sr Tancredus Neves deserves that overworked political epithet better than most. He is viewed nationally as a conciliator acting within a liberal tradition. But there are also strong overtones of old-fashioned paternalism, as well as touches of authoritarianism, in his make-up.

Age was never an issue in the national campaigns preceding yesterday's election, despite his opponent's attempts to portray himself as the candidate of youth.

The new President is a healthy, hard-working man with a sound medical record, and one who has successfully made light of his years up to now.

has repeatedly ruled out any recourse to a moratorium.

On the other hand, if he is to switch resources to the domestic sector, particularly toward higher food output and a large civil construction programme, as promised during the campaign, he will need to renegotiate the multi-year agreement currently being finalised with the creditor banks in New York.

Among the options known to be under consideration by his economic transition team, already hard at work, are a programmed slow-down in investments or a partial capitalisation of interest.

An emergency economic programme, to tackle immediately the acute shortage of public housing and to create jobs, is also promised to take action to raise salary levels. All this is to be paid for through reallocation of already earmarked federal funds, not through higher deficit spending.

Fortunately the economy returned to real growth last year, the first time since 1980. GDP growth in 1984 is officially put at 4.1 per cent, much of that coming in the second half, and it looks set to continue at that rate this year.

However, growth will need to be both higher and more generalised if the economy is to absorb those who lost their jobs during the recession and employ newcomers to the labour market.

Argentina denies report on military build up

By Jimmy Burns in Buenos Aires

THE Argentine Government has refuted British reports that a major re-equipment of its armed forces has taken place since the end of the Falklands war and that some military elements were preparing for a renewed campaign of attrition against the island's garrison.

A strongly worded statement issued late on Monday by the Ministry of Defence described a report yesterday by peace studies group at the University of Bradford as "totally false" and accused the British Government of making a veiled effort to justify its military presence on the island. The statement reiterated the Government's non-belligerent attitude towards the Falklands issue.

The Ministry emphasised that since the sovereignty of President Raul Alfonsin in December 1983, defence spending had been reduced drastically. A limited amount of arms had been delivered since the end of the war, but these had been ordered by the previous outgoing military government and did not represent new purchases as listed in the British report.

The Ministry did not detail the type or number of arms delivered. However, a study prepared by a usually reliable local civilian defence research group estimates that the air force and navy together have only replaced from line aircraft lost during the war - an estimated total of 130 - and has not purchased 30 additional units as suggested by the University of Bradford.

The Argentine research group also questions the accuracy of claims that the air force has developed a new long range missile capable of reaching the Falkland Islands and that a large number of Exocet missiles had been delivered to the navy.

According to diplomatic sources, the Alfonsin Government sees such issues as the Bradford report as an extremely negative or a time when it is stepping up its efforts to find a diplomatic settlement to the Falklands dispute.

Economy blown badly off course

AT THE SAME time in mid-March as Sr Tancredus Neves is taking the presidential oath of office in Brasilia, M Jacques de Larosiere, the International Fund's managing director, is expected to weigh in with Brazil's latest economic programme in Washington.

Already, many of the guidelines drawn up last month by IMF officials in agreement with the outgoing Figueiredo Government look far-fetched.

Prices rose in 1984 by a record 224 per cent and are showing an ominous tendency this year to rise to new levels, provoking denunciations by Sr Neves of "criminal speculation."

The money supply - a critical focus of the domestic adjustment programme - looks out of control. Preliminary figures released last weekend and unofficially leaked indicate that the monetary base grew by 35 per cent in December alone, pushing the end of year level to 240 per cent - against a revised official target for 1984 of 96 per cent.

Opposition economists are also publicly sceptical of the government's greatest claimed achievement on the domestic front: that it has managed to balance public expenditures and revenue on an operational basis.

They believe that the public accounts have been manipulated and that the real size of the domestic debt is considerably higher than has been admitted,



Sr Tancredus Neves - has been left a series of economic time bombs.

reaching 18 per cent of Gross Domestic Product.

In the face of this series of "time bombs" left by Sr Tancredus Neves, the outgoing economic chief, the difficult question facing M de Larosiere is how far should he push Brazil's new civilian government in the last year of the IMF's three year period of vigilance?

His task is made all the more difficult by an awareness that despite Brazil's recent exceptional performance on its external balance of payments, there is no guarantee yet that former policies will be maintained by the new President. The IMF managing director also knows that the creditor banks still look to the Fund to police a tight austerity programme.

As mid-1985, when relations between Brazil and the IMF reached a crisis point, once

again the credibility of the Fund world-wide is at stake as it considers the seventh Brazilian Letter of Intent.

A senior Mexican Minister visiting Brazil recently summed up a widespread view when he commented admiringly, with more than a touch of envy: "It's perfect. Brazil has even managed to index its Letters of Intent."

Indexation of the economy has indeed been one of its most damaging features in recent years, fuelling and refuelling inflation. Aware of the dangers, the new administration is expected to begin a partial dismantling of the indexation measures.

In dealing with the nation's foreign debt - approximately \$12bn (\$10.9bn) worth of interest payments fall due this year, equal to the expected visible trade surplus - Sr Neves

WORLD TRADE NEWS

Leyland in tough battle for \$520m Thai bus contract

BY CHRIS SHERWELL, SOUTH EAST ASIA CORRESPONDENT
AND BOONSONG KTHANA IN BANGKOK

A BRITISH consortium led by Leyland Bus is pitted against tough competitors from Belgium, France, Spain and Japan for \$520m (£465m) contract to transform the vast public bus operations in the Thai capital of Bangkok.

Tenders had to be submitted to the Bangkok Mass Transit Authority (BMTA) by yesterday afternoon. Of the original dozen parties which showed interest in the deal, five have submitted bids and the fight for one of the most lucrative and prestigious bus contracts is now well and truly on.

Leyland Bus is teamed with the National Bus Company, Britain's state-owned bus corporation which runs a fleet of 14,000 buses, profitably, and MVA consultants of London, which has already done a preliminary study in Bangkok. The consortium's financial advisers are Wardleys of London.

The other contestants in what is bound to be a bruising battle are Van Hool of Belgium, which is believed to be teamed with Volvo of Sweden, Renault of France, Pegaso of Spain and Singapore Motor Leasing, which is thought to be related to either Hino or Isuzu of Japan.

The main surprise in the tender is the absence of the West Germans. Neither Mercedes Benz, which currently dominates the Thai rural bus market,

nor Man appear to have followed up their earlier keen interest.

The contract itself is to re-organise and re-equip the BMTA's operations — the agency's services carry more than 5m passengers a day. The British proposal involves the supply of 5,500 Leyland buses, including many double-deckers, the construction of 24 bus depots, the development of a training programme and a reorganisation of BMTA's management structure.

At the same time the agency's financial woes — it carries a heavy debt burden and is losing money at the rate of more than Baht 2m (£66,000) a day — are to be ended, preferably without a change in fare structure. The BMTA is already reckoned to be close to bankruptcy.

Bidders have submitted separate technical and financial proposals, and yesterday Mr Pienate Satirachaval, the managing director of BMTA, said that a seven-man committee of government officials would be formed tomorrow to consider the submissions.

Bodymakers Van Hool together with chassis-builders Volvo are likely to offer the British team the toughest opposition. Leyland is offering to assemble most of the buses from vehicle kits manufactured in the UK.

Nigeria pays first interest on trade debt

By Patti Waldmeir in Lagos

THE CENTRAL BANK of Nigeria has made its first interest payment on some \$250m (£223m) in promissory notes, issued to major creditors last November, as the first stage in rescheduling several billion dollars in overdue trade debts.

Some \$32m in interest, representing interest backdated to January 1 1984, has been paid on the notes, which cover only a fraction of total arrears.

A second issue of a further \$120m in promissory notes representing non-dollar debts to the same creditors, covered under the first issue, has been delayed and is not now expected until sometime next month.

Nigeria has built up huge trade arrears over the past few years as falling oil prices have depressed the country's foreign exchange income and gravely weakened its ability to pay overseas suppliers.

Head of State Maj-Gen Muhammad Buhari said when presenting the 1985 budget on January 1 that trade arrears now total some Naira 4,760n (\$6.5bn) but some bankers believed this figure refers only to uninsured debts with insured debts representing perhaps a further \$2bn-3bn.

Nigeria agreed terms last April with some 250 creditors to refinance uninsured debts. Western export credit agencies have so far blocked agreements on insured debts until Nigeria reaches agreement with the International Monetary Fund (IMF) on an economic recovery programme.

Nigeria's Central Bank is not expected to issue notes to cover the bulk of uninsured debts until later this year, perhaps in April, when it will have completed the current process of checking the validity of debts against its own records.

Bankers in Lagos said they believe delays in issuing the notes so far did not reflect a reluctance on the part of Nigeria to accept valid claims but stemmed from the enormous volume of work involved in cross-checking hundreds of thousands of claims.

Nigeria has issued import licences valid through 1985 to a number of major Nigerian companies involved in priority sectors.

The case for a UK export bank

Following this week's big hike in British lending rates, Christian Tyler, Trade Editor, explains why some City bankers are pushing for a new export lending institution



Mr Kit Farrow—Assistant Director of the Bank of England

With borrowing and lending powers, the Government asked the Bank of England, the Treasury and ECGD to investigate the merits of a new institution. That investigation begins shortly.

At first sight, the concept looks superfluous — and indeed is still regarded as such by some of the bigger banks who have made a reasonably profitable business out of extending credit whose repayment is guaranteed 100 per cent by the ECGD.

The commercial banks, who have been asked to send submissions to Mr Kit Farrow, assistant director of the Bank of England and his team, will say that they can already borrow and lend at the finest rates — so why create a new, possibly monopolistic, institution.

But according to the sponsors of the scheme, an export bank would be able to do even better.

It would be able to raise funds in the Eurobond market, where it would enjoy the

highest rating by virtue of having virtually all of its onward lending insured by the ECGD. If, as is being suggested, the Bank of England were to be one of the shareholders — with a 15 or 20 per cent stake — the Bank would be virtually a sovereign borrower.

Secondly, so the argument goes, an export bank would be able to raise funds on a continuous basis, but would disburse the cash for individual projects in the staggered fashion that export business demands.

That would overcome the difficulty of matching the requirements of the Eurobond investor with the needs of the export lender and his overseas client.

The bank would have no Government subvention, only the "pure cover" insurance of ECGD already provided to individual banks who forego the interest rate make-up system regulated by the OECD agreement.

Another claimed advantage

for a bank is that it solves the problem of access to long-term, fixed-rate currency markets especially in, say, Swiss Francs or Japanese Yen, where outsiders are made to feel unwelcome because of the competitive threat to Swiss or Japanese exporters.

To a large extent the viability of an export bank will depend on the Consensus system becoming redundant, at least in terms of permitting export loans at rates better than the market can provide.

An export bank could also it is said, lend low interest rate currencies at their true rate, slicing a fraction off the cost that the exporter would have to bear if he took the officially supported Consensus route.

Sceptics in the City point out that an export bank could find itself in difficulties if the Consensus system failed to die a natural death.

Behind that scepticism is the fear that an export bank would siphon off much of their own business, leaving the major banks as reluctant shareholders in a company whose long-term profitability was questionable.

The other fear is that a private bank, however fully insured by government, might not command — or might cease to command — the exceptional credit rating on which its treasury management operation would so crucially depend.

None the less, the idea has gained a foothold. And it can safely be predicted that the idea proves commercially viable and politically attractive, all the export finance houses — large and small — will be jostling defensively for a share of the action.

Sweden to take stake in U.S. steel plant

By Kevin Done in Stockholm

UDEHOLM OF SWEDEN, one of the world's leading manufacturers of tooling steel, is to take a 20 per cent stake in a new \$15m special steels plant in the U.S.

The plant is to be built in a joint venture with Elwood City Forge and will be located in Newcastle, near Pittsburgh. The plant will have a capacity of 50-60,000 tonnes a year and is expected to be in production by the end of the year. The plant will be built with Swedish technology with an arc furnace and a vacuum degassing furnace to be supplied by Asea on orders worth around SKr 60m (£5.9m).

Uddeholm, the third largest European maker of tooling steel after Thyssen Edelstahl of West Germany, and Vöest-Alpine of Austria is concerned that U.S. steel quotas will hinder its further growth in North America, where it currently accounts for some 10-12 per cent of the U.S. market.

Uddeholm's future growth in the U.S. will be based on the 5,000-6,000 tonnes of tooling steel it will take from the joint venture. It already exports to the U.S. some 10,000 tonnes of tooling steel a year.

It is aiming for a 50 per cent growth in its U.S. business over the next three to four years with growing sales in plastic mould steels.

David Brown in Stockholm writes: Asea, the Swedish electrical engineering and electronics group has won two turnkey contracts worth a total SKr 150m (£14.8m), to provide power management systems to Colombian utilities in Bogota, Medellin and Guadalupe.

The equipment, which includes three computers, a number of printers, and software will allow centralised control of the energy distribution between some 85 power stations and sub stations and will be installed and commissioned by 1987.

Sandvik, the Swedish cemented carbide and specialty steels group has won a SKr 50m order from the Soviet VAZ tooling factory, 100 miles East of Moscow to supply technical training and advanced metal cutting tools for motor vehicle production. Cemented carbides are extremely hard cutting tools.

Malaysia may impose more car import curbs

MALAYSIA WILL take further action against car imports if domestically produced cars do not sell, according to Prime Minister Mahathir Mohamad. Reuter reports from Kuala Lumpur.

The 1985 budget, presented to Parliament in October, raises duty on completely knocked down cars to 40 per cent from 30 per cent and increases it by 35 percentage points on cars costing Ringgit 50,000 (£10,791) and above.

Malaysia has started on a \$230m venture with two firms in the Mitsubishi group. Mr Mahathir said in an interview

that it was not intended to export the Proton Saga cars, due to be produced from next July.

Production of the 1,200 cc to 1,600 cc cars will rise to 120,000 by 1985 from 5,500 this year, he said.

The car, whose engine and gearbox will be wholly Japanese, is built by Perusahaan Otomobil Nasional (Proton).

Mr Mahathir said car making could shift from the developed to the developing world. Japan, the U.S. and Europe would move into higher technology and "would possibly move out of car production," he said.

Japan and U.S. fail to finalise steel curbs

THE U.S. and Japan failed yesterday to work out details of an accord under which Japan will limit steel exports to the U.S. Reuter reports from Tokyo.

A Ministry of International Trade and Industry official said: "there was additional progress, but there was no overall agreement."

The two countries agreed last month that Japan would restrict steel exports to 5.8 per cent of U.S. consumption. But after three days of talks they remained at odds over when the accord would go into effect, how long it would last and how the total share would be apportioned among different steel products.

He said the U.S. wanted a five-year pact, but Japan would like to see it reviewed at shorter intervals.

He also said it would be difficult to put the accord into effect retroactively from October last year, as sought by the U.S. Further talks would be held next month.

A Japanese consortium led by Mitsubishi Heavy Industries submitted the lowest bid, \$335m (£299m), for a large power plant to be built in eastern Saudi Arabia, industry officials say.

U.S. in move to boost Portuguese economy

BY DIANA SMITH IN LISBON

A U.S.-Portuguese foundation has been established to promote and finance the development of the Portuguese economy.

The foundation will be run by appointees of the U.S. and Portuguese Governments, and has an initial sum of \$40m (£36m) to begin work.

It will foster co-operation and investment in Portuguese industry and business, science and education, and in some respects supersede the activities in Portugal of the official U.S. Agency for International Development.

The idea emerged during negotiations for the continued use by the U.S. of facilities at the Lajes Air Base in the Azores. For use of the base until 1991, the U.S. Government agreed to provide annual military and economic aid to Portugal.

For some time, the Americans, who gave more than \$1.5bn in aid and supported loans to Portugal from 1975 to 1980, have been keen to attract more active U.S. private interest in Portugal, as opposed to government funds.

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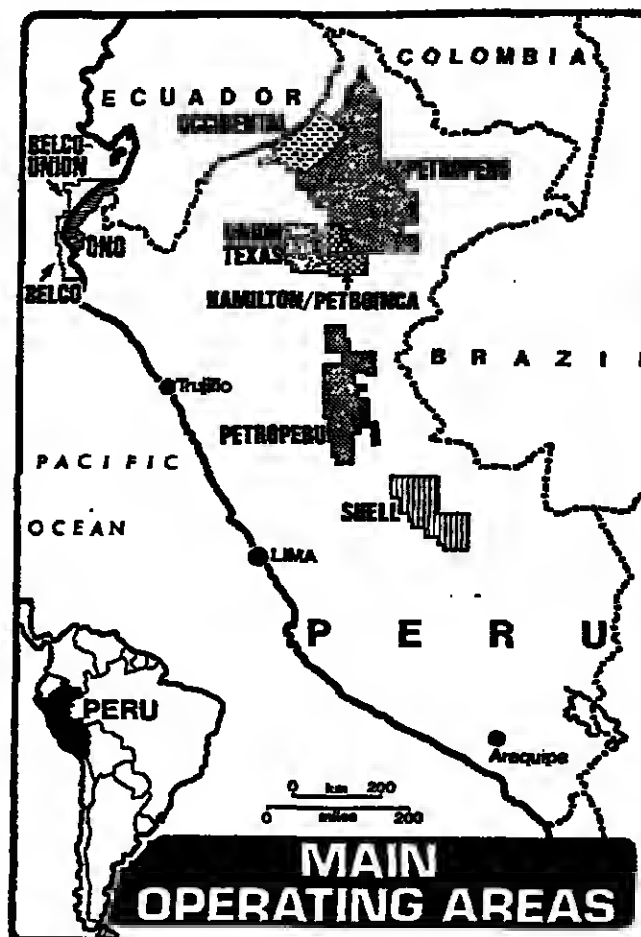
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RESOURCES REVIEW

Hopes and fears of Peru's oil industry

By Robert Graham, recently in Peru



THE PERUVIAN oil industry was given a big boost by last November's exploration contract signed by Royal Dutch Shell with Petroperu. It promises to check the declining investment trend by foreign oil companies and offers new hope of improving the country's reserves. Recoverable reserves have fallen by more than 15 per cent in the past three years to 696m barrels while production is being sustained around 180,000 b/d, but existing fields are running low and without new discoveries Peru will be a net importer of crude within 10 years.

The Shell contract covers two new blocks, nos 49 and 51, in the Madre de Dios basin in the southern jungle on the eastern side of the Andes. These blocks are near to two other jungle blocks on which Shell began exploration in 1983, at Zorritos. Although Peru has been producing for more than 100 years, the modern industry really dates from 1969 when the populist military government abandoned the concession system and established Petroperu as a state-run oil company with responsibility for all aspects of the industry. Petroperu rapidly expanded prospecting either alone or with foreign partners via operating contracts.

The principal new discoveries were made by Petroperu and Occidental in the northern jungle, which now produces two thirds of all Peru's crude. This jungle crude is heavy with a high sulphur content.

The jungle crude is heavy with high sulphur content

By the late 1970s the areas initially thought most promising had been explored and the high hopes raised by the early finds were not sustained. The fields proved generally small by international standards and expensive to drill and exploit. The main amazon jungle fields are almost 900 kms inland on the eastern side of the Andes, and wells in this terrain can cost up to \$25m each. From a high of 46 wells in 1975, the current level of exploration is below 15, and three years ago activity was almost at a standstill.

Majors like BP pulled out (from block 13) after poor results and the smaller U.S. independents which were willing to develop smaller fields became concerned by the changes made in the contracts. The "Peruvian" model contracts signed in the 1970s were generous to the contractor, giving in average 50 per cent of the production. No income taxes were paid on this share, only expenses deducted. Since costs were usually around 30 per cent of this share the contractor ended up with a 37 per cent profit on the total oil produced. In 1979 the government altered this system radically. The contractor rather than Petroperu became liable for income tax on profits and as a result the contractor's share of the crude produced became equivalent to 12 per cent after deducting costs. Such a take compares with 15 per cent in Indonesia, 19 per cent in Brazil and 39 per cent in Colombia.

To offset the negative effect of this legislation an additional law was passed in 1980 that provided a system of tax credits for new investments. Significantly a differential in these tax breaks has been made between the northern and southern areas—in the former contractors are treated less favourably.

Occidental, which has been involved in a lengthy tax dispute with the government, has been pressing for a change in the whole contractual basis. Negotiating for Block 29 in the Hualaga basin in the middle of the eastern slopes of the Andes, Occidental has proposed a fee per barrel produced based on a basket of international crudes; and instead of paying taxes in crude they would be paid in cash. The outgoing government of President Fernando Belaunde is unlikely to take a decision on this now. It was as much as could be done to elaborate the deal with Shell.

Shell has signed a 30-year risk contract which commits the company to spending \$20m in

the first three years. This will include geological studies and shooting of 400 kms of seismic lines. If Shell moves into the next three-year phase of exploration it would have to spend a further \$20m and drill at least two wells. Against these commitments, bank guarantees of \$49m have been signed. In contrast to previous jungle contracts (including its own signed in 1983) which obliged companies to drill two wells within the first two years, Shell has obtained a seismic option. This means that the bank guarantee is not lost if seismic surveys do not justify drilling.

Shell needs to prove at least 400m barrels of oil to justify construction of a trans-Andean pipeline from the jungle to the southern coast at an estimated cost of \$1.4bn. In the contract one of three formulas can be used for working out the production split

depending on how the pipeline is financed. If Shell builds the pipeline it starts with 67 per cent of production; on a joint venture Shell would start with 57 per cent on the first 90,000 b/d and if Petroperu undertook the pipe alone, Shell would receive half the crude up to 120,000 b/d.

If Peru is to have a reasonable chance of increasing its reserves then other companies must follow Shell. Sr Fernando Zuniga, head of Petroperu, had been lobbying foreign companies to take either a first look or renew their interest even before the Shell deal was tied up. Sr Zuniga has also been behind a study proposing a new model of contract which provided a better take for the operator, because he is aware that Petroperu alone cannot fund the necessary investment.

Sr Zuniga says Peru should aim to maintain production above the 180,000 b/d level for the next ten years in order to remain self-sufficient and allow a small surplus for export. But in order to do this he reckons that between \$800m and \$1bn (at today's prices) needs to be invested annually during the next decade. This compares with the \$350m anticipated for 1989, a figure well down on the \$515m of 1981.

In the past five years the whole pattern of exploration investment in the industry has changed. Instead of the foreign companies providing the bulk of investment, Petroperu is now doing so. From covering only 14 per cent of investment in 1980 Petroperu is now responsible for almost 55 per cent. However, in Peru's current financial difficulties arising from its \$13bn foreign debt, Petroperu's access to funds is being tightly controlled. Moreover, Sr Zuniga complains that the company is being squeezed by the government. Original investment plans this year for all its activities of \$570m were pruned by the government to \$158m. After a tussle the figure was raised to \$206m. But Petroperu considers \$250m to be the minimum. On present form Sr Zuniga reckons that some \$600m a year will have to be found by other oil companies if production is to be sustained by new discoveries, improvement to existing fields or via secondary recovery.

The next likely agreement is with Maritime Petroleum in the

large Titicaca basin, an area still undrilled by blocks. The region has some oil seeps but has received little attention in recent years. Hispanoil on the other hand, negotiating for a block in the north, no 50, has reportedly lost interest after failing to find an international partner.

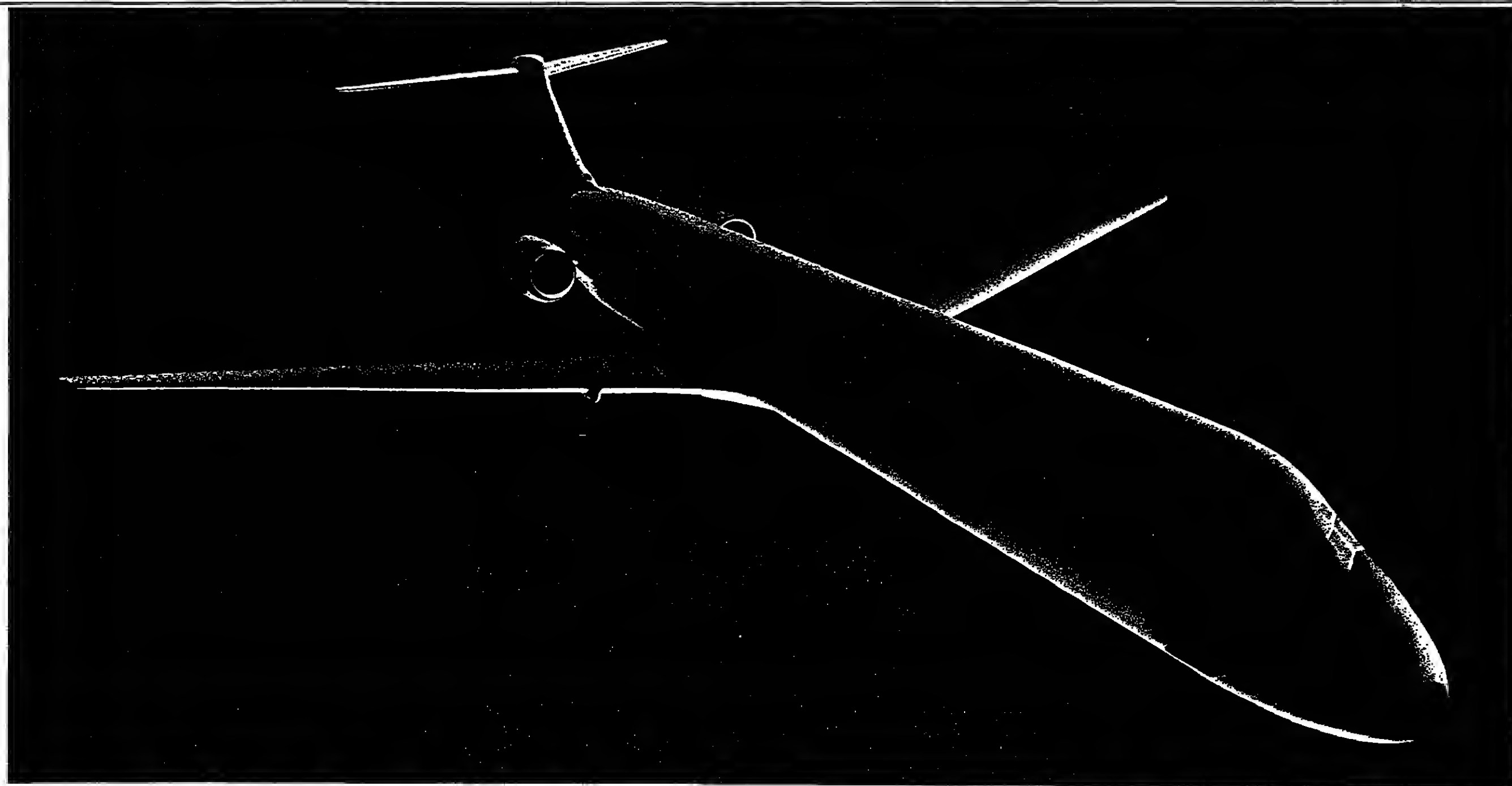
According to Sr Zuniga, Marathon, Conoco, Union of California, Mobil and Texaco are sharing interest in Peru and have bought a lot of information from Petroperu. But at least some of these companies are still nervous about the political climate in Peru, especially concerning operations in those areas in central and southern Peru where the Maoist guerrilla organisation Sendero Luminoso (Shining Path) is active. Others want to see the tax dispute between the Government and

No one is sure when the country will become a net importer

Occidental and Belco over allowances and overpayment of advances, settled before they make a move. Occidental has invested more than \$1m in recent years in the country but is withholding further commitments until the tax issue is settled.

In the meantime, Petroperu's project to revive the Laguna Zapotal fields in the Talara region on the northern coast is about to go ahead. The project has been bedevilled by problems and is already over 18 months behind schedule. Experts in Petroperu say that this \$240m project could provide an extra 14,000 b/d, preventing an overall decline in the country's production during the next two to three years.

But even with this project operational, Sr Zuniga says that production could be as low as 110,000 b/d by 1990 without new discoveries. Against this domestic demand is currently running at 120,000 b/d. No one is sure when Peru will become a net importer, but the rate of depletion is such that the pessimists believe it could be well within the next decade. Peruvian crude is being sold mostly on the spot market at a price last year averaging \$26.90 per barrel. Up to October earnings totalled \$336m, 20 per cent of Peru's hard currency revenues.



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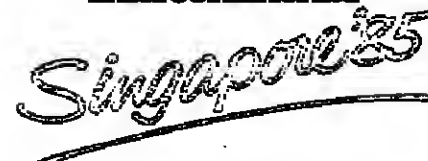
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TECHNOLOGY

CAN UK BAKERS MAKE AMERICAN LOAVES? IT DEPENDS ON HOW THEY KNEAD THE DOUGH.

Enlightened approach to British bread

BY PETER MARSH

A MAKER of baking machinery in Lancashire is attempting to win the "battle of the hubbles"—to perfect hardware that will double the number of air-filled cells in a loaf of standard weight.

The prize at stake is a share of a large market in supplying baking equipment to bread manufacturers in the U.S. where, traditionally, consumers prefer bread of perhaps half the density of the typical British loaf.

Few U.S. bakers make bread with the comparatively modern "no-time" technique favoured in Britain. In this, the time for conventional fermentation of dough is greatly reduced, so cutting costs. Instead, most American bread companies favour traditional techniques in which the dough is left to ferment for up to four hours.

Efforts to establish the British no-time technique in the U.S. have failed in the past, largely because of the difficulties of adapting the process to make American-style bread.

But Tweedy of Burnley, a pioneer in making equipment for the no-time technique used in Britain, is cautiously optimistic that, after years of effort, it has cracked the prob-

lem. The company thinks it has devised a way to mix dough that can later be baked to give low-density loaves.

Tweedy has changed in a minor but important fashion the mixing action of the hardware that it makes for British bread plants. It has worked with British Arkady of Manchester, a manufacturer of baking chemicals, to prescribe a special formulation of additives needed to make the "no-time" type bread acceptable to the U.S. consumer.

Both Tweedy and British Arkady are owned by Archer Daniels Midland, an American food and agriculture company

based in Decatur, Illinois.

In the past year, Tweedy has supplied 10 adapted dough-mixing machines to half a dozen bread plants in the U.S. The hardware is turning out dough on production lines while engineers evaluate the results. Each \$30,000 machine mixes up to 350 kg of ingredients—typically wheat flour, water, yeast and chemical additives.

Tweedy is reluctant to give details of its process before evaluation trials are complete. Mr Michael Ball, Tweedy's general manager, does not want to divulge the plants in which his adapted machines are located.

He says that if the trials prove that the adapted British process can turn out acceptable American loaves at low cost, the U.S. market for machines of this sort could be very large.

Tweedy currently sells about 100 dough-mixing machines a year worth some \$7m. Nearly half the machines are exported—but mostly to countries such as New Zealand, Brazil, Israel and South Africa where people happen to like the British form of bread.

The British no-time method is called the Chorleywood process, to commemorate the inventors of the technique—scientists at the Flour Milling and Baking Research Association in Chorleywood, Hertfordshire. About 90 per cent of UK factory-made bread is produced with the technique, which was devised in the late 1950s (see panel).

In the U.S., only about 10 per cent of mass-produced bread is made with no-time techniques. Each year Americans munch their way through bakery products worth \$30bn—more than the gross domestic product of Portugal—including roughly 7bn loaves.

Typically, an American loaf of 500 grams would take up about 3.5 litres, up to twice the volume of the UK equivalent. In simple terms, a U.S. loaf contains twice as much air, which is trapped in the cells enclosed by the fibres of proteins that form the structure of the loaf.

Crucially, U.S. bread makers would not want extra air, simply in the form of large bubbles. This would lead to a loaf with too open a structure—in a form approaching French bread—that would not appeal to the average American consumer.

The technical challenge thus

adds up to a requirement to produce dough with a very fine bubble structure—in which a lot of air cells are packed into a small space.

Tweedy's engineers found they could produce such dough by making subtle changes to their mixing machinery. To make British bread by the Chorleywood process, the ingredients are churned up in a mixer whose moving parts turn at about 330 revs/min for two-and-a-half minutes.

In a machine adapted for the U.S., the mixer turns at 305 revs/min for slightly longer—4 minutes. In this way, more energy is put into the dough to create the finer bubble structure.

The reduced running speed ensures that the dough does not become too hot. If the temperature during the mixing process rises much above about 30 deg C, the dough becomes too sticky. It is then difficult to handle during later stages of the bread-making process such as moulding and baking in ovens.

The U.S.-style Tweedy mixers have cooling jackets in which water circulates to keep down the temperature. Engineers have also changed the shape of the mechanical components

The technical challenge

is to produce dough with a very fine bubble structure

that cut through the dough. In the Chorleywood process, formulations of chemicals are added to the ingredients at the start of mixing and at other stages of bread-making. An important group of chemicals, called "improvers," ensures that chains of proteins form in such a way as to give the bread a specific structure. Other additives preserve the bread or impart to the crust a particular type of sheen.

British Arkady is working on the formulations required for the Chorleywood process adapted to the U.S. market. The company is tight-lipped on the details for fear of imparting secrets to competitors.

MAIN STAGES IN COMMERCIAL BREAD MAKING



THE "NO-TIME" bread-making technique favoured in the UK—called the Chorleywood process—has virtually replaced traditional techniques in British bread factories.

The Chorleywood process involves the key, initial stage of bread making in which dough is mixed. In traditional methods, ingredients such as wheat flour, water and yeast are stirred together.

The most important element of the wheat flour is gluten, the collective name for a group of proteins which form a plastic structure when mixed with water. It is the gluten that forms the walls of the air cells that feature in bread.

The Chorleywood process differs from conventional techniques in two important ways. It involves a highly intensive mixing stage, during which a large amount of energy is imparted to the dough in a short time.

Secondly, the process requires a high level of oxidising chemicals. These accelerate the reactions that take place during the lengthy bulk fermentation of conventional processes.

In bulk fermentation, the constituents of dough sit for several hours in trays while the yeast reacts with sugars such as sucrose to give carbon dioxide. During this "leavening" stage, the gas expands the dough and plays a part in creating the bread's final cell structure.

A no-time method eliminates the need for this lengthy fermentation period. The intensive mixing (at much higher speeds than the equivalent operation in traditional bakeries) creates the bubble structure.

Little "development" of the dough takes place. This is the name for the changes in the structure of the gluten chains as they are reoriented during the gentle mixing of conventional bread-making processes. During development, the chains become linked in networks that form the cellular framework of the loaf. Scientists do not fully understand the physical and chemical changes that take place.

In the Chorleywood technique, chemical reactions due to the added oxidisers replace the conventional development. The oxidisers, ascorbic

acid for instance, cause cross-linking of gluten strands to make caltable bread.

Bakers can vary the way the gluten fibres link by changing the type and concentration of the oxidiser chemicals. Other additives include emulsifiers such as glyceryl monostearate that strengthen the walls of the air cells.

Bakers can also add extra quantities of gluten to increase the amount of protein in the mixture. Before the advent of the Chorleywood process, British bakers had to import large quantities of high-protein Canadian flour to make caltable bread.

Tweedy of Burnley, which in the 1950s was a broadly based engineering company (among other things it made ships' portholes), became involved with bread-making as a result of one fortuitous incident. The Flour Milling and Baking Research Association in Chorleywood bought one of the company's granulators (normally used to break down sugar lumps) during the early stages of developing the process. The association used the granulator to mix dough.

Program
The pain of perfect translation

WORKS OF literature may lose something in the course of translation to another language; computer software can lose its meaning entirely. So when Thorn EMI Computer Software became the exclusive world-wide publisher for a suite of programs developed by a U.S. company it took on board a raft of tricky problems.

It wanted to sell the software in Europe as well as the U.S. and UK but it was well aware that software written for the U.S. market would not be immediately suited to France, Germany or, indeed, the UK.

The only answer was painstakingly to translate the entire suite into the language of each country in which it hoped to make sales.

The software is a suite of business programs written by Perfect Software Inc—Perfect Calc, Perfect Filter and Perfect Link—the four most popular applications programs.

According to David Gearing, managing director of Thorn EMI Software, the Perfect products offered genuine ease of use for the first time user, coupled with extensive but highly regarded documentation, including examples—U.S. examples.

The software, of course, had never been designed to be translated into French, German and Swedish, which together with the UK were the countries Thorn EMI settled on for its first experiment in selling "international software," which made the translation that much harder.

The company had to dig deep into the machine code (lists of zeros and ones representing electrical impulses which the computer recognises as instructions) to change the character sets for each country without disturbing the functions of the program.

Then it had to rewrite all the business examples—payroll and personal taxation was particularly important.

The programs are squeezed into 128,000 bytes of memory and sell in the UK for £149 or VAX. In continental Europe prices are higher reflecting local market conditions and the costs incurred in the translation—the West German, the same package sells for about £250.

Software

Personnel system

CAP, THE UK information systems market has set up a joint venture to market a computer-based personnel system. The software, developed by Percom, provided management information for recruitment and selection, career development and Statutory Sick Pay. The system is suitable for companies with more than 150 employees. Software can run on a variety of microcomputers including the IBM personal computer. More details from Percom CAP on 0625 594885.

Networks

American connection

TORUS, the office automation company partly owned by Acorn Computer, is setting up a subsidiary in the U.S. The company has developed a network system for the IBM personal computer range and wishes to attack the \$450m U.S. market. The network called the Icon is a graphics controlled local area network which is designed to be particularly easy to use.

Peripherals

Computer printer

OLIVETTI's multi-mode dot matrix printer is now available in the UK for personal computer and word processor applications. The machine offers a choice of printing quality up to letter standard at three different printing speeds. It can be interfaced to personal computers such as the IBM, DEC, ACT as well as Olivetti's own make though the printer can also be linked to larger systems. More details from the company in London on 01-736 8696.

DHL introduces the Total Express Network

It's a chicken and egg story. Which came first, the expansion of DHL or the expansion of global business? One thing's certain. Global business is now operating at a new level of efficiency. A level of efficiency only made possible by DHL's global delivery system.

A system that delivers desk to desk, door to door, worldwide.

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documents for international clients—DHL Courier Express.

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Also, in many parts of the world, we now offer a full cargo service—DHL Air Cargo Express.

And in the near future DHL will be operating an electronic image transfer service, transmitting super-urgent documents and texts at the speed of light. All this means that deadlines for business have shortened dramatically.

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Over-the-Counter Market

Hi/Low	Company	Price	Change	Gross Yield	P/E	Fully
142	Ass. Brit. Ind. Ltd.	142	—	6.6	4.5	7.9
149	Ass. Brit. Ind. CULS.	149	—	10.0	6.7	—
77	Armstrong Group	51nd	—	6.4	12.5	6.6
42	Armitage and Rhodes	42	—	2.5	7.3	8.0
135	Bardon Hill	132	-1	3.4	2.8	18.3
58	Barty Technologies	49	—	3.0	7.1	5.7
201	BCL Ordinary	173	—	12.0	8.8	—
152	BCL 11pc Conv. Pl.	114	—	19.7	13.8	—
808	Carborundum Ord.	808	—	5.7	0.7	—
84	Carborundum 7.5pc	84	—	10.7	12.4	—
111	Claxton Group	84	-3	—	—	—
72	Debonair Services	63	—	6.5	10.2	6.0
240	Frank Hovell	240	—	8.8	4.6	9.8
208	Frank Hovell Pr. Ord.	208	—	4.3	14.3	—
31	Frederick Parker	30	—	—	—	—
50	George Blair	49	—	2.7	10.9	7.4
60	Ind. Expansion Holdings	27	—	15.0	7.7	7.7
218	Isis Group	183nd	—	4.5	4.6	4.3
106	Jacobsen Group	106	—	19.7	8.9	9.8
206	James Burrough	276	—	12.9	14.0	—
83	James Burrough 9pc	82	—	5.0	8.0	6.5
86	John Howard and Co.	83	—	15.0	16.8	—
147	Lingaphone Ord.	147	—	3.6	0.7	43.2
100	Lingaphone 10.5pc Pl.	96	—	5.0	15.6	—
30	Minhouse Holding	32	—	8.7	20.4	14.7
120	Robert Jenkins	120	—	—	—	—
44	Sumitomo	44	—	4.3	1.2	21.0
101	Torrey and Carlin	28	—	7.5	8.2	9.1
444	Trevian Holdings	370	—	17.4	7.7	5.1
17	Unicredit Holdings	17	—	—	—	—
55	Walter Alexander	55	—	—	—	—
267	W. S. Yates	225	—	—	—	—

Prices and details of services now available on Personal, page 48146

APPOINTMENTS

Board changes at United Biscuits

UNITED BISCUITS director Mr Ian Miller has taken up a new appointment on the UB (UK) board as business development director. He will work closely with Mr Bob Clarke, chairman and managing director of UB (UK), and the UK operating companies. His new responsibilities include providing a service to the group's American companies, Keebler and Specialty Brands, and to look for new trading opportunities. Mr Miller was managing director of UB Frozen Foods, where he will be succeeded by Mr Eric Nicoll, who joins UB (UK) board. He joined UB from Rowatree five years ago, and was marketing director for UB Biscuits before being appointed UK business planning director last year.

Mr R. I. Edmondson has been appointed general manager of COLONIAL MUTUAL LIFE following the retirement of Mr E. V. Redfern. Mr D. J. Morris has been appointed deputy general manager and secretary.

Mr Ed Hough, managing director of the subsidiary Atlas Chemical Industries, has become managing director of BERGER INDUSTRIAL COATING (a Berger Britain company). He



Mr Robert F. Barton, managing director of Ford and Weston

Mr Graham Allen and Mr Lawrence Aspinall have become directors of NORMAN FRIZELL UNDERWRITERS.

The VICTORIA WINE CO has had two board appointments. Mr E. F. Lines joins as finance director, and Mr R. A. Bird, previously EPOS operations and systems, Mr Geoffrey Williams, becomes retail systems director, a new position within Victoria Wine. Mr Lines was previously commercial accountant with Lyons Maid, a sister company to Victoria Wine within the Allied-Lyons Group. Mr Bird was closely involved with the successful introduction of electronic point of sale in every one of over 800 Victoria Wine shops last year, and his new responsibilities will include all technical innovations within the company.

Mr Charles R. Carpenter has been appointed to the board of RUDOLPH WOLFF & CO and Dr Mo Ahmadzadeh has been appointed an associate director.

CONTRACTS

Egyptian phosphate plant to be built by GEC

BY JOHN WICKS IN ZURICH

The mechanical process division of GEC MECHANICAL MANDLING has been awarded contracts worth more than £7m to supply a phosphate beneficiating plant and associated product and tailing pipeline pump station to be constructed at West Saheya in Upper Egypt.

The plant is to be supplied to the Abu Zaabal Fertiliser & Chemical Company, and will treat 3,500 tonnes a day of variable fine-grained bedded phosphate rock, producing concentrates by washing and/or flotation, according to ore type. This plant is the first of its type to be supplied to Egypt.

Concentrates will be pipelined some 2.5 miles to a site on the Nile River bank where a storage and loading facility is to be constructed, and river barges will transport the dried material to the AZFC fertiliser factory in Lower Egypt. Tailings will be pumped about 5 miles into the Western Desert for disposal.

GEC will be responsible for the design, supply, erection, supervision, commissioning, testing and operator training for the entire process plant and associated facilities. All engineering, design and manufacture will be completed in 10 months. Project management for the mine development is by Seltruss Engineering.

TI MATRIX is to supply a flexible manufacturing system to Ingersoll-Rand, in a contract worth £1.5m. The system is required for computer controlled multiple machining operations on a family of components for industrial machinery. It comprises four horizontal machining centres, four pallet/unload stations serviced by rail guided vehicle, a pallet washing station, a tool presetting system and component probing systems.

CALCOMP has won an order from the Thames Water Authority for four System 25 computer aided design colour workstations and peripherals worth £217,000.

A contract worth over £80,000 to supply a computer system and its related software for Scottish Prison Industries has been awarded to DATACALL Leeds, computer services subsidiary of the Jonas Woodhead Group.

Following the decision by BRITISH AEROSPACE, Bracknell division, to build laser gyro inertial navigation systems for the Ministry of Defence has awarded to the division a £1m contract which provides a contribution towards that programme. The £1m is for system to meet the ENAC 77-1 standard ready for embodiment in future RAF equipment programmes, such as the AST404 Puma replacement and British Aerospace programmes, such as the Hawk 200 series export light combat aircraft. Two laser inertial navigation systems will be built for delivery to the MoD during 1986.

TAYMECH has won a contract to install mechanical and environmental services in a core to be built with a £1.5m order for work in Wellingborough, Northants. The contract, awarded by main contractor Robert Marriott, is for work at the Anglia Building Society's new computer centre on the town's Park Farm Industrial Estate. Taymech is scheduled for early January 1986. Taymech is part of the Taylor Woodrow Group.

AXIAX MAGNETHERMIC (UK) (a subsidiary of the Guthrie Corporation) has been awarded a contract valued at £1.5m by Seltruss Engineering, Seltruss, acting on behalf of Norzink A.S., has placed this order covering zinc cathode melting furnaces, bolting and scrap melting furnaces. The equipment is to be installed at part of a major modernisation and expansion programme at Norzink's electrolytic zinc plant in Norway.

CECCO MACHINERY, a new joint venture company formed by Hi-Draw Engineering of Romsey, Hampshire, and Cecco Machinery Manufacturing of Toronto, Canada, has received an order for equipment from BICC General Cables. The order, worth over £1m, is for five planetary stranding machine lines, complete with taping heads and drum stands, for the manufacture of elastomeric cables up to 100 mm diameter. The equipment will be made in the UK, to the basic Canadian Cecco design, with Canadian engineers assisting in manufacture, and start-up.

UK NEWS

Austin Rover summons main dealers for talks

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

AUSTIN ROVER has called all main dealers to a meeting in Birmingham today to "review the recent market situation." BL's volume cars company is trailing behind both Ford and General Motors, with only 15.7 per cent of the UK market so far this month, according to figures released yesterday by the Society of Motor Manufacturers and Traders (SMMT).

Austin Rover dealers are speculating that the company will put more money into incentives and advertising in the drive to raise its market share.

The company knows that, after slumping below 12 per cent in December, a good performance in the market place is essential in the next few months to demonstrate its commercial viability.

The Government is at present reviewing the five-year corporate plan which projects around £750m

of new investment and is expected to make clear that Austin Rover is now on its own. Increased sales are essential to generate the profits to finance the planned next generation of cars.

The SMMT figures for the first 10 days show a dramatic performance by General Motors Vauxhall which has grabbed a 20.79 per cent of the market - a two point advance on the same period last year when it was boosted by a heavy incentive campaign.

The Cavalier car alone has taken 10.6 per cent of the market, with sales of 7,335 - an indication that fleet purchases are taking over in a month traditionally regarded as important for the private buyer.

Ford has been squeezed from 28.57 per cent to 22.44, but trade sources regard this as perhaps a temporary setback. Dealers were awaiting the national conference on

January 7 when Ford announced modest new incentives.

The January market, already 4 per cent down, at just under 70,000 is expected to be slowed by the had weather with sales pushed into next month.

Attention will focus on today's gathering of Austin Rover dealers to see whether one of the large assemblers is likely to disrupt the present relatively calm market. The meeting, to be held at the Longbridge plant, Birmingham, has been billed as "extremely important" and "absolutely essential" for distributors and main dealers.

Austin Rover has already announced limited dealer incentive of up to £200 a car on the Metro and £350 on the Montego - the car vital to the attack on the sector currently dominated by the Cavalier and Ford's Sierra.

Nissan pay offer, Page 10

Honeywell to supply benefit terminals

HONEYWELL, the U.S. computer and control system company, has won a £33m order from the Department of Health and Social Security (DHSS) to supply more than 10,000 terminals and more than 800 mini-computers to go into employment benefit offices.

The order was won in competition with British Telecom and Standard Telephones and Cables (STC). The terminals and computers will give counter staff rapid access to the DHSS mainframe computers made by ICL, now owned by STC.

The equipment will replace the existing teletype terminals used in benefit offices. Installation will begin in the autumn and is scheduled to be completed by the end of 1987.

The DHSS said Honeywell won the contract because it offered the lowest price. The minicomputers - which could eventually reach a total of 1,000 - will be made by Honeywell at Newhouse in Scotland. Honeywell has subcontracted the manufacture of the terminals to a British company, Linwood, which will make them at Alton in Hampshire.

The DHSS expects it will save about 2,000 jobs by the year 2001 as a result of the installation. It expects to achieve the savings through natural wastage.

JUDGMENT was reserved by the High Court in a case brought by Dr David Owen, leader of the Social Democratic Party, against the Broadcasting Complaints Commission.

Dr Owen is seeking a court order to compel the commission to investigate what he calls unjust treatment of the SDP/Liberal Alliance on television.

A HIGH COURT fine of £200,000 imposed on the Transport and General Workers' Union last November was collected from a union bank account.

The union, Britain's biggest, had refused to pay the fine after it was imposed for defying a High Court order to lift a strike at Austin Rover car plants. Proceedings to enforce payment were then taken by the court.

MR JIM SHERWOOD, chairman of the ferry company Sealink UK, warned that ferry operators on routes connecting south-east England with ports ranging from Dieppe to Zeebrugge would go out of business if the English Channel tunnel was built.

"Dover, particularly, will become a ghost town if the tunnel goes ahead," he said. His company Sea Containers bought Sealink UK last year.

The British and French governments are considering plans for a cross-Channel link which both governments say must be paid for by private capital.

THE CIVIL Aviation Authority announced lower navigational charges at UK airports which it said could save airlines about £3.7m a year. It said the cuts were possible because of cost savings and an increase in airline traffic.

THE POTENTIAL for cheap electricity imports from France and Scotland should help to remove the need for the proposed Sizewell B nuclear power station, it was claimed.

Dr Colin Sweet, director of the Centre for Energy Studies, said at the Sizewell B public inquiry that the board should make full use of the interconnectors linking the electricity systems of France and Scotland with England.

THE AUSTRALIAN Royal Commission investigating the safety of Britain's atom bomb tests in the 1950s accused the UK Government of making its task difficult. Mr Justice James McClelland, who heads the three-man commission, said in London that preparatory work on documents relating to the tests in Australia had not been done. "Putting it at its lowest, this conduct is somewhat discourteous to this commission," he said.

BRITISH AIRWAYS announced plans for lower fares on some flights from London to Austria and Belgium.

Subject to government approval, some return fares between Heathrow airport and Vienna would be cut by £50.

Lloyd's warns that falling £ will jeopardise its growth

BY JOHN MOORE, CITY CORRESPONDENT

THE FALL in the value of the pound threatens to curb the growth of business in the Lloyd's insurance market, Lloyd's has warned.

Mr Ian Hay Davidson, chief executive of Lloyd's, said yesterday that the decline of sterling against the dollar could affect the ability of the market to take on business.

He said that 70 per cent of Lloyd's £2.3bn of insurance premiums was generated from business in the U.S. market. The volume of business was related to the underwriting capacity of Lloyd's, which was largely sterling-based.

The underwriting capacity is drawn from a large private membership of over 23,000. Each underwriting member commits his or her entire personal wealth to allow

Lloyd's to function in return for a share of the profits of the market.

"If the membership of the market rises by 25 per cent and the pound declines against the dollar by 20 per cent, that does not represent a realistic growth in membership," Mr Davidson said.

The amount of business which underwriters can accept in the market is strictly linked to formulas related to the assets of the underwriting membership which are sterling-based. A strong dollar might mean that underwriting members are taking on more business than permitted under Lloyd's rules, forcing them to turn business away.

Mr Davidson said there were some arguments circulating in the market that the underlying underwrit-

ing capacity should be based in dollars to reflect the large amount of business done in the U.S. Lloyd's is understood to be studying the currency implications for the market closely.

Bank closes the curtain on MLR

Back to business as usual in the money markets

BY PHILIP STEPHENS

IT WAS back to normal operations in the London money markets yesterday as the Bank of England closed its green velvet curtains over the board which on Monday had displayed a minimum lending rate (MLR) for the first time since 1981.

Having given a firm signal to the leading banks that base rates should rise to 12 per cent to defend sterling, the Bank returned to the more discreet practice of influencing borrowing costs through its routine money market operations. The decision to post a minimum rate at which it would lend money to the banks was more about psychology than substance. With the pound plummeting and at least one bank considering an even larger rise in base rates the Government simply wanted to give a completely unambiguous lead.

No one actually borrowed under the MLR system as the Bank continued to channel funds into the banking system by its usual practice of buying commercial bills. Yesterday, coincidentally, was one of those rare days when the officials in Threadneedle Street could actually sit on the sidelines. A special deal arranged with the banks earlier this month meant that there was no need for the authorities to supply cash to the markets.

What the decision to reintroduce MLR for the day has done, however, is to put the spotlight on the rather arcane system which in August 1981 replaced a public lending rate set each day.

Essentially the Bank checks each day how much is needed for the banking system to balance its books and, if there is a shortage, supplies the cash by buying commercial bills. Conversely it will mop up any surplus cash by selling the bills.

Whether the market is short of or has a surplus of cash is dependent on a whole range of factors from the Government's financial transactions to the number of bank notes in circulation.

But the net position is obviously crucial for the level of wholesale interest rates, which in turn must decide the rates which banks set for their customers.

In the days of the old official Bank rate and subsequently MLR the Government would deliberately engineer a liquidity shortage in the market, a position from which it could either push rates up by not supplying cash to meet it or down by injecting surplus funds.

The present Government, however, decided in 1981 that it wanted a free-market approach to borrowing costs, allowing supply and demand to fix rates, with the Bank of England taking a neutral role in helping the banking system to balance its books.

The theory was that on some days that market would be short of cash but on others it would have a surplus. The Bank would buy and sell bills to even out the two influences, but the actual level of interest would be decided by the demand for credit.

The theory worked in practice for only a few months. Heavy sales of gilt-edged stock by the Government, known as overfunding and aimed at controlling the money supply, meant that by March 1982 the money markets faced a constant daily shortage of funds.

In the process, the Bank built up a vast holding of commercial bills, which had to be topped up on a daily basis to stop interest rates rising too sharply.

By January of this year this "bill

mountain" was worth more than £12bn. The authorities have found that they now have by accident what before 1981 existed by design - a constant shortage of cash in the money markets which puts them in the driving seat in setting interest rates.

Because the life of the hills ranges from only a few days to a maximum of 13 weeks, the Bank has to buy between £1bn and £2.5bn of new bills each week simply to maintain the present level, and thus avoid creating artificial cash shortages which would push up interest rates.

But what that means is that the Bank remains far and away the most dominant player in the money markets, and the rates it posts each day for its bill purchases provide a key influence on the level of interest rates.

Any change in those rates is seen as an automatic signal that the Bank wants the overall level of interest rates to change, and the leading commercial banks almost inevitably fall into line by altering their base rates accordingly.

Occasionally, the banks themselves may take the lead, but only if they are almost certain that the Bank itself will then change its rates accordingly. And a commercial bank never changes its base rate without a "courtesy" phone call to Threadneedle Street.

So if the Bank can say with its hand on its heart that it is the money markets which decide the level of interest rates, it does so in the knowledge that it dominates those markets.

Usually, the oblique signals provided by its bill dealings are enough. Only on extraordinary occasions like Monday is it forced to pull away the veil.

NUM under pressure to moderate stance

BY JOHN LLOYD, INDUSTRIAL EDITOR

GREAT PRESSURE is building up on the leadership of the National Union of Mineworkers (NUM) to moderate its defiant refusal to compromise on total opposition to the closure of uneconomic pits.

In Derbyshire yesterday the union's area executive voted unanimously to change its rules to gain virtual autonomy from the decisions of the national executive. It was a move exactly parallel to that made by the Nottinghamshire (Notts) area, which is now likely to cause its expulsion from the union.

Miners are already organising themselves into two groups in anticipation of decision to expel Nottinghamshire at a special delegates conference on November 30 - with "loyalists" claiming that thousands of Notts working miners will remain NUM members.

The Notts area executive meets again today and might decide to suspend its president, Mr Ray Chadburn - who has indicated his intention to remain loyal to the NUM and to attempt to re-organise the NUM in Notts if the area is expelled. Mr Henry Richardson, the area secretary, was suspended earlier this week for a similar declaration.

Representatives of the 1,500 striking miners in Notts, meeting on Monday night, decided to make preparations to organise new branches after what they see as the inevitable decision on January 30.

All miners in Notts would be required to re-apply for membership of the NUM after expulsion of the area - but the working miners group said last night that all miners, striking or working, would be

welcomed back into the NUM fold.

The drift back to work continued yesterday, with the National Coal Board claiming 574 "new faces" bringing the total since the beginning of the year to just more than 5,000.

This total is more than 100 higher than last Tuesday's figures. The Trades Union Congress (TUC) feels there is no need at present to change its policy of opposing the Government's labour laws, according to a confidential policy document to be examined by TUC leaders today.

Pressure for the TUC to shift from its blanket opposition to the Government's labour legislation, first agreed at a special TUC conference at Wembley in 1982, is being exerted by a number of its unions. In an internal paper to be consid-

ered by today's meeting of the TUC's employment policy and organisation committee, however, TUC officials are arguing against taking any precipitate steps.

In a clear rebuttal to those unions pressing for the TUC's opposition to be modified, the TUC document says: "It does appear that it is too early for the movement to be assessing whether or not the Congress and Wembley policies have succeeded or failed or should be changed."

TUC officials accept that some unions are keen on altering some aspects of Congress' opposition, but point out that "others argue strongly that co-operation with any aspect of the new legislation will undermine all the decisions of Congress and the Wembley conference over the past five years."

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VOLVO

UK NEWS

Retailers
lose some
confidence
in outlook

By David Churchill

BRITAIN'S retailers are becoming slightly less confident about the outlook for consumer retail spending, although the level of trade still remains much higher than a year ago, according to the latest Financial Times/Confederation of British Industry distributive trade survey.

Some 60 per cent of the 334 retailers in the December survey expect sales volume in January to be higher than a year ago, while 11 per cent expect it to fall. That gives a percentage balance of plus 49 per cent, the lowest level of expectation for any month in 1984.

In December, some 74 per cent of retailers experienced a rise in sales volume with only 14 per cent reporting a fall, giving a balance of plus 60 per cent (in comparison with an expected balance of plus 56 per cent).

Confectionery, tobacco and newspaper retailers were the only sector to report a fall in sales volume during December. That group is also the most pessimistic about the outlook for January.

Mr John Salisse, chairman of the survey panel, said yesterday: "Retailers expect business for January to be well up on a year ago, although trade is now growing at a slower rate than in the last few months."

Mr Salisse also pointed out that "small shops reported better sales growth than the large multiples, perhaps because of the late Christmas rush."

The survey is based on replies from 577 companies, of which 334 are retailers, 186 wholesalers and 57 from the motor trade.

Out of the whole survey, some 48 per cent expect the volume of sales to rise in January with 10 per cent expecting a fall, thus giving a balance of plus 38 per cent. In December, 52 per cent of companies in the total survey reported that sales volume had risen, while 21 per cent recorded a drop, thus giving a balance of plus 31 per cent (against an expected balance of plus 22 per cent).

Wholesalers in January are feeling more optimistic than for some months, with 45 per cent expecting sales to increase and only 7 per cent expecting a drop, thus giving a balance of plus 38 per cent. In the last two months, the expectations of that group have been more muted.

Nissan sets high
pay rates at
new car plant

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

NISSAN, the Japanese motor company, intends to pay employees at its UK assembly plant well above the going rate in the rest of the British motor industry.

It says the basic pay of the 25 foremen it wants to recruit for its factory at Washington in North-east England will be about £12,500 a year, "to ensure we get the right people."

The equivalent pay at Ford UK plants for production foremen is between £9,000 and £13,000 for a 40-hour week but only a very few, senior people receive the top rate. Basic pay can be boosted by night shift work.

Austin Rover, the BL subsidiary, pay its foremen - whom it calls supervisors - up to £10,500 a year basic, plus a maximum bonus of £1,500.

Nissan has already filled most of the senior production management appointments by offering salaries about one third higher than the norm in the UK industry.

Mr Peter Wickens, director of personnel and one of the first to be recruited, said yesterday: "To build

the highest quality car in Britain we need the highest quality supervision and we are prepared to pay to get the right people."

Like Austin Rover, Nissan will not call the staff foremen but instead supervisors. The employees will be recruited in the spring and will have between six and 10 weeks' training in Japan in two stages. The supervisors will also be involved in setting up the Nissan assembly plant in Britain, due to be on stream next year, and training other employees.

Mr Wickens said that for some positions car manufacturing experience would be essential, but he also wished to recruit a large percentage with relevant manufacturing experience (for example in light engineering) in the North-east. A comprehensive selection process would include interview, testing and group exercises.

Mr Wickens said: "We need people who can work in a high-technology environment and who are dedicated to achieving teamwork, the highest levels of quality and who are totally flexible in their attitude and approach to the job."

Quarter of UK tanker
tonnage laid up

BY LYNTON McLAINE

ALMOST a quarter of the UK tanker fleet by tonnage is laid up for lack of work, compared with 17 per cent of world oil tanker tonnage laid up, the General Council of British Shipping says in a report on world shipping.

Japan has 2 per cent of its tanker fleet and only 1 per cent of its total merchant fleet laid up. The Netherlands has the highest proportion of its oil tankers laid up, with almost half, 42 per cent, idle.

The Netherlands has only 1 per cent of its dry cargo vessels by tonnage laid up, compared with 3 per cent in the UK. Japan has no dry cargo ships idle.

Greece, the world's leading shipping nation with a total of 481 dry

cargo and tanker vessels has 19 per cent of its fleet idle. This compares with 16 per cent of the total UK fleet and 1 per cent of the total Japanese fleet.

World merchant shipping tonnage laid-up for lack of work fell 2.63m tons deadweight in November to 65.67m dwt.

● The Liverpool Freeport, officially opened at the end of November, has received its first cargo of containers from Liverpool-based Kirby (Tyres), which distributes worldwide.

The containers, with 16,000 inner tubes from Korea, were handled by dockers employed by the Mersey Docks and Harbour Company and stored with Freeport Warehousing

Lawson urged to focus on tax cuts

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

MR NIGEL LAWSON, the Chancellor of the Exchequer, was urged by company directors yesterday to concentrate his budget on tax cuts with renewed efforts to curb public spending.

In its budget submission, the Institute of Directors also suggested that he should raise his borrowing target for 1985-86 from the £7bn assumed in his Autumn Statement to £8bn.

By increasing this borrowing target, the institute believes the Chancellor would be able to make room for £2.5bn of tax cuts on conservative estimates rather than the £1.5bn suggested by Mr Lawson in November.

Sir John Hoskyns, director general, said yesterday that he did not believe that the recent fall in sterling would have reduced the Chancellor's scope for tax cuts, and he

believed cutting taxes would be one of the quickest ways of reducing unemployment.

The main proposals of the institute (with the cost in a full year) are:

- A percentage point reduction in the basic rate of income tax (£1.2bn).
- A 5 per cent cut in higher rates of income tax (£475m).
- An increase of personal allowances and higher rate tax thresholds by 4 percentage points more than the inflation rate (£800m).
- Abolition of capital transfer tax (£680m).
- Abolition of capital gains tax (£1bn).
- Increase of VAT threshold for small businesses from £16,700 a year to £50,000 per year (£150m).

The institute urges the Chancellor not to try to raise revenue for di-

rect tax cuts by increasing the coverage of VAT or attacking the tax reliefs on mortgage interest payments and pension contributions.

It also urges the Chancellor to institute four major reforms aimed at curbing public expenditure. These are:

- A system of "zero based" budgeting. This would in theory mean that departments would wipe the slate clean from time to time to consider from first principles what they should be spending their money on. Under the present system they more or less continue doing what they were doing last year with some changes at the margin.

Across the board cuts to departmental budgets. A special Treasury minister, with officials, to curb spending.

A system which gave personal incentives to departmental civil servants to make economies.

Sir John said yesterday: "A key thrust of the budget submission is that the Government must reject the idea that it can spend its way out of trouble. The aim of policy should be to reduce Government spending and taxation to below the levels when the Government took office in 1979."

The institute would like the Government to encourage wider share ownership by allowing people to invest up to 15 per cent of their income in UK companies without paying income tax.

It would also like the Government to move toward the abolition of direct and indirect subsidies, such as child benefit, and replace them with tax reliefs.

Government fiscal plans insult
to the unemployed, says Heath

BY MARGARET VAN HATTEM, POLITICAL CORRESPONDENT

GOVERNMENT plans to cut income tax in the next budget are an insult to the unemployed, Mr Edward Heath, a former Prime Minister, told Conservative Party supporters in the north-east of England, one of the UK areas worst hit by lack of jobs.

His all-out attack on the Government's economic policies was timed to cause maximum embarrassment ahead of yesterday's House of Commons debate on unemployment and public investment.

Mr Heath told the Sunderland Conservative Association that public spending on infrastructure was badly needed, and should have priority over any tax cuts.

The tax cuts planned by the Government would boost consumption only among those already working, mainly of imported goods, while the impact on employment would be indirect and negligible.

"The proposal to reduce income tax rather than to increase public investment as an inducement to the unemployed to work is, in my view, an insult to the unemployed," he said. It simply ignores them. To suggest that people need incentives to increase their willingness to seek work seems to me to be out of touch with reality."

There were those, he said who argued against public spending on capital projects with accusations of

"throwing away money at problems" and trying to spend their way out of recession.

"We can no longer accept such slogans as substitutes for an intellectual justification of economic policy," he said. "Expenditure on the basis of a full and careful examination of needs and priorities cannot be said to be throwing away money. If we borrow more of our own people's savings in order to invest in our nation's future, who should condemn us?"

The real problem was the large outflow of British savings to earn high interest in the U.S. - which was denying Britain the investment needed to revitalise industry. More-

over, that was boosting the dollar and weakening the pound, as was evident from the Government's desperate attempt to prevent more capital from leaving the UK by raising interest rates.

It was time the EEC acted to isolate itself from damaging high U.S. interest rates, he said.

"The Finance Ministers visiting Washington this week will come away empty handed. That makes it all the more important that, nationally and in the European Community, we pursue strategies that are not at the mercy of the high interest rates in the U.S. economy," he said.

Britain needed the money flowing to the U.S. to create jobs by rebuilding old industries and creating new ones, but especially by rebuilding the existing ones.

"Industries cannot be created overnight," he said. "That is why it is such a tragedy that so much of our economic base was destroyed in 1981-82 by allowing the pound to reach such high levels."

Mr Heath dismissed as a "monetarist myth" the Government's claim that to boost public borrowing in order to fund capital projects was to print money, building up debts for future generations.

The decline in the British economy was bearing far more heavily on the north of the country than on the south.

Sealink plans
multi-million
£ investment

By Our Industrial Staff

SEALINK, the recently privatised cross-Channel ferry operator, has disclosed plans for heavy investment in new ships and port facilities. The plans include a programme of voluntary redundancies and decentralisation of staff functions.

The National Union of Seamen yesterday described the proposals as "a declaration of war" that would lengthen unemployment queues. Sealink was sold to Sea Containers by British Rail in July last year.

The largest part of the planned new investment, described by the company as running into "hundreds of millions," will develop Harwich as a commercial port intended to rival Felixstowe, higher up the east coast of England.

Sealink is also commissioning two new flagships to operate the Dover-Calais route, at a cost estimated at £20m each.

When the ships are introduced in two to three years time, the two ships at present running the Dover ferry route will be moved to Folkestone.

Other ship investments include a £2m high-speed catamaran ordered from Sweden to operate between Portsmouth and the Isle of Wight. By 1986, three new car ferry routes are to be started up in the Mediterranean, linking Venice, Piraeus and Istanbul.

Britain
braced for
U.S. tourist
invasion

By Arthur Sandles

BRITISH holidaymakers seeking a quiet rural retreat in their own country this year may find they have been supplanted by dollar-rich Americans. Well over 3m Americans are expected to holiday in the UK this year and with London putting up the house full notices many of them will turn to rural Britain.

"All America seems to be coming to Britain," said the British Tourist Authority (BTA) yesterday as it launched its latest issue of a booklet which tells overseas visitors about the nation's smaller country hotels and restaurants.

The most recent problems for sterling have come just at the time when Americans and Europeans are making their 1985 holiday plans and a surge of bookings. The £90-£100 a night that is charged for double rooms at such luxury retreats as Chewton Glen in the New Forest, or the Bear at Woodstock, near Oxford is now relatively cheap in dollar terms.

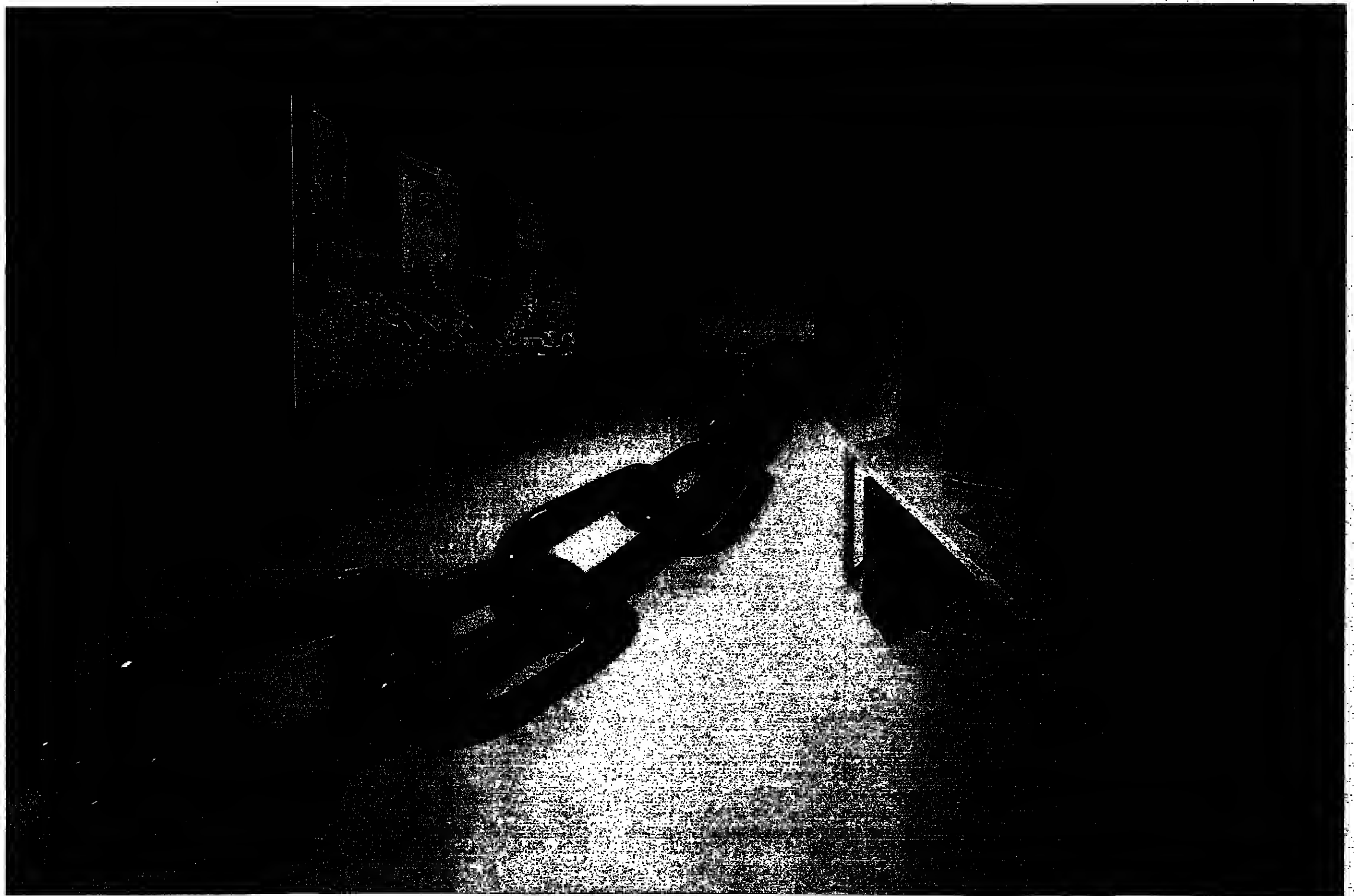
The new booklet, BTA Commended Country Hotels, Guest Houses and Restaurants, covers not only these sybaritic heights, but also small guest houses charging less than £30 for a double room, and some less than £20.

Establishments in the listings have been vetted by an independent committee and display the BTA plaque for distinctive service within their price range. More than 330 properties are listed. "It is becoming the bible for the independent American traveller," says the BTA.

Researchers say that visitors may get a pleasant culinary surprise. "Britain's indifferent image for food is a thing of the past," says Mr Duncan Bluck, chairman of the BTA. "There has been a considerable improvement over the past few years."

● Christie's and Sotheby's, the London auctioneers, report that the decline in the value of the pound has led to a large increase in the number of American buyers.

Leading stores have also reported a big rise in overseas customers, especially from the U.S., during the January sales. London estate agents say that foreign buyers have helped to push the capital's house market to its strongest level yet.



Britain
raced for
.S. tour
vasion

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someone must explain
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Craftsmen

Benefits of breaking the boundaries

BY BRIAN GROOM

MAINTENANCE CRAFTSMEN are playing an increasingly crucial role in the future of British industry. Slowly and patchily, management is beginning to realise the importance of retaining and motivating them, broadening their skills and reorganising their work.

This small group of workers—5.3 per cent of the chemicals workforce, for instance, and 3.9 per cent in food—is vital to ensure uninterrupted production as micro-electronics is introduced to process control. Breakdowns on a line which, say, fills 450 bottles of sauce a minute are costly.

Among those responding to change, Mobil Oil is abolishing craft demarcations at its Coryton refinery in Essex. Tides like boiler-makers, electricians, pipe-fitters and welders are gone, and each man (they usually are men) is free to do any task which he is skilled enough to do safely.

Elsewhere the maintenance/production divide is being crossed. Esso Chemicals, on its new site at Mossburn, Scotland, is combining production tasks and 10 craft trades into a single class of worker who does both maintenance and process work.

Flexibility is increasing at plants like Rothmans' cigarette factory in Carrickfergus, Northern Ireland. Skilled fitters and electricians will, if necessary, do unfamiliar things like load reels on to machines or sweep floors, while machine operators are free to identify and rectify problems.

By no means all managements are adapting well to new technology, however. The London-based Technical Change Centre, established in 1981 with backing from the Leverhulme Trust, the Science and Engineering Research Council and the Social Science Research Council, has identified widespread inadequacies in process industries' use of maintenance staff, resulting in costly downtime.

The centre's latest attempt to help change this situation is a study of food processing, Britain's largest process industry, which employs nearly 500,000 people and accounts for 10 per cent of Gross Domestic Product.

The food industry is rapidly adopting new technology after a slow start. Paul Mitchell and Michael Cross, the authors, say the 41 per cent of establishments in their study which have introduced micro-processor-based control equipment are coping, but need to develop new manpower and training strategies.

Fifty-three per cent of companies said they would like to reorganise their maintenance workforce, and in half of these proposals were already under discussion. The key aim was to achieve better fault-finding on complex equipment, and carry out repairs more rapidly.

Mitchell and Cross see a growing need for multi-skilled craftsmen who can work on new machinery which combines mechanical, electrical and pneumatic elements. At present delays are occurring while different craftsmen decide in whose trade the fault lies.

These broader skills must, say companies, be accompanied by deeper knowledge of how they apply to specific equipment otherwise the jack-of-all trades becomes master of none. There is already some wariness in industry of multi-skilling, and a fear that it could dilute expertise.

Engineering craftsmen are traditionally grouped into "electrical," "mechanical" or "instrument" trades, and within these are trained in a particular discipline such as fitting. Companies in the Mitchell and Cross study identify a need for five new craft occupations:

● **Craft technicians.** The most notable development, these are craftsmen (mainly electricians) who have received training in a range of skills like electronics, pneumatics, hydraulics and diagnostics needed to pin-

point faults on microprocessor-controlled plant.

● **System-specialist craftsmen.** These have understanding of the relationship between machines and the production process, and are needed because of the increased integration of plant and use of central control systems.

● **Machine-specialist craftsmen.** These would be equipped with the knowledge and skills applicable to a specific type of machinery.

● **Dual-trained craftsmen.** These have acquired through formal or informal training a skill in a second trade, for example, a mechanical fitter undertaking electrical work.

● **Cross-trained craftsmen.** These have acquired additional skills within their original trade, such as an electrician undertaking work in electronics, or a fitter doing pneumatics.

As an intermediate response to changing requirements, some companies have organised craftsmen into teams in the hope that they will have the range of skills needed to cope with breakdowns.

In some cases craftsmen are beginning to do work which traditionally belonged to semi-skilled process operators—in one instance, craftsmen were responsible for controlling the plant manually if the automatic control system failed.

Conversely, operators are becoming more responsible for identifying faults and making routine adjustments.

A few companies, mainly large ones, are using white-collar technicians to ease the maintenance problem. They are deployed as "trouble-shooters" to back up craftsmen.

On all these things there has been more talk than action. As Mitchell and Cross put it: "While the need is often recognised, few companies have successfully introduced new grades of craftsmen." But looking to the longer-term, two further new grades are envisaged:

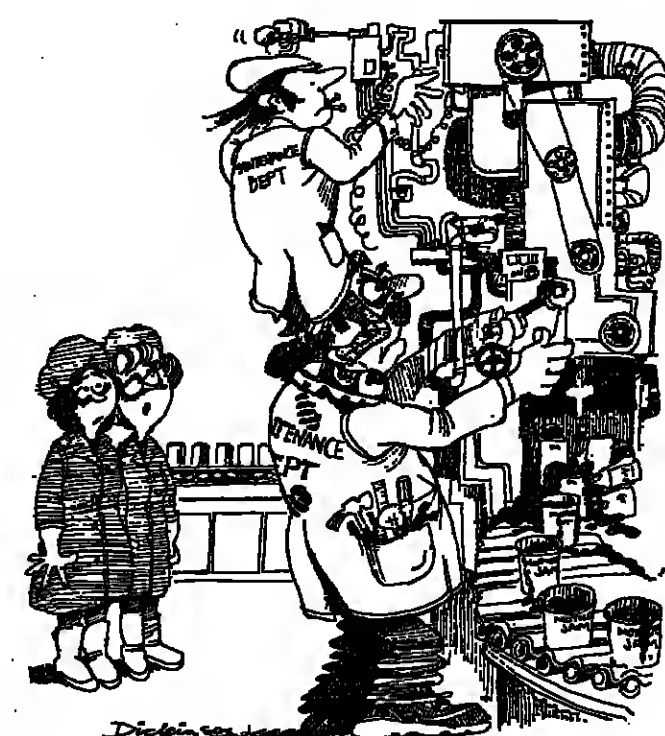
● **Mechanicians.** Proficient in fault-diagnosis and rectification, these would move with ease across the mechanical, electrical and microelectronic fields.

● **User-maintainers.** In factories where plant was most closely integrated, which had the greatest need to respond to breakdowns, the job of the machine-specialist craftsman would evolve into a combined operating and maintenance job.

Much of the training currently being done is by suppliers of process control equipment. Indeed, it is a major part of the competition between them. One supplier employs 19 full-time lecturers and offers 80 courses.

There has also been some in-company training, but limited in amount. Mitchell and Cross say: "There will be a growing need for training in micro-electronics, diagnostics, cross-trade skills and for specialist training."

Companies are slow in identifying their needs. One training manager said: "Decisions were



"Now that's what I call flexibility—they're both cross-trained craftsmen"

taken too late. Despite training plans being laid down prior to installation, the amount of training was minimal. Now the plant is up and running, we are still training, particularly in diagnostics.

Needs vary. Chemical and oil refining companies mostly want to keep two "cores" of mechanical and instrument/electrical jobs, but high-volume manufacturers in brewing, toiletries, pharmaceuticals, food manufacture and tyre-making processing, glass container want to merge them.

It remains uncertain how far multi-skilling, tailored to one employer's particular needs, can go. For the sake of their careers, apprentices still need a "core" of transferable skills which form the basis for a lifetime's employment. But the acquisition of extra skills can mean the difference between being in or out of work.

The Electrical, Electronic, Telecommunication and Plumbing Union has recognised that. Seeing the weakness in employers' training arrangements, it has established its own training programme for members.

It also spots a golden opportunity, because employers are generally selecting electrical craftsmen for multi-skilling. They believe electricians have an aptitude for diagnostics, whereas mechanics cannot easily be trained to learn electrical and electronic work.

The tricky problem facing employers is the way their plans can be undermined by job losses because of automation, they are also worried about being the losers when jobs are merged.

Craft unions can be just as jealous. One company in the Mitchell and Cross study wanted to upgrade semi-skilled workers to craft status after a period of training, because they had a superior knowledge of the particular machinery, but the craft unions successfully resisted the plan.

Full flexibility is highly contentious, as British Steel discovered when it mooted the "steelworker" concept. Two years ago, this would require one class of worker to do all the tasks needed in an automated plant, and it drew union protests. Since then, the corporation has had to present its ideas more cautiously.

Applying Process Control to Food Processing and its Impact on Maintenance Manpower, from the Publications Officer, Technical Change Centre, 114 Cromwell Road, London, SW7, 5S.

Chinese management

BRITAIN'S Open University and the China Enterprise Management Association are considering the establishment of a co-operative venture to produce material for the education of Chinese managers through distance learning techniques. The material would be in Mandarin as well as English.

This has emerged during a week-long visit to Britain by a top-level Chinese delegation led by vice-minister Zhang Yan'an of the State Economic Commission. Zhang is directly responsible for the monumental task of training the millions of managers who are needed to implement the New Economic order currently being launched in China.

The British visit, which ends today, forms part of a three-week tour of business schools and universities in Europe. It comes at a time when the Chinese are building up several complementary programmes of management education in co-operation with western institutions. Some use the American case study method, while others are based on broader European approaches.

Speaking after his visit to the Open University's Open Business School, and to an interactive videodisc facility in north London, the Chinese

minister said: "We are impressed with the great strides Britain has made in developing distance learning, and hope to co-operate with her in training China's managers using this revolutionary technique." (Distance learning in the UK was examined on this page on January 6.)

Vice-minister Zhang, who is also vice-president of the China Enterprise Management Association (CEMA), considers that it will be impossible to achieve China's ambitious management training objective by conventional "chalk and talk" methods in the tight time span demanded. Hence his examination of how high technology methods could be used to assemble and disseminate high quality information and skills to his vast audience.

The scale of the problem is so daunting and the experience of most Chinese managers in management so limited, that it seems attractive to adopt a high-technology approach in which the few experienced teachers produce course material, while the dissemination is carried out by less experienced tutors on an "in-company" basis.

Hence the idea of using interactive videodiscs coupled with a micro-computer to provide a self-managed learning programme for individuals or groups. This combines moving pictures with text, and can plot the learners' path through the programme, giving their scores in each section.

The main European involvement in China's fast-developing management development industry has been the European Community's provision of 5m ECU to establish the "Sino-European management programme"—an elite business school in Peking under the auspices of CEMA, which is itself part of the State Economic Commission.

This position gives it unusual status compared with other western-backed business education programmes in China, which operate under the auspices of the Ministry of Education.

The EC-backed school, under Professor Max Beldet, a Briton who formerly taught in France at INSEAD and the Paris Ecole Supérieure de Commerce, is expected to produce over 50 top managers and executives a year. With the establishment of these graduates will help develop teaching materials for the envisaged distance-learning programme.

By a special correspondent

Chinese management

Studying at a distance

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Vice-minister Zhang, who is also vice-president of the China Enterprise Management Association (CEMA), considers that it will be impossible to achieve China's ambitious management training objective by conventional "chalk and talk" methods in the tight time span demanded. Hence his examination of how high technology methods could be used to assemble and disseminate high quality information and skills to his vast audience.

The scale of the problem is so daunting and the experience of most Chinese managers in management so limited, that it seems attractive to adopt a high-technology approach in which the few experienced teachers produce course material, while the dissemination is carried out by less experienced tutors on an "in-company" basis.

Hence the idea of using interactive videodiscs coupled with a micro-computer to provide a self-managed learning programme for individuals or groups. This combines moving pictures with text, and can plot the learners' path through the programme, giving their scores in each section.

The main European involvement in China's fast-developing management development industry has been the European Community's provision of 5m ECU to establish the "Sino-European management programme"—an elite business school in Peking under the auspices of CEMA, which is itself part of the State Economic Commission.

This position gives it unusual status compared with other western-backed business education programmes in China, which operate under the auspices of the Ministry of Education.

The EC-backed school, under Professor Max Beldet, a Briton who formerly taught in France at INSEAD and the Paris Ecole Supérieure de Commerce, is expected to produce over 50 top managers and executives a year. With the establishment of these graduates will help develop teaching materials for the envisaged distance-learning programme.

By a special correspondent

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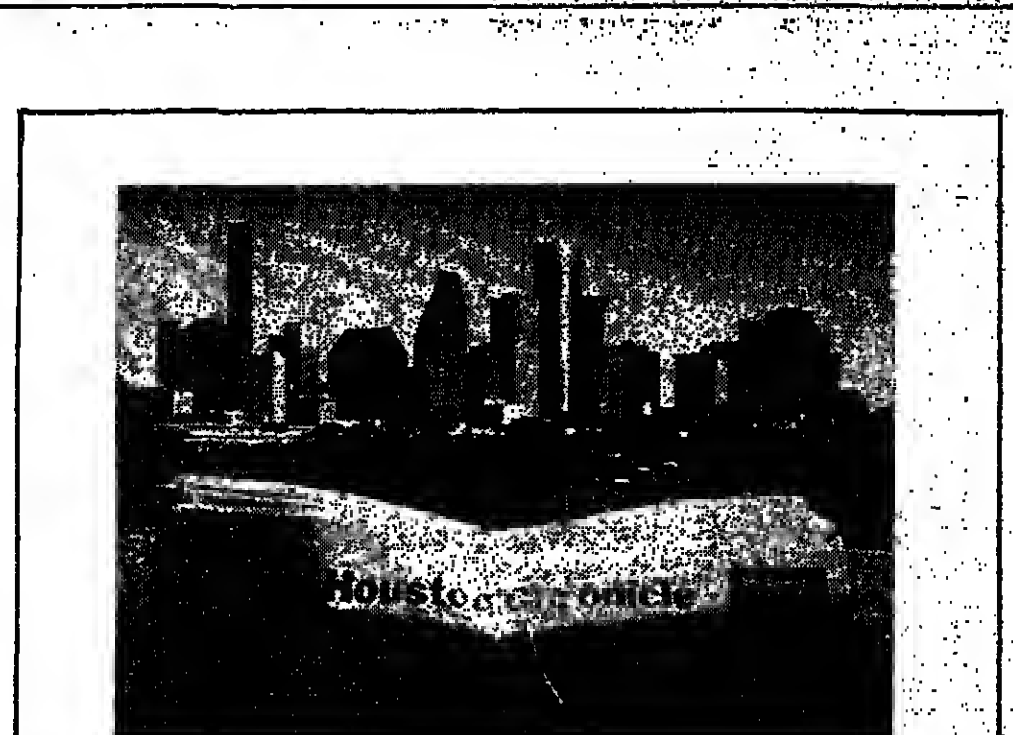
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FT16/1

THE ARTS

Television/Christopher Dunkley

For real passion, look elsewhere

As we start the 1985 new year season, it is clear that before television is beginning to come of age. There is a confidence in its programme-making in practically all departments that was not always evident during the Seventies and was often notably absent in the Sixties.

Its output is more consistent, less capricious, more dependable. The alarms and excursions of its childhood phase have disappeared almost entirely. Technically, the output is highly professional. There are more specialised programmes than ever before. You rarely see an out-and-out dud. That, anyway, is how Dr. Tangless would view the new season.

Considering the age of television compared with other forms of entertainment and mass communication, theatre, say, which is several thousand years old, or print, which is several hundred—this may seem remarkable. But they do say that puberty arrives earlier these days and anyway, television has in many respects been a borrower and an adaptor rather than an originator. Indeed, that has often been its charm. One property it has not borrowed from the cinema, or copied from the variety theatre, or adapted from books, or purloined from the sports field, is a technical characteristic: its ubiquity—the fact that it is present and ready for use all the time in virtually every home in the land.

At best this meant cleverly-

channelled passion, at worst undisciplined enthusiasm; and the result between the early sixties and mid-seventies was the appearance in Britain of an extraordinarily rich harvest of programmes. It included current affairs, with *World in Action*'s intense conviction that we lived in an unjust society; fine arts in *Civilisation*, carried along by the ardent belief that we must love the highest when we see it; comedy, with *Till Death Do Us Part* being driven forward by Johnny Speight's powerful response to bigotry and his deep emotional attachment to working class society; drama, where Mercer and Potter and a host of others came into television because they had something they wanted to say to us; and satire.

Of course, these programmes had their faults. *World in Action* was occasionally strident or self-righteous; *Civilisation* could be so patrician as to be invidious in a mass medium; a saddening number of viewers laughed with, instead of at, the appalling Alf Garnett; the plays were sometimes impenetrable, sometimes like sermons. The fact remains that behind each of these programmes—and a great many more at that time—the viewer could sense the passionate convictions of one or more individuals who strove to communicate their concern or their love or their belief or their wonder or their delight.

Where in this new year season of 1985 can we look for

similar passion, similar conviction? Of course, programmes I have watched so far this year (47 disregarding old movies and such regular items as news programmes) just two seem to me to qualify. A. F. N. Clarke's *Contact* in BBC2's *Screen Two* was a wonderful and, in the true meaning of the word, swift piece of work which simply conveyed from the writer and the director Alan Clarke (no relation) to the viewer an appallingly vivid impression of what it is like to be a member of the Parachute Regiment patrolling the countryside along the Irish border.

Perhaps more than 10 words were spoken but it did not feel like it: the experience was contained in the writing. Clarke's direction, Philip Bonham Carter's immaculate camera work (which fooled you into believing that you were watching a documentary), and acting from Sean Chapman and his "platoon" which never faltered. The irony is that it took a drama programme to convey all the fear and loathing, as well as hinting at the pride and professionalism, of these men whose activities reach as normally only via news programmes on those occasions when drama has suddenly entered their lives.

The other programme—something surprisingly, perhaps—was central's *Spitting Image*. The first series, though highly original in its use of Luff and Flava's puppet caricatures, just wasn't very funny; but the first episode in this year's series was a huge improvement, largely because of greater pace and a better script. It stands out from the rest of the new year material because there is an edge of real feeling behind some of the jokes. Amid so much sycophantic adulation of the Royal Family, for example, a few belly laughs are no bad thing.

The rest of the new season's series appear to have scarcely an ounce of conviction or a spark of passion to share between them—though that is not to say that they are bad programmes. On the contrary, several are excellent. *The Price*, for instance, a Channel 4 thriller directed by Peter Barkworth, is a masterpiece of suspense, directed by Peter Ransley, and produced by Mark Shivas, is the best thing of its sort to be made in this country for several years. Its story of a young prince dreaming of a lionaire whose young wife and step-daughter are kidnapped by Irish terrorists is fast, authentic, realistic in all its surface elements—cars, locations, clothes, supporting players and supremely mores.

Peter Barkworth and Harriet Walter in *The Price*

The first thing that needs to be said about the new *Swan Lake* that Rudolf Nureyev has just staged for his Paris Opéra ballet is that it is magnificent. What more rewarding than the sight of that huge stage massed with dancers in whom the proprieties of classicism—exact positions, clear articulation, bold outlines—are to be enjoyed not only with the eyes but in the depth of the ensemble? I was ever aware, watching three performances at the weekend, that for the Opéra's artists, the dance d'écrit is a point of constant reference and continuing strength; their finesse and an evident pride in their prowess give an exhilaration and a profoundness to movement which is foreign to our resident troupes. The three debutant Odettes, Odies whom I saw (first Siegfrieds also making their appearances) were impeccable in technique, meeting every challenge with that assurance which speaks of roles fully prepared, technical demands understood and eagerly met. Nureyev's staging is idiosyncratic, but this is no rarity with *Swan Lake* which, of all the 19th-century classics, is most generally subjected to revision and distortion. For Nureyev, the action has much to do with the 'inner world' of Siegfried's desires. Curtain rise shows the young prince dreaming of a beautiful girl whom we see transformed into a white swan and abducted sky-wards by the black-winged enchanter, von Rothbart. Nureyev further compounds the plot's intricacies by having von Rothbart as the "dark" double of Siegfried's tutor (the roles taken by the same dancer) with the tragic resolution to this conflict between the reality of Siegfried's princely duties and his obsession with the dream-Odette coming when von Rothbart again flies the betrayed Odette back to his realm leaving Siegfried alone and deranged. The choreographic text is

largely new. Nureyev provides complex (and sometimes over-complicated) dances for the courtiers in act one; offers a Soviet-style view of Ivanov's act two; reworks the national diversissements for large ensembles in acts three and four; brings on von Rothbart as an active participant—with an interpolated solo—in the Black Swan duet; and choreographs a new fourth act that is markedly successful in its waywardness. Nureyev's staging is a masterpiece of the use of the stage, of the corps de ballet and of the stage size.

About Edio Frigerio's design discussion is hampered in that a technical mishap permitted the use of only two scene drops—one like a mock Turner's Italian period; the other, so said the programme, inspired by Monet's garden at Giverny.

Swan Lake/Paris Opéra

Clement Crisp

Franca Squarciapino's costumes for the court are in pale shades, the courtiers in both the Rapahellic painting and the Aesthetic movement, mingled with a stiff mediaevalism for the superlatives. The effect is agreeable, though hardly consistent.

The Opéra proposes no less than eight ballerinas for the central role, with seven Siegfrieds, some indication of the company's wealth of talent, both in *écrits* and in new comers (among whom the 19-year-old Sylvie Guillem has excited considerable attention at her debut). I saw the first appearances of the *écrits* Monique Loubières, and of two soloists, Karin Avery and Isabelle Guerin. Mlle Loubières has a pure, sensitive first act as the role, with Jean-Yves Lormeau as a handsome prince. Mlle Avery was altogether too immature for the part, and her

In this, it contrasts sharply with the opening 100-minute dollop of London Weekend's mid-Atlantic *Dempsy and Mosepease*, which is distinctly lessish. A cynical amalgam of boy/girl detective duo, with endless absurd gunwork which appears to have been worked out before the pitifully contrived script, it looks as though it was dreamed up by a programme salesman's committee.

There is nothing wrong with BBC1's documentary series *Submarine*, but what inspired it? Presumably, the fact that last year the BBC did the *Paras* and, the year before that, the *RAF*.

Thames Television's *Fleet Street* drama series, *Lytton's Diary*, is unique in substituting real Fleet Street terminology and habits for the green eyeshade fantasy which television has indulged for so long. But rather than any feeling that Ray Connolly was dying to write it, one felt that actor Peter Bowles might have invented the whole thing for himself... which, it seems, is precisely what did happen.

Alan Plater's *Beiderbecke Affair* (an entire series seemingly built around some missing mail-order LPs though, unfortunately, lacking the maestro's music) is a marvelously professional piece of programme-making from York-shire TV, a subtly-modulated comedy-drama in 60-minute episodes with no canned laughter; James Bolam playing the deadpan straight guy which he does best; Barbara Flynn (one would call her the thinking man's Felicity Kendall if one weren't in love with Miss Kendall) as his colleague schoolteacher/lover; and a script which sometimes puts me in mind of Charles Wood's *Don't Forget to Write*. There is no higher praise.

BBC1's *Real Lives* opened with a highly efficient kick-the-door-down documentary about drug dealing on Merseyside; *Of The Fine Towns* on BBC2 is another triumph for the property-buyer and the location-finder; and although BBC1's *Charters and Coldcott* started too slowly and put the lower middle-class solism "West" rabbit" into the mouth of one of its spokesmen, it could yet provide much satisfactory entertainment. *By The Sword Divided* dealt this week with the pivotal point in British constitutional history, the beheading of Charles I, in a perfectly adequate way.

If the satisfactory and the adequate are what you want, television is getting pretty good at it. For true conviction and real passion look elsewhere.

largely new. Nureyev provides complex (and sometimes over-complicated) dances for the courtiers in act one; offers a Soviet-style view of Ivanov's act two; reworks the national diversissements for large ensembles in acts three and four; brings on von Rothbart as an active participant—with an interpolated solo—in the Black Swan duet; and choreographs a new fourth act that is markedly successful in its waywardness. Nureyev's staging is a masterpiece of the use of the stage, of the corps de ballet and of the stage size.

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Magazines

announce theatrical awards

Two theatre magazines have announced their awards for last year, and the National Theatre continues to register plaudits for Michael Frayn's *Chekhov* recreation *Wild Honey*. *Plays & Players*, which takes a poll among 20 London critics, has followed last month's Laurence Olivier Awards in giving the show a triple blessing to Ian McKellen (Best Actor), Christopher Morahan (Best Director) and John Guter (Best Designer). The quarterly *Drama* magazine has also nominated Mr Morahan as Best Director, though he must share the honour with his NT colleague Peter Gill, who was responsible for *Venice Preserved* and *Fool for Love*.

Glenda Jackson is voted Best Actress in both journals for her performance as Nina Leeds in O'Neill's *Strange Interlude*. *Drama*'s Best Actor award is shared by Antony Sher for Richard III at Stratford-upon-Avon and by Brian Cox for both *Ran* at the Royal Court and his support work in *Strange Interlude*. Both of these latter productions will shortly be seen in New York.

The critics in *Plays and Players* voted Michael Frayn's *Benefactors* the Best Play and *End Street* Best Musical. The corresponding *Drama* awards went to Harold Pinter's short but powerful *One for the Road* and the Rodgers and Hart 1936 *On Your Toes*.

Drama's Best Designer was Alison Chitty for *Venice Preserved*, its Supporting Actor Z. Wanzanaka (for the RSC's *Major Tom*), and Roger Lloyd Pack for *One for the Road* and *Wild Honey*. Special awards went to the Graeco Company and Ray Coveney's *Theatre of Comedy* set-up.

Plays and Players split its Most Promising Newcomer award between Clive Mantle in *Of Mice and Men* and Tim Flavin in *On Your Toes*. The Most Promising Playwright was adjudged to be Anthony Minghella, just recognition for his three plays last year: *A Little Like Drowning* at Hampstead, *Love Bites* at the Derby Playhouse and *Two Planks and a Passion* which arrived at Greenwich from Exeter.

Siegfried, Stéphane Prince, seems an artist better suited to livelier, demer-caractère matters. The performance of Isabelle Guerin, though, and that of her partner Laurent Hilaire, were wholly exceptional. Mlle Guerin provided an interpretation so rich in feeling, so expressive in dance, that she at once establishes herself as an Odette of real importance. She has a Russian openness and fluidity of back and arms, a technique that offers the most delicate phrasing, and a musical understanding that sets a new standard of soaring and flowing with the dance.

Hers was a wholly convincing reading from first to last, and beautiful at every moment. Laurent Hilaire, with a powerful well-rounded technique and a massive jump, matched his Odette's expressive gifts in showing as a Siegfried ardent in feeling as a dancer. The only real distraction in this magnificent debut, or what the other performances was in the lack-lustre playing of the Opéra orchestra, quite unworthy of the dancers or of the theatre.

Kafka's commandant, whom we never meet, is here the mouth-tongued actor, Chris Jordan, playing a jaunty humor to Justice on the piano at the prisoner's last supper. Mr Mavro chokes on his food, vomits and is then strangled in the harness. The TV girl and her cameraman, and the explorer, the prisoner and the executive officer (Trevor Stuart), who fondly attends the ballista and barks back to the good old days of real crowds at public executions, seemingly South African.

The *Castle*, *The Trial*, *Metamorphosis* all these stories have yielded rich theatre pickings, and it is Pip Simmons's special achievement to forge a direct connection, as Kafka does, between the audience and the weapon. At one point, the machine swings round of its own volition to face directly taking the seats under which

Frank Baker and Bernard Strother in *Woyzeck*

Woyzeck/Haymarket, Leicester

Michael Coveney

After Mollere and Euripides, the Leicester Haymarket studio, a fine compilation of actors under the directorship of Nancy Meckler and Les Waters, scene used to other editions. No point in being too purist about this piece. And Mr Waters moves the opening shaving scene into the middle of the play, thus allowing Andres (Vincent Ebrahim) is very fine with few words as Woyzeck's friend) to top and tail the action with a fateful snapping of forest twigs.

Woyzeck always seems modern because of its utterly convincing psychology, its accurate Darwinian and medical allusions, its economic startling declarations of major crises, its portrait of an ordinary man unable to comprehend his intimations of patterns in underground Freemasons. "People like us don't have any virtue," Woyzeck tells the captain as he shaves him. And what indeed will someone like Woyzeck do with all that eternity? Dream of bloodstains in the moon.

Woyzeck is both the dregs and the specimen, and Frank Baker's captain and Linda Bassett's superbly incisive doctor leave him reeling in a

massa of indecision and guilt. From their uncertain condition explodes Woyzeck's sexual jealousy of Marie although I woun say that genuine sexual heat was an element the production sorely lacks. No reflection on either Mr Strother or the fine Hazel Ellery as Marie. But the director imposes an impressive decorum on the play without unleashing its diabolic nature. The staging is striking, but a bit experimentally laundered. After the double autopsy, the Grandmother (Adrienne Thomas) caps her speech about the orphan who discovered the moon to be a piece of wood with a mysterious meander through the woods, her eyes lit up like small red bulbs on a Christmas tree; and the chorus of "Four and twenty virgins" emanating from shadows in a rosette cyclorama sounds an unlikely rendering of an early 19th century Hessian folk song.

Woyzeck remains an enthralling and challenging tragedy. The Leicester studio, a pleasant, unoppressive arena with seating for 150, presents an engrossing and slickly organised account of a play that remains ripe for a treatment of full-scale shattering unruiness.

Obituary/Sir Robert Mayer

There can be few men to whom the conspicuous growth of good music in Britain owes as much as Sir Robert Mayer, founder of the children's concerts that bear his name, who died on January 9, aged 105.

Mayer was born in 1879 in Mannheim to Jewish parents of prosperous middle-class stock. His father, a hop-merchant, was proud of being the first man to persuade Guinness to buy German hops. Like most German cities of any size, Mannheim had a flourishing musical life and also welcomed distinguished visitors—Mayer remembered being patted on the back as a boy by Brahms. But though music was encouraged actively in the home, it was not approved as a profession. The young Robert was sent to London to work in the metal business, where he did well.

Some 25 years later he and his wife—the singer Dorothy Houston, whom he married in 1919 and with whom he formed a close and constructive partnership until her death in 1974—decided to organise in London some concerts for school children, on the lines of those given by Walter Damrosch in New York.

The first concerts, given at the Central Hall, Westminster, in 1923 were a great success under

conductor Adrian Boult. When Boult went to Birmingham, a young musician called Malcolm Sargent, recently noticed at Proms conducting a work of his own, was chosen by the Mayers to succeed him.

Except for a period of illness, Sargent remained in charge of the concerts up to World War Two. Under his energetic and popular leadership they spread, first to the periphery of London (including districts where adults, let alone children, had never heard good music), then to the North, and subsequently across Britain. In 1974, responsibility for the series was taken over by the BBC.

When peace returned Mayer soon was in touch with the continental movement. Les Joneses, his friends, which prompted him to form a British equivalent, Youth and Music, starting—as far as age was concerned—more or less where the children's concerts left off. In 1969, the Queen extended a gala concert at the Festival Hall to celebrate Sir Robert's 90th birthday, and she was at the Albert Hall a decade later for his 100th—having attended her first Mayer concert in 1932 aged six.

The good done by this modest, extremely shrewd couple can not be exaggerated. Mayer's imaginative understanding of what was needed extended not only to young listeners but to young performers. He was instrumental in organising British participation in the Festival of Youth orchestras at the Brussels World Fair, and was concerned with improving the method of selecting candidates for international music competitions—a sphere in which Britain lamentably failed to shine.

Mayer's influence was hardly less important in adult music-making. In *My First Hundred Years*, an address delivered to the British Institute of Recorded Sound and later published, he claimed that the International Society of Contemporary Music "was practically born in (our) house".

He was knighted in 1939, and made Companion of Honour in 1973. He received the German Grand Cross of the Order of Merit and honorary doctorates from the Universities of Leeds and Cleveland, Ohio. Sir Robert's last years were dogged by arthritis and financial problems but, at the age of 101, he married Jackie Noble, his companion of two years who then was 51.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Theatre

NEW YORK

Cats (Winter Garden): Still a sell-out. Trevor Nunn's production of T. S. Eliot's children's poetry set to music is visually startling and choreographically fine, but classic only in the sense of a rather static and overblown idea of theatricality. (239 6282).

Mad Street (Majestic): An immediate celebration of the heyday of Broadway in the 1940s. The original film like *Shuffle Off to Buffalo* with the appropriately brash and leggy boozing by a large chorus line. (977 9029).

Torch Song Trilogy (Helen Hayes): Harvey Fierstein's brilliant and touching story of a drag queen from backstage to spotlight incorporates all the wild historicities in between, down to the confrontation with his dotting Jewish mother. (944 9450).

Dreamgirls (Imperial): Michael Bennett's latest musical has now become a stalwart Broadway presence despite the forced effort to recreate the career of a 1960s female pop group, a la Supremes, without the quality of their music. (239 6280).

Brighton Beach Memoirs (Neil Simon): If he wasn't sure before, playwright Neil Simon can expect a long run of his funny as well as touching childhood reminiscences now that the Nederlander organisation has generously decided to name the theatre after the playwright's outstanding box office draw. (237 8646).

A Chorus Line (Shubert): The longest-

running musical ever in America has not only supported Joseph Papp's Public Theatre for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (239 6200).

Sunday in the Park with George (Booth): Inspired by the Seurat painting, Stephen Sondheim fashions a musical with dots and dashes of song that end too soon but work well with Tony Stratton's pretty set and James Lapine's book which changes gears in the second act. (239 6282).

WASHINGTON

The Marriage of Figaro (Folger): The company's own adaptation of the Beaumarchais script will also use Mozart's music and da Ponte's libretto in an ambitious eclectic production. Ends March 18. (846 4000).

LONDON

The Real Thing (Strand): Jenny Givony and Paul Shelley now take the leads in Tom Stoppard's fast-paced, complex, slightly flawed new play. Peter Wood's production strikes a happy note of serious levity. (936 2669/4143).

Daisy Pulls It Out (Globe): Enjoyable romp derived from the world of Angela Brazil novels; gym slips, hockey sticks, a cliff-top rescue, stout moral conclusion and a rousing

school hymn. Spiffing if you're in that sort of mood. (437 1362).

On Your Toes (Palace): Rodgers and Hart's 1936 musical is a genuine tonic. American jazz dance collides with the Ballet Russes. Genies include *There's a Small Hotel*, *Glad to Unhappy* and the Balanchine ballet for *Slaughter on Tenth Avenue*. (437 6834).

Mother Courage (Barbican): Fine RSC presentation by the design team of Celia—John Napier and David Harvey—with Judi Dench as a seavering, music hall and finally moving *Courage* pushing her elaborate cart of stage machinery through the Heavyside Layer. Howard Davies directs, good support from Trevor Peacock, Stephen Moore and Zoe Wamaker. (268 8795).

Piedra (Old Vic): Glenda Jackson remarkable as the nearly incoherent tragic queen in a thrilling production by Philip Prowse. Costumes of shot silk and taffeta, and Robert David Macdonald's translations bravely takes on the challenge of Racine's untranslatable Alexandrines. Gerard Murphy, Tim Woodward and Georgina Hale in a strong cast. (267 8161).

Two Into One (Shaftesbury): Donald Sinden and Michael Williams head the cast of a biliously funny farce by Ray Cooney in the old Whitehall tradition. An irate manager, Lionel Jeffries, declares: "There's far too much sex going on in this hotel, and I'm not having any of it." Not to be missed. (379 5369).

On entering the ICA Theatre, you are invited to inspect an unpleasant steel instrument. A large stone missile lurks in its tensile crossbow. An actress with a microphone, accompanied by a cameraman, elicits pained responses to questions like "What do you think of it?" A smooth-tongued actor interrupts her with a flowing pretentious speech about the weapon's artistic value. After ten minutes, the stone is drawn back and released to shatter a large pane of glass ten yards away. Rather grunting, all this. You can then sit down as the entire space opens out to reveal chairs banked up at the far end and, behind the shattered glass, a harness of torture.

Pip Simmons, who would make liberal voyeurs of us all, is back in London with a startling, free adaptation of Kafka's short story in a co-production with the Micky Theatre of Amsterdam. A programme note about the environmental use of live video work in the Amsterdam version proves tantalising; here, we have five screens on which pre-recorded action jostles uneasily with the actuality of performance.

Kafka's apparatus of execution was not this sort of Roman ballista, designed by Alex Mavro who also plays the con-

In the Penal Colony/ICA

Michael Coveney

demned man (a nice Genevieve innovation, this, of the artist's criticism, but it would be impossible to reproduce on stage the grisly details of his infernal harrowing machine with its inscribing needles and bloody, traumatic spittings). Kafka's penal settlement was in the tropics, his explorer a Western investigator studying criminal procedures and modes of punishment.

Kafka's commandant, whom we never meet, is here the mouth-tongued actor, Chris Jordan, playing a jaunty humor to Justice on the piano at the prisoner's last supper. Mr Mavro chokes on his food, vomits and is then strangled in the harness. The TV girl and her cameraman, and the explorer, the prisoner and the executive officer (Trevor Stuart), who fondly attends the ballista and barks back to the good old days of real crowds at public executions, seemingly South African.

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Peace prospects for Cyprus

Peace prospects for Cyprus

The U.S. influence has been particularly apparent on the Turkish side. Probably anxious

Prospects

policy is now causing considerable concern to airlines, British and foreign, but especially to the former. Many have ambitious expansion plans for the rest of this century, requiring substantial investments not only in aircraft but also in plant and buildings. They are anxious to

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Why Ministers are boxed in

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23027-3	82

* TERMINAL PASSENGERS

Destination	12 Nov '84
00076	on Nov '84
201	196
00076	on Nov '84
23027-3	82

AIRCRAFT MOVEMENTS

Destination	12 Nov '84
00076	on Nov '84
201	196
00076	on Nov '84
23027-3	82

* TERMINAL PASSENGERS

Destination	12 Nov '84
2018-6	136
00076	on Nov '84
23027-3	87

AIRCRAFT MOVEMENTS

Destination	12 Nov '84
00076	on Nov '84
218	80
00076	on Nov '84
23027-3	82

Marion Sedore

Men and

Matters

With an estimated revenue in 1948/5/86 of £853m from the rates the GLC insists that it could afford to buy the tunnel. A spokesman at County Hall did say last night, however, that "you don't get anything for nothing" and that the cost

BASE LEND

recipitate judgments. . . . A strong public cynicism has inexorably grown . . . political decisions in this field are no longer trusted." What is now needed, he added, are "decisions which will shape a future that must enjoy an appropriate measure of certainty and immutability."

BASE LEND

A.B.N. Bank 12 %

ING RATES

"You get used to it—I was blamed for everything at school as well"

now Nabisco had found its new chief executive. But since Unilever took over Brooke Bond late last year—and sold Baxter's in which Mitchell-Innes was involved—quite a few of RB's senior managers have left.

Then the GLC would abolish the tunnel tolls and hope thereby to persuade heavy traffic to use the route in preference to driving across London.

They have issued the 340-strong workforce with thermal underwear and turned off the central heating.

■ Hambros Bank	12 %
Heritable & Gen. Trust	12 %
■ Hill Samuel	\$12 %
C. Hoare & Co.	12 %

21-day deposits over £1,000 10%
Mortgage base rate.
Demand deposits 8-1%
See Provincial Trust Ltd.

Men and Matters

have left.

London.

Observer |

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BASE LENDING RATES

A.B.N. Bank	12	%	Hong Kong & Shanghai	12	%
Allied Irish Bank	12	%	Johnson Matthey Bkrs. 12	12	%
Amro Bank	12	%	Knowles & Co. Ltd.	124	%
Henry Ansbacher	12	%	Lloyds Bank	12	%
Armo Trust Ltd.	11	%	Malathall Limited.....	10	%
Associates Cap. Corp.	94	%	Edward Manson & Co. 13	13	%
Banco de Bilbao	12	%	Meghrj and Sons Ltd. 13 ..	13	%
Bank Bapostolm	12	%	Midland Bank	12	%
BOCI	12	%	■ Morgan Grenfell	15	%
Bank of Ireland	12	%	Mount Credit Corp. Ltd. 104	104	%
Bank of Cyprus	12	%	National Bk. of Kuwait 12	12	%
Bank of India	94	%	National Girobank	12	%
Bank of Scotland	12	%	National Westminster 13	13	%
Banque Belge Ltd.	12	%	Norwich Gen. Trst.	13	%
Barclays Bank	12	%	People's Trst. & Sv. Ltd. 13	13	%
Beneficial Trust Ltd. 104	104	%	Provincial Trust Ltd. 124	124	%
Brit. Bank of Mid. East 12	12	%	R. Raphael & Sons	12	%
■ Brown Shipley	12	%	P. S. Refson	12	%
Cl. Bank Nederland	12	%	Roxburghs Guarantee 124	124	%
Canada Perm't Trust 104	104	%	Royal Bk. of Scotland 104	104	%
Cayser Ltd.	12	%	Royal Trust Co. Canada 15	15	%
Cedar Holdings	11	%	■ J Henry Schroder Wagg 12	12	%
■ Charterhouse Japhet.	12	%	Standard Chartered	112	%
Chouloutons**	12	%	Trade Dev. Bank	12	%
Citibank NA	12	%	TGE	12	%
Citibank Savings	1104	%	Trustee Savings Bank 13	13	%
Clydesdale Bank	12	%	United Bank of Kuwait 12	12	%
C. E. Coates & Co. Ltd. 124	124	%	United Mizrab Bank.	12	%
Comm. Bk. N. East	12	%	Westpac Banking Corp. 13	13	%
Consolidated Credits.	12	%	Whiteaway Laidlaw	124	%
Co-operative Bank	112	%	Williams & Glyn's	12	%
The Cyprus Popular Bk. 12	12	%	Winturst Secs. Ltd.	15	%
Dunbar & Co. Ltd.	12	%	Yorkshire Bank	12	%
Duncan Lawrie	12	%	■ Members of the Accepting Houses		
E. T. Trust	124	%	Committees		
Exeter Trust Ltd.	124	%	<ul style="list-style-type: none"> • 7-day deposits 8.75%, 3 month 8.50%, Fixed rate 12 months £2.50. 8.75% £10,000 12 months 8.00%. 		
First Nat. Fin. Corp.	12	%	<ul style="list-style-type: none"> † 7-day deposits on sums of under £10,000 8%, £10,000 up to £50,000 8½%, £50,000 and over 10%. 		
First Nat. Secs. Ltd.	11	%	<ul style="list-style-type: none"> ‡ Call deposits £1,000 and over 8½%. § 21-day deposits over £1,000 10%. 		
■ Robert Fleming & Co. 12	12	%	1 Mortgage base rate.		
Robert Fraser & Ptns. 124	124	%	2 Demand deposits 8½%.		
Grindlays Bank	112	%	3 See Provincial Trust Ltd.		
Guinness Mahon	12	%			
■ Hambros Bank	12	%			
Heritable & Gen. Trust 12	12	%			
■ Hill Samuel	112	%			
C. Hoare & Co.	112	%			

Observer

"You get used to it—I was blamed for everything at school as well"

THERE ARE moments in the Father Jerzy Popieluszko murder trial in Torun when the presiding judge asked those giving evidence to slow down or wait while the court clerk takes down exactly what is being said in laborious longhand. The effort, quite normal in Polish court cases, seems superfluous here, given the array of technology on hand to record what is going on. It shows how seriously the Government is treating the affair.

Nothing like it has been seen in Poland since the mid-1950s, when the Stalinist secret police-men were put on trial. But those trials went on behind closed doors. Now, Col Adam Pietruszka, just three months ago the deputy head of the Interior Ministry department dealing with the church, Capt Grzegorz Piotrowski, and Leszek Pekala, his subordinate, are all in open court.

Room 40 itself is crammed full of plainclothes men, the public allocated tickets through party organisations, Catholic Church observers, reporters and families of the four security men accused of the crime, as well as of the victim.

It seems also to be surrounded by other rooms full of people keeping an eye on things. Wires lead next door to a room where television monitors take a copy of the proceedings. Polish Radio is actually in the courtroom.

Clearly, Warsaw, the capital 200 kilometres away, wants to keep in touch.

No other cases are being heard for the duration. Special anti-terrorist commandos check the identities of those with passes for the trial. Twice on the way to Room 40, they search for one can only presume—weapons. Each time the four accused enter the courtroom after a break, two of the commandos stand in front of the dock to shield them physically from the public.

A third stands watching, almost daring anyone in the room to make a false move.

In its cramped condition, the public is not, to be fair, too much. It is too busy concentrating on the evidence, bemused at the revelations and wondering how much the trial is designed to reveal as much as what it is trying to hide.

It must be as novel an experience for the defendants as it is for the public. They have spent most of their working lives in the security Interior Ministry, conscious of their power but condemned to anonymity. Now they are standing in court and describing the inner workings of their department. They have not revealed everything, but at least they would have thought of giving away to anyone outside their closed circle not long ago.

Facing them, representing the dead priest's family and his

POLAND'S MURDER TRIAL



The four Interior Ministry officials accused of murdering Father Popieluszko.

Searching for truth in Room 40

By Christopher Bobinski in Warsaw

driver, who jumped from the kidnaper car that night in October to give the alarm, are lawyers noted for defending political dissidents. These barristers must be on Capt Pietruszka's mind. As he said when he refused to answer their questions: "I know these gentlemen and I know what can be expected of them."

And when these lawyers did manage to ask some questions of the accused, one of the Soviet bloc reporters in court leaned over to a friend and whispered: "They are trying to prove the system was to blame."

Capt Piotrowski, an ambitious 33-year-old who led the three-man group which has admitted kidnapping and killing the priest, indeed gives every impression that he feels himself to be a part and a defender of the system. It was he who pointed out one of the major contradictions of this trial in which one section of the establishment has been set against another.

Turning to the judges, to the prosecutors, and to the uniformed police guarding him in the dock, he reminded them of the Solidarity movement's won power, then "each one of them had already been allocated a place to go to."

Col Pietruszka, 46, a neat, short man and their superior, who denies having sent the

trio on their mission, is also still very much a man of the system. His little speech, explaining that the socialist humanism with which the Interior Ministry is imbued meant that he could never have countenanced such an act, is typical of the socialist clichés which so often employ to deflect responsibility for a disaster.

As for the other two, they seem to be relieved that they have struggled through their testimonies. Chmielewski, his face constantly twitching and his voice a bleating stammer, seems to be the enormity of the mess he has found himself in.

They come from a very mixed society. Son follows father into the security police. Wives worked in the Ministry. But, when it came to the crunch, this solidarity seems to have broken down. Captain Piotrowski, whose outspoken stance in court, one teacher reports, has evoked admiration from schoolchildren (the opposition-minded ones think he is a worthy opponent), told a colleague when he thought he was going to be arrested: "When things are going well, your superiors encourage you. When things go wrong, you are on your own."

Worse still, all three began to fear for their own safety

after the crime. Piotrowski has said in court that when he was arrested he was afraid something might happen to his children. Chmielewski was afraid Piotrowski would harm him if he did not follow orders, and both of the junior men were terrified they would be made scapegoats for the murder.

To what extent all four have been made scapegoats is another question, which it may be too early to answer, since the trial could last another two weeks. All have said in court that they do not now think that the orders came from the top. The three junior men at the time of the kidnapping, however, were convinced that they had high level approval.

Colonel Pietruszka pleads not guilty, but under close questioning from one of the judges, he let slip that his superior, General Zenon Platka, had been involved in the cover-up. Only the deputy minister, General Ciesion, comes above him and then at the top there is General Czeslaw Kiszczak, the Interior Minister. He has, since the early stages, pledged that no stone will be left unturned until all the culprits are found.

The presiding judge has made a point of confirming that the accused now believe that no higher authority was involved. This would suggest that a general instruction to that

effect has been issued. If there was a plot to undermine General Kiszczak by kidnapping the priest, then the more senior officials involved might well be purged in the coming months without any sensational court appearances. But then there is also a strong body of opinion which thinks that the order to "discourage" Father Popieluszko from making any more pro-Solidarity sermons came from the top. In that case, the argument goes, the trial is no more than an elaborate attempt to clear the party leadership from suspicion, at considerable cost.

Part of that cost, of course, is the morale of the security police, an important pillar of the system as it now stands. The police officers with pensions to worry about are no doubt complaining but will stay loyal. It is among the younger men that morale will fall, and it will be more difficult than ever to get results from them. Already Capt Piotrowski has described the service discouraged and frustrated by the modern methods of the leadership towards the Church. The present trial will make things worse.

At the same time, the trial shows that relations with the Church will not be idyllic. The judge has read documents presenting Father Popieluszko in an unfavourable light and it was Capt Piotrowski who launched his bitter, if rehearsed, attack on the Church from the dock. He asked why his Ministry had been stopped from setting against bishops and priests, and he accused one senior churchman of having underground Solidarity funds for safe keeping. From the way the Polish media have reported this outburst, it seems likely that the Captain was put up to it and the Church is now wondering how or whether to react.

So far, the Polish press has published a welter of detail on the case, and the man in the street has read it with incredulity.

Many tend to dismiss it all out of hand as an attempt to cover up, rather than clarify. Some, no doubt, will be impressed by the openness, and this is one of the aims of the propaganda approach. The trial has certainly improved General Wojciech Jaruzelski's image in the West, less maybe at home.

By embarking on this trial, he has evidently decided that his military support is secure, and the situation in the country calm enough to afford a damaging if not (in the long run) irreparable minor earthquake in the secret police. The cracks which have opened up on the surface have certainly provided a fascinating glimpse inside the Security Ministry in Room 40 of the Torun court house.

Jobs in the UK

New goals that are within our reach

By David Howell

TODAY'S UNEMPLOYMENT is entirely different from the mass unemployment of the 1930s, and the remedies it requires are quite different too.

There can be no going back to the full-time, lifetime employment pattern of the past, although there is a plentiful and expanding amount of work to do. Until the policy-makers truly grasp this central fact, progress with the unemployment problem is bound to be very limited, although it will no doubt continue to give rise to much heat, noise and political dog-fighting.

Meanwhile, as long as the Government appears to subscribe to traditional thinking about employment and unemployment, and cannot find the words to describe something better, it will also continue to find itself forced on the defensive. The Opposition parties, for their part, can scarcely be expected to let the Government off the hook. Why should they?

Yet there is a perfectly sensible way forward which does not leave the Government committed to an unattainable objective—which it is then lambasted for not achieving—but which does offer positive and hopeful prospects for all working people.

This is to recognise that a society which is fully occupied, with no one left feeling he or she is on the scrapheap with nothing to fill the day usefully, is well within our reach, even if a fully-employed society in the old sense is not.

or take up a "portfolio" of all three.

Industrial and commercial employers are awakening fast to the possibilities in this new pattern and computerisation is pushing them along as well. All sorts of experiments are being tried in order to sub-contract and disperse work, to offer a varied menu of working hours and encourage work at home. The question for public policy is how best to assist and accelerate all this. Policy must ensure that demand for these new work arrangements truly flourishes and is met, and the conditions created in which industry and commerce can respond faster still. How, in other words, is it made easier to go into these sort of jobs and much easier for employers to create and offer them, not just in the south but especially in the really difficult northern towns as well.

The answers lie in four areas:

● Extending greatly the facilities for combining learning.

A society where no one feels on the scrapheap

training and learning to the point where they are available to all and within reach of every locality in the Kingdom. Lord Young's revival of the Beveridge belief that education, training or work should be the only options for school-leavers, and that unemployment simply should not exist as a prospect for teenagers, begins to make much sense in this context, although today both the state and private enterprise should be able to offer far more flexible packages, including two or even three of these occupations at once.

● Insulating benefits so that they are not destroyed by initial earnings, and so that they are no longer seen as the alternative to work but as the base from which additional work can be built up. The Enterprise Allowance Scheme has already made the first breach on this front.

● Cutting taxes on low earnings by lifting thresholds substantially at each Budget time for the next three years and by also lifting significantly the start-

ing point for the other anti-work "tax," the employer's National Insurance contribution.

● Prosecuting the war against all the other restrictions which stand in the way of incremental earnings, limited-hours jobs, job-and-training mixtures, new part-time enterprise and multiple employments, whether union-imposed, Whitehall-imposed or Inland Revenue-imposed.

These new arrangements will cost big money. But then big, non-inflationary money is available. The combined effects of the measures proposed would be to turn a large proportion of the £7bn unemployment pay into part-income and it is only the additional cost of the tax cuts, overtime, and the expanded facilities for training and local community enterprise (where private enterprise does not pick up the tab) which would burden the budget.

Even then, the new arrangements will clearly not reach all workers in all cities. That is why some new construction work, carefully injected into the most run-down localities, would have an obvious booster effect in getting the whole occupation - and - enterprise machine going and, as it were, reciprocating. And that is why community enterprise schemes of every shape and size, delegated wherever possible to local commercial organisations, and offering a variety of part-time employment for part-pay, should be encouraged.

Infrastructure spending may not be the job-creator the Opposition and some Tories believe.

But it is silly of the Government to appear to set its face against any additional moves at all in this area as part of the broader approach outlined above. Unemployment and under-occupation must be fought, and be seen to be fought, on all fronts.

If it is, and if the new goal of a fully-occupied society is placed at the forefront of policy aims, then the entire unemployment issue will start fading away, leaving a more secure, unified, satisfied and busy society than ever before.

The author is Conservative MP for Gillingford and a former Secretary of State for Energy and for Transport.

In a worldwide bankers' market

From Prof L Pearce

Sir—Nicholas Colchester's "Wistful view of exchange rates" (January 10) identifies the cause of the breakdown of purchasing power parity as "capital flows driven by hedgers and speculators, investment, fashion, interest rate differentials, chartists and tax differences." At the same time your correspondent concedes the now well known fact that around 85 per cent of all exchange transactions are purely interbank involving no non-bank customer of any kind. Are we to conclude therefore that all speculators, chartists and tax avoiders are bankers? Fortunately we need not draw the point for even if it were true, many more serious oddities remain.

If there really is an immense speculative inflow of non-dollar currencies into the U.S. to be exchanged for the dollars needed to buy U.S. securities, why is it that the Federal Reserve Board continues to report no change in the net foreign holding of U.S. equity and/or Government securities? Why is it indeed that the U.S. balance of payments deficit seems to be financed less by an increase in the rate of growth of foreign bank deposits in the U.S. than by an under-standable increase in the rate of growth of U.S. bank lending of dollars to the rest of the world?

And, if, as might be argued, the dollar is high not because huge purchases are being made for non-dollar currencies but because its price has been set high precisely to discourage those purchases, then what accounts for the continuously rising dollar? Is the passion to speculate in dollars continuously rising in parallel? In any case, if there are only price changes in the dollar with no actual sales, then what accounts for the \$300bn per day of transactions 85 per cent of which are, as is steadily recorded, purely interbank?

Above all, why should speculative capital flows be a cause of the long-term deviation of exchange rates from purchasing power parity? The flow of interest income provided by a bond is a commodity just like any other. Trade in bonds should lead to purchasing power parity as speedily as any other kind of trade. Capital has no special power to disrupt a price mechanism which is otherwise in order.

The truth is that the dollar exchange rate is being determined today scarcely at all in dealings with the U.S. but in dealings with the world-wide bankers' market 20 times larger than anything that could be explained by trade and investment in which U.S. residents need not, and mostly

Letters to the Editor

do not, participate either as buyers, sellers or even brokers. The interbank system must find every day many billions of dollars just to refinance its already existing long-term debt. There is now a great deal of indirect evidence to show that a significant proportion of the total funds needed is being raised by the sale of other principal currencies for dollars, perhaps the very same dollars that were repaid the previous day to the same depositors who are frequently themselves banks.

The refinancing of doubtful debt is an exercise in attracting funds to what, by definition, are less profitable uses. This daily purchasing power parity theory which depends for its validity on the assumption that money everywhere seeks its most profitable use. We have no reason to be surprised that purchasing power parity is not attained. A more rational occasion for surprise might be the fact that banks are able to refinance doubtful debt in any currency.

(Prof) L. F. Pearce, Department of Economics, Southampton, Hants.

Illusions of monetarism

From Mr B. Gould MP

Sir—In deciding to raise interest rates, the Chancellor appears to have acted on the suggestion in your leading article of January 11 that the pound should be stabilised as an instrument and measure of monetary policy. If he is successful at this, he will, quite apart from the immediate price to be paid in terms of higher interest rates, leave us hugely overvalued against many of our industrial competitors, especially in the EEC and Japan, and he will condemn us to yet more unemployment and industrial stagnation. When will we learn that overvaluation is not a short-term solution to our problems and that by weakening the real economy, it makes inevitable future forced devaluation?

The logic of much of your leading article leads us back to a quite different conclusion. You point out that the assumed inflationary consequences of depreciation have failed to materialise (so much for international monetarism!) and that much of the Government's monetary policy now rests on

highly artificial contentions involving constant overvaluation and the purchase of commercial bills, dictated by the technical definition of sterling M3.

Why not therefore recognise the reality of what is happening? Why not make due allowance for the, no doubt temporary, nature of the undervaluation against the dollar and accept the desirability of a more competitive rate against other major currencies, thereby avoiding the need to raise interest rates? Why not then pursue a monetary policy which is both more honest and more geared to financing the expansion which a lower exchange rate and lower interest rates will make possible? Why not, in short, accept that the "sterling price" represents the final thumbs down on the illusions of monetarism, even from the money markets themselves, and that it is now time for a fresh start?

House of Commons, SW1.

Economic growth record

From Mr W. Ellis

Sir—Roy R. Bishop (January 12) questions the statement in my article (January 2) that "If the forecasters are broadly correct (for 1985) then, as the chart shows, Mrs Thatcher's government will achieve as much growth in the real gross domestic product in the six years from 1979 to 1985 as her predecessors achieved in the previous six years."

My chart reproduced data for the average estimate of the real gross domestic product at factor cost in 1980 prices from Economic Trends. This increased 7.1 per cent from the first half of 1979 to the first half of 1984, and if, as forecasters are broadly agreed, it rises a further 3 per cent from 1984 to 1985, then the increase from the first half of 1979 to the first half of 1985 will be around 7.6 per cent. That was the basis for my statement.

Mr Bishop refers to North Sea oil and gas production, which he prefers to exclude from any comparisons. This increased from approximately zero to 3.6 per cent of the gross domestic product from 1973 to 1979, and it rose by a further 3.6 per-

centage points to 7 per cent from 1979 to 1983, so its increase may not prove very dissimilar in the two periods. Walter Ellis, Exeter College, Oxford.

Using the airports

From Professor V. Korah

Sir—On January 9 you reported that "the Civil Aviation Authority has excluded routes to and from Heathrow and Gatwick airports [from its plans to deregulate prices for domestic flights] because of limits on capacity."

Why should scarce facilities not be allocated by the market rather than regulation? The U.S. anti-trust division of the Department of Justice has been advocating a market mechanism for the allocation of slots at Kennedy Airport. There must be a cost difference at which more smaller planes would prefer to land at less congested airports, such as Luton. Presumably larger planes can land more passengers per hour than can small ones, and they would best be able to pay higher charges at the congested airports, so the facility would be used for those flights for which it is valued. Airlines can respond to changes in supply and demand more flexibly than can a regulatory authority.

The public may need protection from any landings at night, but I can see no need to regulate who should be allowed to use the available slots.

(Mrs) Valentine Korah, University College, 4-8, Endsleigh Gardens, WCI.

Levy on blank tapes

From the Head of Press and Publicity, Royal National Institute for the Blind.

Sir—The idea of a tax on blank recording tape, which you reported on January 8, is controversial for a variety of reasons. Our concern is that such a levy would penalise blind people who use audio tape for an enormous variety of purposes: from studies to letters, shopping lists to directions for journeys, knitting patterns to administrative memos.

It has been suggested that blind people could be exempted through a system in which they would buy levy-free tapes from central organisations like the RNIB. We fear this could both restrict the freedom of blind people to buy tapes as and when they like and add administrative costs for the Institute.

We hope that in publishing its Green Paper the Government is still open-minded about its decision. Locellie Hall, 224 Great Portland Street, W1.

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SECTION II - INTERNATIONAL COMPANIES

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STRONG FINAL QUARTER LIFTS FULL-YEAR EARNINGS

U.S. banks' year-end salvation

BY PAUL TAYLOR IN NEW YORK

CITICORP, the world's largest banking group, and two other big U.S. banking groups, Manufacturers Hanover and Bankers Trust, yesterday reported sharply higher fourth-quarter net earnings.

The substantial fourth-quarter gains - which match similarly impressive results already announced by other U.S. lenders - also helped bolster full-year earnings, rescuing many of the country's major banking groups from an otherwise unfavorable year-on-year comparison.

Citicorp reported that its fourth-quarter net income increased by 30 per cent to \$261m, or \$1.91 a share, from \$201m, or \$1.49, in the 1984 quarter. Full-year net earnings increased by a modest 3 per cent to \$890m, or \$6.45, from \$860m, or \$6.48.

Manufacturers Hanover, the fourth largest U.S. banking group, said its fourth-quarter net earnings increased by 23 per cent to a record \$106.2m, or \$2.14 a share, from \$86.3m, or \$2.13. Full-year net earnings increased by 4.6 per cent to \$352.5m, or \$7.12 a share, from \$337m, or \$6.97. Manufacturers Hanover noted that its 1984 results included the effects of a 35.7 per cent or \$1.2bn increase in primary capital.

Bankers Trust, the 10th largest U.S. banking group, reported a 19 per cent increase in fourth-quarter earnings and a 17 per cent increase for the full year. Fourth-quarter earnings increased to \$61m, or \$2.44 a share, from \$51.8m, or \$2.18, boosting the full-year net figure to

\$306.8m, or \$9.52 a share, from \$281.2m, or \$8.55.

Among other factors, the fourth-quarter earnings gains generally reflect higher trading account profits, partly offset by increases in loan loss provisions to bolster reserves.

Citicorp said its gains were fuelled by particularly strong performances in domestic, corporate and consumer businesses, investment banking and trading, and services for financial institutions worldwide. Offsetting factors included continuing high levels of cross-border loans carried on a cash basis, mainly in Latin America, and expected losses for the year in savings and loan networks

acquired in Florida and Illinois earlier in the year.

Manufacturers Hanover said that, apart from the substantial increase in primary capital, the 1984 earnings reflected higher domestic earnings assets, a 33 per cent increase of \$204m in non-interest revenue and a 45.8 per cent or \$198m increase in the reserve for possible loan losses after absorbing substantially increased charge-offs for the year.

PNC Financial, the Pittsburgh-based banking group and the 27th largest in the U.S. said its fourth-quarter earnings increased to \$42.1m, or \$1.91 a share, from \$30.5m, or \$1.47, in the 1983 period, helping boost full-year net earnings to \$143.2m, or \$6.51 a share, from \$117m, or \$5.66, in 1983.

VW may purchase stake in Seat

By John Davies in Frankfurt

VOLKSWAGEN is considering whether to take a capital stake in Seat, the Spanish state-owned car group, in order to consolidate the two companies' already close co-operation.

Under an agreement signed in 1982, Seat assembles VW's Polo and Passat models, mostly for sale in Spain. Seat also imports and distributes other VW vehicles, while the West German group has been helping Seat to build up its distribution network in Europe.

So far, VW has always reacted cautiously to repeated suggestions made in Spain that it should become financially involved in Seat, perhaps by taking a 51 per cent stake.

The West German company said yesterday that it was now in the process of examining the whole question of a stake in Seat but it was too early to indicate what might be decided.

Seat, which has consistently lost money, has been interested in forging a new partnership since Fiat of Italy gave up its minority stake in 1981.

The Spanish company has been improving its technological and marketing image in recent years, aided lately by the introduction of the new Ronda model with engines developed in co-operation with Porsche.

VW is well satisfied with its co-operation agreement, which has enabled it to build up its position in Spain without pumping in capital. Before the Seat connection, VW had less than 1 per cent of the Spanish car market but now has 5 to 6 per cent.

International Paper in red as closure costs exceed estimate

BY WILLIAM HALL IN NEW YORK

INTERNATIONAL Paper of the U.S., the biggest paper company in the world, lost \$74m in its final quarter following a write-off to cover the closure of some of its west coast timber operations.

The \$183m pre-tax write-off is some \$13m higher than first estimated last month, and the fourth-quarter figures disappointed the stock market. Stripping out the write-off and adjusting for a \$17.5m tax credit in the corresponding period of 1983, International Paper's

fourth-quarter net income fell by around 14 per cent to \$44m or 75 cents a share.

For the full year, International Paper's earnings fell to \$120m, or \$1.88 a share compared with \$254.9m, or \$4.61 a share. The group's 1983 results were boosted by a \$123.7m pre-tax gain on land and timber sales, and if the 1984 write-off is excluded, the company earned \$238m or \$4.24 a share. Sales in the latest quarter were unchanged at \$1.1bn and for the full

year rose from \$4.4bn to \$4.7bn.

Mr John Georges, International Paper's chief executive, said: "operating profits in our paper and packaging business segments improved by 300 per cent in 1984. The persistent strength of the dollar and a slowing domestic economy at year end, however, put pressure on our fourth-quarter operating results."

The group expected this situation to continue into early 1985 but was encouraged by the outlook for the full year, he added.

Maxwell sells stake in Express group

BY SUE CAMERON IN LONDON

PERGAMON Press, the UK publishing group, has sold its 15.78 per cent stake in Fleet Holdings - owner of the Daily Express and Sunday Express and of the Daily Star - to United Newspapers for £30.6m (\$34m).

The surprise deal brings United's total interest in Fleet to 18.25 per cent. Yesterday's announcement immediately brought speculation that United would launch an all-out takeover bid for Fleet in the not too distant future.

The sale could mark important turning points for all three of the parties involved.

For Pergamon's flamboyant Mr Robert Maxwell, publisher of Mirror Group Newspapers, the deal is thought to have brought a profit of over £5m. It also sets the seal on his comparatively new role as a Fleet Street press baron.

Mr Maxwell, who has long wanted to own a national newspaper, originally bought into Fleet with a view to gaining control of its Ex-

press Newspapers subsidiary. After his £113.4m Pergamon Press purchase of the Mirror group last year, however, he has no further need of Fleet.

Mr Maxwell is believed to have approached United some 10 days ago. It is thought he was determined that his stake in Fleet should go to a group of which he approved.

For United the deal promises further expansion and a stake in a profitable group. Fleet's pre-tax profits in the year ending June 1984 were £22.96m on a turnover of £324.5m - double those of the previous year.

United is paying for its purchase with 10.6m new ordinary shares, avoiding the need to borrow from the banks. A total of 7.1m of these are to be sold which will give Mr Maxwell £20.7m in cash plus a 4.65 per cent stake in United.

For Fleet Holdings yesterday's deal means the possibility of a takeover comes one step nearer.

Contel backs Edelman bid for Datapoint

By Andrew Baxter in New York

CONTINENTAL TELECOM, the Atlanta-based telecommunications group which has expanded into information processing services, has emerged as the corporate partner of Mr Asher B. Edelman, the New York investor, in his \$464m bid for Datapoint.

Mr Edelman, whose bid for the computer and office communication products group was rejected, has said he received the backing of a large public company for the bid, but had previously not disclosed its identity.

Contel said yesterday that discussions were continuing with Mr Edelman, but no understanding had been reached.

The connection between Mr Edelman and Contel began last year, when Contel bid for the Sorbus computer operations of Mr Edelman's Management Assistance company. Contel, however, was outbid by Bell Atlantic, the AT&T spin-off.

EAB maintains recovery in fourth quarter

By Our Financial Staff

EUROPEAN American Bancorp, the New York consortium bank, maintained its recovery, in the fourth quarter of 1984, with net income of \$151m, compared with a net loss of \$8.69m last time.

Even so, primarily because of the second-quarter setback, the bank shows a loss for the year of \$132.84m, against a profit of \$19.23m for 1983.

Loan loss provisions for the fourth quarter were \$83.35m, and at December 31, non-performing assets totalled \$299.5m, or 5.41 per cent of total loans. In the second quarter, loan loss provisions had reached \$119m.

Continental survival plan put to creditors

BY ANDREW BAXTER IN NEW YORK

CONTINENTAL Airlines, the large U.S. carrier which filed under Chapter 11 of the U.S. bankruptcy code in September 1983, has presented the long-awaited outline of its proposed reorganisation plan to a bankruptcy court judge and creditors.

Continental was hit in the early 1980s by high costs which made it hard for it to compete with newer airlines that had flourished since deregulation in 1978. After cutting its workforce by two thirds immediately after the bankruptcy filing and halving the pay of the remaining staff, the airline has re-emerged as a successful low-cost carrier.

Under the outline proposal, which

the airline hopes will form the basis of a reorganisation plan, Continental would pay in full the debt of more than \$1bn existing at the time of the filing.

Secured debt of \$657.8m would be retired within 10 years, with unsecured debt of \$380.1m paid within 12 to 13 years. The company stressed the proposal would not require the use of additional equity to satisfy creditor claims.

Continental's operations involved an average of 158 daily departures serving 50 cities immediately after the filing. Today, 474 departures serve 69 destinations, while the workforce has risen from 4,500 to 10,000.

GenCorp hit by heavy provisions

By Our Financial Staff

GENCORP, the fifth largest U.S. tyre company formerly known as General Tire & Rubber, was hit by heavy provisions in the year to November 30. Net profit fell from \$65.3m to \$7.21m, or from \$2.82 to 33 cents a share, on sales up at \$2.72bn, from \$2.51bn in the previous year.

The earnings figures were struck after a \$57.3m, or \$2.61 a share charge, which included provisions for costs related to a contract dispute, restructuring, and environmental matters at Aerjet General.

In the previous year there was a net gain of some \$23m on unusual items.

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INTL. COMPANIES & FINANCE

Amoco's metals lose their lustre

STANDARD OIL (Indiana), the fourth largest oil group in the U.S., is the latest of the oil majors to demonstrate its disenchantment with loss-making hard-rock mineral operations.

Following Atlantic Richfield's decision to absorb a complete write-off at a value of \$785m of its interest in the metals subsidiary Anaconda, Indiana Standard—better known as Amoco—has announced its intention of floating off Amoco Minerals to shareholders by the middle of this year.

At the same time, Amoco Minerals' interests worldwide are currently being subjected to a searching review, which suggests that there could be some form of house-clearing process to get rid of those ventures with the worst prospects of success in advance of the sell-off.

If this review leads to Amoco's withdrawal from some of the less promising ventures, it could make the remaining operations an attractive takeover proposition, which would save the oil group the trouble of trying to persuade its shareholders to shoulder the full burden of the subsidiary's losses.

Amoco Minerals has assets valued at \$1.78bn, but the division lost a net \$21m in 1983 on sales of \$616m. Further losses are expected for last year,

arising largely from the extensive copper operations. The company accounts for something like 7 per cent of U.S. copper capacity, although its three mines in Arizona have had to absorb their share of the recent sizeable cuts in U.S. copper production.

In addition, Amoco Minerals accounts for about 1 per cent of U.S. coal output from its mines in Colorado, Kentucky and

mine in northern Ontario.

These foreign interests are unlikely to complicate the proposed spin-off, as neither is held directly by Amoco Minerals. The Ok Tedi stake is in the hands of the wholly-owned Mount Fublian Development, while Detour Lake is held through Amoco Canada Petroleum.

Nevertheless, Indiana Standard's desire to effect a com-

It emerged yesterday that the partners, Amoco and Australia's Broken Hill Proprietary, with 30 per cent each, and a West German consortium with 20 per cent, were discussing the postponement of the second phase of the mine, involving a mixture of gold and copper production, with the Papua New Guinea Government, which holds the remaining 20 per cent.

Detour Lake has also run into a variety of problems, involving both the mining and processing operations and the operating company, Campbell Red Lake Mines, part of the Dome Mines group, recently suspended a planned \$32m expansion of the mine's processing capacity on the grounds that this was uneconomic at the present depressed gold price.

The hard-rock mineral operations are being subjected to the same rigorous scrutiny the group is giving all of its non-mainstream oil producing interests.

Indiana Standard is a group which is going through the often painful process of redefining its goals. The form in which it will finally emerge is still unclear at this stage, but it looks as though it will be a healthier organisation once it rids itself of expansionist ambitions in areas beyond the confines of its traditional business as an oil producer.

GEORGE MILLING-STANLEY explains why Indiana Standard wants to retreat from its costly foray into the metals and minerals sector

Pennsylvania, and some 8 per cent of American production of the steel industry metal molybdenum from the Thompson Creek mine in Idaho.

Other U.S. interests include a big presence in industrial minerals, and gold and silver production in Nevada. These are the properties which are to be included in this year's proposed spin-off, which will bear the name of Cyprus Minerals.

Apart from these, the group also has interests in two substantial mining properties outside the U.S.—a 30 per cent stake in the Ok Tedi gold and copper mine in Papua New Guinea and a half-share of Canada's Detour Lake gold

plete withdrawal from hard-rock mining would suggest that both of these interests could soon come up for sale as well, possibly to the group's partners. This desire will only have been strengthened by the severe problems the two operations have experienced since inception.

Apart from the recent weakness in metal prices, Ok Tedi suffered more than its fair share of difficulties during the construction phase, including a freak drought, a landslide which wrecked the original plans for dealing with the mine's waste material, and a leak of hazardous chemicals from the processing plant into a nearby river.

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January, 1985

UK bank in commercial move

BY MARGARET HUGHES IN LONDON

THE TRUSTEE Savings Bank England and Wales, which with the rest of the TSB group is to be floated on the London Stock Exchange in the next year or so, yesterday announced the first move in its drive to establish a firm footing in the commercial banking sector.

Next week it will launch its managed account, which is aimed at small to medium-sized companies with turnover of up to £5m (£5.6m). The new account, which will be available at the bank's 1,262 branches, combines in a single package a cheque account, deposit and overdraft facilities. This provides a built-in money management

service which eliminates the need for the customer to switch funds from one account to another.

If the account is in credit, the customer will earn interest which will be calculated daily.

The account is designed to appeal to the small businessman who does not have his own sophisticated accounting system. If it is overdrawn, the customer will be charged normal overdraft rates. Once the overdraft is cleared and the account moves into credit, the customer will immediately start earning interest.

TSB expects this account to have most appeal for small retailers

whose accounts are constantly fluctuating between overdraft and credit. In its trial, which attracted 1,000 accounts, 49 per cent were opened by retailers and another 28 per cent by professionals. TSB concedes, however, that customers may still prefer to keep their overdraft and current or deposit accounts separate.

Although TSB intends to remain a predominantly personal banking group — it is the largest in the UK with 6m customers — it is keen to expand in commercial banking. Over the past four to five years it has built up its commercial customer base from nothing to 50,000.

Strong profits rise at Bank Julius Baer

By Our Zurich Correspondent

NET PROFITS of Bank Julius Baer, Zurich, rose by 23 per cent last year to SwFr 23.8m (\$8.9m), transfers to reserves increasing from SwFr 9m to SwFr 11m.

The bank's balance-sheet total expanded sharply from SwFr 1.34bn to SwFr 2.43bn in 1984, with SwFr 250m of the increase resulting from the takeover by the New York branch of the activities of Baer American Banking Corporation in April. Excluding this and the effects of the strong dollar, assets still went up by 13 per cent over the year.

Baer Holding, of Zurich, the parent company, receives an increased dividend from the bank of 16 per cent, against 15 per cent for 1983, on share capital up from SwFr 67.5m to SwFr 82.5m.

The consolidated balance sheet of the Baer group amounted to SwFr 2.75bn at the end of 1984, compared with SwFr 2.35bn a year earlier.

Provinsbanken to raise DKr 500m

By Hilary Barnes in Copenhagen

PROVINSBANKEN, the Aarhus-based bank, plans to finance the acquisition of Kronebanken, which was rescued from closure in December by guarantees put up by the Danish central bank and the three biggest commercial banks, by raising about DKr 500m (\$44m) in new share capital.

The bank has met with leading institutional investors to obtain backing for its plans, which it hopes to be able to present to a meeting of the representative council of the shareholders of Kronebanken tomorrow.

GTE Sprint chairman resigns after downturn

BY PAUL TAYLOR IN NEW YORK

MR DALE PILZ, chairman and chief executive of GTE's cut-price long-distance telephone unit, GTE Sprint, has resigned unexpectedly.

GTE said Mr Pilz, who has been chief executive of GTE Sprint since its acquisition by the telecommunications group in June 1983, had resigned "effective immediately, to pursue other interests."

His resignation comes after GTE reported that its communications services group, which includes Sprint long-distance services, had lost \$1.1m in the 1984 third quarter because of higher costs and other factors.

Mr Donald Prigmore, GTE Sprint president, will assume Mr Pilz's responsibilities. Mr Pilz will continue

to provide "consultative services" to GTE.

Mr Jesse Aweida, the founder and chairman and major shareholder of Storage Technology, the computer equipment maker, which filed for protection from its creditors under Chapter 11 of the U.S. bankruptcy code in October, has resigned. In November Mr Aweida stepped aside as chief executive after his brother, Mr Naim Aweida, quit as president.

Mr Jerry Ruenbeck, president and chief operating officer of Burger King, the U.S. fast-food group, is to resign at the end of the company's fiscal year on May 31 to become a Burger King franchisee. Mr Ruenbeck is credited with helping create Burger King's financial turnaround in the past few years.

Ciba-Geigy sales up 19%

BY JOHN WICKS IN ZURICH

GROUP TURNOVER of Ciba-Geigy, the Swiss chemical group, rose 19 per cent to SwFr 17.48bn (\$6.55bn) last year. The rate of growth was attributed "almost entirely" to higher sales volumes, since no operating sector was able to keep its prices fully in line with inflation. Also, currency fluctuations played only a minor role, local currency turnover having increased by 15 per cent over the year.

The company repeats its recent statement that there has been a "striking increase" in group profit, details of which will be announced in late February.

The pharmaceuticals sector, the most important within the group, showed a 14 per cent improvement in turnover to SwFr 5.06bn, thus keeping pace

with the overall expansion of the world market.

Ciba-Geigy's agricultural division showed a sharp rise of 28 per cent in sales to SwFr 4.99bn due partly to the entry of the U.S. Government's acreage-reduction incentives and partly to an increased demand for plant protection chemicals.

Elsewhere, profits from a favourable business climate in "almost every market except the U.S.", its sales rising 10 per cent to SwFr 2.41bn, while economic recovery led to a 23 per cent jump in sales of plastics and additives to SwFr 3.5bn.

In smaller fields of activity, sales of the flood and electronic equipment divisions rose by 12 per cent to SwFr 501m and by 18 per cent to SwFr 570m, respectively.

EOE

MS

The European Options Exchange
Amsterdam,
The Montreal Exchange,
The Vancouver Stock Exchange
and
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January 16, 1985.

W&S

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International Mergers and Acquisitions

VENDAMERICA, INC.
a subsidiary of
Vendex International B.V.
has acquired
a controlling interest in
Retail Leisure, Inc.
We initiated this transaction
and acted as financial advisor to
Vendamerica, Inc.

CITICORP
has sold its interest in
Grindlays Holdings plc
to
**Australia and New Zealand
Banking Group Ltd.**
We acted as financial advisor to
Citicorp in this transaction.

BUNZL PLC
has sold
Carter Brothers Limited
to
Evode Group plc
We initiated this transaction,
assisted in the negotiations and acted as
financial advisor to Bunzl plc.

VENDAMERICA, INC.
a subsidiary of
Vendex International B.V.
has acquired
a minority interest in
Barnes & Noble Bookstores, Inc.
We acted as financial advisor
to Vendamerica, Inc.
in this transaction.

CITICORP
has acquired
Vickers da Costa (Holdings) plc
We acted as financial advisor to
Citicorp in this transaction.

**ELF AQUITAINE TRIAKO
MINES LIMITED**
a subsidiary of
Elf Aquitaine
has acquired
Triako Mines N.L.
and
Buka Minerals N.L.
We acted as financial advisor to
Elf Aquitaine Triako Mines Limited
Triako Mines N.L. and Buka Minerals N.L.
in this transaction.

REED INTERNATIONAL PLC
has sold
Deerfield Specialty Papers, Inc.
to
O.P.C. Corporation
through a leveraged buyout
We initiated this transaction and
assisted in the negotiations for
Reed International plc.

CITICORP
has acquired
**Grindlay Brandts
Insurance Brokers Ltd.**
We acted as financial advisor to
Citicorp in this transaction.

COSTAIN GROUP PLC
has acquired
Land & Marine Engineering Ltd.
from
Royal Boskalis Westminster nv
We initiated this transaction
and acted as financial advisor to
the Costain Group plc.
**CITICORP
INTERNATIONAL BANK LIMITED**

A. F. BUDGE (MINING) LTD.
through its wholly-owned subsidiary
Phoenix Mining Corporation
has acquired
S.S. "Joe" Burford, Inc.
from
Valley Industries, Inc.
We initiated this transaction,
assisted in the negotiations and
acted as financial advisor to
A. F. Budge (Mining) Ltd.
**CITICORP
INTERNATIONAL BANK LIMITED**

G-P INVERESK CORPORATION
a subsidiary of
Georgia Pacific Corporation
has sold
Inveresk Stationery Limited
to
Chapman Industries plc
We acted as financial advisor to
G-P Inveresk Corporation and
Georgia Pacific Corporation.
**CITICORP
INTERNATIONAL BANK LIMITED**

CASCADE GROUP
has sold
Cannon Assurance Limited
to
Lincoln National Corporation
We initiated this transaction
and acted as
financial advisor to Cascade Group.
**CITICORP
INTERNATIONAL BANK LIMITED**

This is a selection of transactions
completed on behalf of our clients
during 1984



**CITICORP
INTERNATIONAL BANK LIMITED**

Citicorp has Merger and Acquisition professionals in:
London • New York • Frankfurt • Milan • Johannesburg
Hong Kong • Tokyo • Sydney • Sao Paulo

INTERNATIONAL COMPANIES and FINANCE

Ian Rodger look at bids for Allen-Bradley, the U.S. electronic controls maker

For sale: a unique opportunity in automation

We are pleased to announce that the following have joined our International Fixed Income Department:

John R. Liegey
Managing Director

E. Peter Mahoney
Managing Director

DEAN WITTER REYNOLDS INC.

THE PROPOSED sale of Allen-Bradley, the leading U.S. producer of electronic controls, provides a unique opportunity for anyone interested in jumping into the fast growing factory automation field.

But when the deadline for bids passed last night, probably only a handful of firm offers had arrived. Many potential bidders, such as IBM and General Electric, might have been put off by anti-trust considerations.

A-B has a leading 40 per cent share of the \$650m U.S. market for programmable logic controls (PLCs) and strong positions in electric motor drives and computer numerical controls (CNCs).

Others would have been daunted by the size of the business. A-B, a private company, has sales of about \$1bn, a workforce of 15,000, and it is said to be very profitable. This would seem to put it out of the range of even large machine tool builders, such as Cincinnati Milacron.

Until last Monday, the only known bidder was a consortium

of A-B managers led by Mr. C. R. Whitney, the chairman, proposing an employee buyout. Then Siemens, the West German electrical group, announced that it had made an offer. Other European companies, such as Philips of Holland, have had a look, seeing it as an opportunity to build U.S. market share in a hurry. But it is understood that no other company from outside the U.S. has actually made a bid.

Some potential bidders may still be scratching their heads wondering why A-B was put up for sale. The announcement, three months ago, came as a complete surprise, both inside and outside the company.

A-B has long been a leading force in industrial controls. It was set up in 1903 by two entrepreneurs and soon specialised in making electro-mechanical relays and starter motors, mainly for the automotive and machine tool

industries. Since 1945, it has been owned by trusts set up by one of the founders, and neither the trustees nor the company managers had ever shown any signs of discomfort with that arrangement.

However, in announcing the sale, Mr. Andrew Rader, chairman of the trustees of the trust and a former chairman of the company, revealed that the A-B shares were the trusts' principal asset and the trustees had decided to diversify their holdings by selling all or part of them.

One possible reason for the change of heart by the trustees is the speed with which the industrial controls industry is growing and changing. Sales have been rising at about 20 per cent annually since 1978, and the shape of its business has changed substantially. For example, PLCs have displaced starter motors as its most important products.

The industrial automation industry is also attracting some very big competitors. A-B is worried that IBM, with all its technical and marketing power,

will make a major push into the sector.

Until the late 1970s, A-B was known as a rather conservative company, reluctant to exploit the new technologies of electronic control. Although it had been a pioneer in developing CNCs for machine tools in the 1960s, it let the Japanese move ahead in the 1970s and has never recovered a leading position in that sector.

Perhaps, because of that experience, the company's management became more daring.

ALLEN-BRADLEY

ing in the late 1970s, investing large sums to develop PLCs to replace its old relays, and, more recently, AC drives for electric motors. That put the company at the centre of the revolution in factory automation now taking place. Initially, PLCs were used to replace relays and other control devices in the motor industry's transfer lines

and assembly plants. Now, they are playing a key role in the automation of other engineering production industries, controlling machine tools and managing their tasks with robotic, automated guided vehicles, inspection machines and other systems that form part of the so-called factory of the future.

A-B is now a world leader in supplying PLCs for factory automation, ahead of Gould and General Electric in the U.S. and well established in Europe. In the UK, it shares the PLC market leadership with Britain's General Electric Company and in West Germany is second only to Siemens.

Mr. Whitney has said A-B's target is to be one of the top 10 companies in the world in the factory automation business. That has always looked like a tall order for a private company, especially one that does not make the computers which will ultimately manage the PLCs in automated factories. The prospect, however, may be clearer after the outcome of the sale is known.

New U.S. move by Nestle

BY JOHN WICKS IN ZURICH

NESTLE HOLDINGS, a U.S. subsidiary of the Swiss-based foodstuffs concern, has taken an option to buy Hills Brothers Coffee, of San Francisco. The move represents yet another Nestle foray into the U.S.—it recently received permission for a \$80m takeover of Carnation.

Hills Brothers is a major U.S. producer of roast and ground coffee with some 1,000 employees and 1983 turnover of about \$350m. Apart from its San Francisco headquarters plant, it operates manufacturing facilities in New Jersey, Louisiana and Arizona.

Although no price is given for

the takeover of the company from its private owners, Nestle had last year estimated that the exercising of the purchase option would cost "between SwFr 160m (\$60m) and SwFr 200m."

The transaction marks Nestle's biggest breakthrough to date in the field of roast coffee. While the group remains strongest in the coffee-granule (Nescafe) sector, it has been building up its operations in roast coffee. Last year it took over Goodbrand, a Canadian company with a SwFr 115m turnover which specialises in coffee supplies to institutional cus-

Australia lifts bond barriers

By Michael Thompson-Noel in Sydney

THE AUSTRALIAN Government said yesterday it was removing restrictions on foreign governments, their agencies, and overseas banks (other than central banks) to invest in Australian capital markets.

However, equity investments will still be subject to normal foreign investment review criteria.

The move is expected to aid the internationalisation of Australia's capital markets. The main call for change was sounded by several large Japanese superannuation funds.

Bumiputra inquiry chief seeks bank system probe

BY CHRIS SHERWELL AND WONG SUI LING IN KUALA LUMPUR

THE HEAD of the official inquiry into losses in Hong Kong by Bank Bumiputra, Malaysia's largest bank, yesterday called for a Royal Commission of Inquiry into the whole of the country's banking industry.

The call came from Tan Sri Ahmad Noordin, Malaysia's Auditor-General and chairman of the three-man inquiry investigating the country's biggest-ever financial and political scandal, in which the government-controlled bank lost 2,250m ringgit (US\$903.6m) on Hong Kong property loans between 1980 and 1983.

The proposal represents a significant modification in his own previous demands for a Royal Commission into the Bank Bumiputra affair. That demand, the result of his own inquiry's lack of legal power, as been echoed both by opposition groups and by Tun Razali, a former premier who has been closely involved in the financial restructuring of the bank.

Tan Sri Ahmad, in an interview yesterday, acknowledged his own surprise that the Government earlier this month had published the legal brief produced by his team on cases of corruption involving officials of Bumiputra Malaysia Finance, the Hong Kong subsidiary of the bank.

Amankul is controlled by the Chin family, and operates a chain of supermarkets with a group turnover of 87.5m ringgit

Johannesburg Investments Consolidated Group

(All companies mentioned are incorporated in the Republic of South Africa)

Gold mining companies' reports for the quarter ended 31 December 1984 with comparative figures for the previous quarter

Randfontein Estates

The Randfontein Estates Gold Mining Company, Witwatersrand, Limited
Issued capital: R12 227 106
(Divided into 611 553 shares of R2 each)

	Quarter ended 31.12.84	Quarter ended 30.09.84	Twelve months ended 31.12.84
OPERATING RESULTS (Unaudited)			
Gold			
Ore milled—tons	1417 000	1333 000	5731 000
Kilograms produced	7835	7332	31 096
Yield—grams per ton	5.5	5.5	5.4
Revenue—per ton milled	R26.52	R27.46	R27.46
Working cost—per ton milled	R23.36	R24.40	R23.68
Profit—per ton milled	R3.16	R3.06	R3.78
Uranium			
Tons treated	773 000	870 000	3334 000
Kilograms produced	134 732	163 985	592 778
Yield—kilograms per ton	0.17	0.19	0.18
FINANCIAL RESULTS (R'000) (Unaudited)			
Revenue from gold	141 013	121 367	501 261
Working costs	56 818	53 857	205 654
Profit from gold	84 395	67 510	295 607
Profit from uranium	665	546	4 604
Net sundry income	8 817	5 703	24 036
Profit before tax and State's share	93 877	73 760	324 308
Tax and State's share	18 428	27 827	102 140
Profit after tax and State's share	75 448	45 933	222 168
Capital expenditure	62 254	27 621	140 102
Dividends declared	36 651	—	64 192

Notes:
1. Gold price received: Rand per kg 17 984 16 497 16 103
2. Revenue from gold, the reported gold price and profit from uranium take account of currency forward transactions.
3. The rate applied in the calculation of tax has been derived from a combination of actual results for the current financial period to date and an estimate of results for the remainder of the period.

	Quarter ended 31.12.84	Quarter ended 30.09.84
DEVELOPMENT Metres advanced		
Cooke No. 1 Shaft	4 892	5 057
Cooke No. 2 Shaft	3 896	4 267
Cooke No. 3 Shaft	4 805	5 686
Total metres	13 584	15 132
SAMPLING RESULTS The values shown in the following tabulations are the actual results of sampling reef development. No allowance has been made for any adjustments which may be necessary when computing ore reserves.		
	Quarter ended 31.12.84	Quarter ended 30.09.84
	Shafts	Shafts
	No. 1 No. 2 No. 3 Total	No. 1 No. 2 No. 3 Total
UE1a REEF		
Sampled—m	603 432 417 1 452	678 372 635 1 685
Channel width—cm	159 166 200 173	154 172 171 164
Average values:		
Gold—g/t	7.6 4.5 5.2 5.9	8.2 4.0 4.0 5.8
—cm-g/t	1 208 747 1 048 1 621	1 263 688 684 918
Uranium—kg/t	0.18 0.30 0.42 0.27	0.17 0.17 0.17 0.17
—cm-kg/t	20.67 45.80 64.09 46.71	10.78 55.04 81.59 44.28
ER REEF		
Sampled—m	159 339	282 163 255
Channel width—cm	159 339	181 265
Average values:		
Gold—g/t	1.7 2.0	1.8 1.6
—cm-g/t	337 864	326 424
Uranium—kg/t	0.07 0.20	0.08 0.17
—cm-kg/t	13.85 55.90	45.22 9.05
ETa REEF		
Sampled—m	—	—
Channel width—cm	—	—
Average values:		
Gold—g/t	—	1.5
—cm-g/t	—	367
Uranium—kg/t	—	0.05
—cm-kg/t	—	10.20
ESQ REEF		
Sampled—m	98	96
Channel width—cm	154	156
Average values:		
Gold—g/t	1.4	1.4
—cm-g/t	218	190
Uranium—kg/t	0.07	0.08
—cm-kg/t	10.79	10.89

Notes:
Development on the ETa and ESQ reefs forms part of the exploration programme.

DOORKOP SECTION
The investigation into the rationalisation of the shaft systems has been completed. It has been decided to convert the ventilation shaft currently under construction to Number 1 Shaft and reposition Number 2 Shaft close to Number 1 Shaft. This will result in a significant reduction in cost and improve as well as on earlier and more rapid build-up of production.

The sinking of the Number 1 Shaft is progressing according to plan and has reached a depth of 560 (515) metres below surface. The Number 76 level station excavation is now complete.

Construction of the 100 000 ton per month gold plant and the surface infrastructure is on schedule.

GOLD PRODUCTION
The expected build-up of ore from Cooke No. 3 Shaft continued and an additional 50 000 tons of underground ore was milled. The underground ore was supplemented by 112 000 tons (81 000 tons) from old surface sand tailings.

COOKE PLANT
The gold plant continued to run efficiently at designed tonnage. Refurbishing work on the uranium plant is at present restricting its rate of throughput.

CAPITAL EXPENDITURE (R'000)

	Quarter ended 31.12.84	Quarter ended 30.09.84	Twelve months ended 31.12.84
Net expenditure—mining assets	62 489	27 626	140 052
—other assets	(226)	(5)	40
Capital commitments at end of period	19 649	24 772	19 649

The capital expenditure forecast for the period to 30 June 1985 has been reduced from Rm240 to Rm220.

LONG-TERM LOANS (R'000)

	Quarter ended 31.12.84	Quarter ended 30.09.84	Twelve months ended 31.12.84
Balance at end of period	63 283	60 969	63 283
Interest paid during the period	117	128	428
Repayments due within one year	12 588	11 446	12 588

The consumer loan has been converted to SA currency at the rate ruling at 31.12.84, R1 = \$0.5065. The long term loan balance as well as the current portion of this loan are expressed net of the future tax effect of losses resulting from exchange differences.

FORWARD CONTRACTS
The company has entered into currency forward contracts in respect of a portion of its expected future gold and uranium revenue.

DIVIDENDS
Dividend No. 99 of 800 cents was declared on 20 December 1984, payable to members registered at the close of business on Friday 6 February 1985. Dividend warrants payable on 6 March 1985 will be posted to members on 7 March 1985.

On behalf of the Board
G. Y. NISSEY
F. J. P. ROUX Directors

Western Areas

Western Areas Gold Mining Company Limited
Issued capital: R40 308 950
(Divided into 40 308 950 units of stock of R1 each)

	Quarter ended 31.12.84	Quarter ended 30.09.84	Twelve months ended 31.12.84
OPERATING RESULTS (Unaudited)			
Gold			
Ore milled—tons	942 000	980 000	3778 000
Kilograms produced	4146	4512	17 963
Yield—grams per ton	4.4	4.7	4.7
Revenue—per ton milled	R73.36	R77.64	R77.52
Working cost—per ton milled	R68.36	R67.23	R68.25
Profit—per ton milled	R5.12	R10.38	R11.37
Uranium			
Tons treated	167 000	167 000	675 000
Kilograms produced	73 923	74 435	305 403
Yield—kilograms per ton	0.44	0.45	0.45
FINANCIAL RESULTS (R'000) (Unaudited)			
Revenue from gold	69 685	74 535	294 398
Working costs	64 867	64 572	251 423
Profit from gold	4 818	9 963	42 975
Profit from uranium	6 609	3 463	14 040
Net sundry income	4 007	4 106	14 846
Profit before tax and State's share	12 434	17 532	71 855
Tax and State's share	(5 536)	1 322	4 124
Profit after tax and State's share	18 072	18 810	67 731
Capital expenditure	18 476	7 996	30 783
Dividends declared	12 092	—	21 181

Notes:
1. Gold price received: Rand per kg 16 410 16 027 16 529
2. Revenue from gold and the reported gold price take account of gold and currency forward transactions as well as the cost of acquiring gold put options. Profit from uranium takes account of currency forward transactions.
3. The rate applied in the calculation of tax has been derived from a combination of actual results for the current financial period to date and an estimate of results for the remainder of the period.

	Quarter ended							
	31.12.84	30.09.84						
DEVELOPMENT								
Metres advanced								
Ventersdorp Contact Reef	4 489	4 519						
Upper Elsburg Reefs	7 911	7 495						
Middle Elsburg Reefs	2 218	2 359						
Total metres	13 988	14 340						
SAMPLING RESULTS								
The values shown in the following tabulations are the actual results of sampling reef development. No allowance has been made for any adjustments which may be necessary when computing ore reserves.								
VENTERSDORP CONTACT REEF, ELSBURG MASSIVE REEFS AND ELSBURG INDIVIDUAL REEFS								
	Quarter ended 30.09.84							
	VCR	EMR	EIR	Total	VCR	EMR	EIR	Total
Sampled—m	810	738	1 332	2 880	696	801	1 527	3 024
Channel width—cm	98	247	233	186	100	211	220	193
Average values:								
Gold—g/t	12.1	5.1	4.9	6.0	9.7	4.9	5.7	6.0
—cm-g/t	11.06	1 299	995	1 110	970	1 034	1 911	1 158
MIDDLE ELSBURG REEFS					Quarter ended			
					31.12.84	30.09.84		
Sampled—m					543	477		
Channel width—cm					168	187		
Average values:								
Gold—g/t					5.1	2.7		
—cm-g/t					857	505		
Uranium—kg/t					0.43	0.42		
—cm-kg/t					72.24	79.54		
GOLD PRODUCTION								
The tonnage treated from underground was supplemented by 83 200 tons (87 400 tons) from surface sources. After the closure of the mine in September, normal production was restored in December. Every effort is also being made to improve the grade of ore mined.								
No. 3 SUB-VERTICAL SHAFT								
The shafting has been completed and the shaft was commissioned on 1 January 1985.								
WATER CONTROL PROJECT								
Discussions and negotiations continue with the authorities concerned and with all the interested parties.								
	Quarter ended		Twelve months					
	31.12.84	30.09.84	31.12.84	30.09.84				
CAPITAL EXPENDITURE (R'000)								
Net expenditure—mining assets	18 478	7 999	8 754	40 020				
—other assets	(3)	(3)	(3)	(223)				
Capital commitments at end of period	9 278	8 754	8 754	9 278				

LONG-TERM LOANS (R'000)

	Quarter ended 31.12.84	Quarter ended 30.09.84	Twelve months ended 31.12.84
Balance at end of period	25 101	25 742	25 101
Interest paid during the period	62	2	5
Repayments due within one year	2 568	2 564	2 568

FORWARD CONTRACTS
The company has entered into forward contracts in respect of a significant portion of gold production expected over the next twelve months in order to stabilise revenue and thereby reduce the company's vulnerability to operating losses. Forward contracts include both the forward sale of gold and the purchase of put options that give the company a discretionary right to sell gold at a predetermined price during a specified period.

The company has entered into currency forward contracts in respect of a matching portion of its expected gold revenue.

DIVIDENDS
Dividend No. 36 of 30 cents per unit of stock was declared on 20 December 1984, payable to members registered at the close of business on Friday, 6 February 1985. Dividend warrants payable on 6 March 1985 will be posted to members on 7 March 1985.

On behalf of the Board
G. Y. NISSEY
F. J. P. ROUX Directors

Elsburg

Elsburg Gold Mining Company Limited
Issued capital: R20 325 000 units of stock of R1 each

	Quarter ended 30.06.84	Quarter ended 30.09.84
DIVIDEND DECLARED (R'000) (per unit of stock of R1)	14.17	14.17
per unit of stock of R1	14.17	14.17

Stockholders are advised to study the operating results published by Western Areas Gold Mining Company Limited.

On behalf of the Board
G. Y. NISSEY
F. J. P. ROUX Directors

Copies of these reports are available on request from the offices of:
Barnato Brothers Limited
9 Bishopsgate, London EC2M 3XE, England

15 January 1985

BANQUE SUDAMERIS

U.S.\$30,000,000 Floating Rate
Notes due 1987

For the six month period
14th January, 1985 to 15th July, 1985
the Notes will bear an
interest rate of 9 1/4% per annum.
Interest payable on 15th July, 1985.

Bankers Trust Company, London

CRÉDIT D'ÉQUIPEMENT

DES PETITES ET MOYENNES ENTREPRISES
up to US\$200,000,000
Guaranteed Floating Rate Notes
Due 1996

For the six months
14th January, 1985 to 15th July, 1985
the Notes will carry an interest rate of
8 1/4% per annum and Coupon amount of
US\$420.24 per US\$1,000 Note, payable
15th July, 1985.
Bankers Trust Company, London
Fiscal Agent

BANQUE DE L'INDOCH

UK COMPANY NEWS

All-round improvement at Guinness

Arthur Guinness and Sons pushed full year taxable profits up from £58.8m to £70.4m, but over half of the increase was attributable to a £6.3m reduction in exceptional costs.

Profits at the trading level showed a £1.2m rise to £64.9m with turnover ahead at £923.7m compared with £872.4m. In addition to the lower exceptional costs of £4m, the taxable result also benefited from a £18.5m (£15.8m) contribution from related companies and lower net finance charges of £7m (£8.4m).

Exceptional costs related to provisions for reorganisation of continuing brewing activities.

The year to end September 1984 saw an improvement in all of the group's areas. International brewing and marketing turned in £71.1m, against £60.9m, after further "high expenditure" in core brand marketing support.

With less than a four month contribution from the Newmarket, acquired in June, retailing profits rose by 88 per cent to £5.2m. The performance of Drummagh, Levels and Clares were "particularly encouraging," says Mr Ernest Saunders, the chief executive.

Following an increase in the interim dividend, the final payment is being lifted from 4.1p



Mr Ernest Saunders, chief executive of Arthur Guinness and Sons

to 4.85p, making a total 6.44p (5.79p). Stated earnings per share rose from 17.1p to 20.9p.

Mr Saunders says that a positive cash flow of £11m was generated from existing operations. The balance sheet, he says, remains strong with a minimal increase in gearing to 27 per cent

leaving significant capacity for future development.

He adds that during 1984, Guinness completed its restructuring phase and now has a defined strategy for growth in four main areas: International brewing and marketing; retailing; publishing and health and fitness.

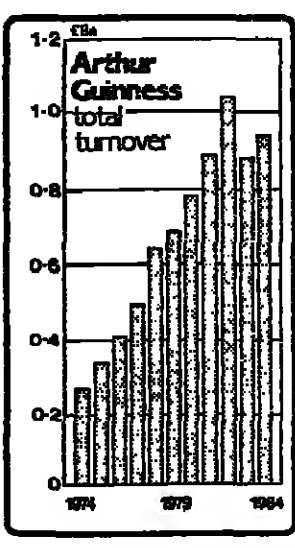
In international brewing and marketing, the Guinness brands made progress in the U.S. and Germany and more than doubled profits, confirming, says Mr Saunders, the trends to speciality beers.

He says that in retailing, the acquisition of Martin's and the offer for 7-Eleven provide for "a leading position in the CTN market and the ideal entry vehicle in the fast growing convenience stores sector."

The Guinness World of Records was opened at the Trocadero centre in Piccadilly, London, capitalising on the strong reputation of the Guinness Book of Records.

The acquisitions of Champneys and Nature's Best Health Products prepare the ground for a new health division with "excellent growth potential."

Mr Saunders tells shareholders that: "We have achieved much in the last three years in building a strong platform for growth. Our recent acquisitions in



Arthur Guinness total turnover

the retailing and health sectors provide an enterprising start for our plans."

Retained earnings for the year amounted to £16.1m (£13.1m), after tax of £25.1m (£20.7m), minorities of £7.3m (£7.8m), extraordinary debits of £3.8m (£7m) and dividends—the extraordinary items related to disposal, closure and reorganisation costs and associated companies.

See Lex

Rights to raise £5m for First Castle

By Alison Hogan

First Castle Electronics, which manufactures products for the electronics defence and nuclear power industries, is raising £5.1m through a one-for-three rights issue at 88p per share.

It is issuing 6.2m new shares through merchant bank Hill Samuel which will result in a substantial reduction in borrowings of £5.6m at December 28, 1984.

Mr Leslie Connor, chairman of First Castle, said that the group has grown considerably since it last raised funds in March 1982. It has continuing demands for additional working capital for different parts of the business.

In the technology products division it is expanding production in capability for weapons simulation, custom electro-optics components and nuclear materials. It plans to expand its electronics industry procurement and distribution business, and Computer, the company which manufactures colour monitors.

First Castle is also seeking further acquisitions in areas similar to its existing activities.

The rights issue document includes a pre-tax profits forecast for the year to January 1985 of £2.2m, up from £1.7m, on turnover to rise from £14.7m to £19m. The net dividend will be 2.11p, up from 1.2p.

Approximately 46 per cent of turnover will be exports.

The document includes details of the group's plans to acquire two industrial units, for £1.3m in cash which will be probably leased to European Ferries Group and City of Bradford Metropolitan Council. The investment is expected to result in tax allowances which will reduce the taxation charge in the current year. The net cost should be £915,938.

Connor Finance Corporation and one of its subsidiaries are taking up their rights in full representing 6.1 per cent.

comment

The £5.1m rights issue makes sense for First Castle Electronics. The rate of growth has been rapid over the past couple of years and Leslie Connor has no intention of stopping here. Reduced borrowings and a wider base were necessary before embarking on further acquisitions. The group consists of very glamorous defence electronics products and appears to have captured some attractive niche markets including the supply of Boron used in the safety control of nuclear power, and SAWES the small arms simulation system. Connor has widened the management structure as the acquisitions have brought in new people experienced in the different fields and now seems strong enough to cope with further expansion.

The range of products and clients should be sufficient to prevent the group being hit severely by any sudden cut back in defence spending. Pre-tax profits could rise to £2m in the year to January 1986 putting the shares, which slipped 1p yesterday to 107p, on a prospective P/E of 13.5.

Group Investors

Group investors had a net asset value of 306.8p on December 31 1984, after deducting prior charges at par, and a value of 282.1p fully diluted for options outstanding. Six months earlier the figures were 272.7p and 249.1p respectively.

The net interim dividend is lifted from 1.2p to 1.3p. For the year to end-June 1984 a total of 3.7p was paid.

After tax of £87,625 (£89,560), available net revenue stood at £178,165 (£131,733). Stated net earnings per share emerged at 2.47p (1.88p) or fully diluted at 2.32p (nil).

Kenning down by £4m as pit strike weakens demand

THE MINERS' strike has seriously affected all main divisions of Kenning Motor Group, and the split-off effect on local business has also been severe.

Announcing taxable profits of £7.5m for the year to September 30 1984 — some £4.21m short of last year's figure — the directors state that spending power in the colliery areas, where a large part of the company's motor and tyre depots are located, has been drastically reduced. There has also been some loss of direct business with the NCB.

Unless the dispute is resolved "in the near future" these depots will continue to produce poor results, they say.

The profit slump was foreseen at mid-year when the taxable figure was £3.08m down at £1.18m, and the directors downgraded their full year forecast to state that the outcome would not be less than the £11.75m of 1983-84.

Despite the profit slump in the period under review, the stated earnings per share down from 18.9p to 10.8p, the final dividend is held at 4p net per share for an unchanged total of 6.5p.

Turnover rose by £45.8m to £372.2m. Kenning is engaged in car retailing, commercial vehicles, petroleum products and tyres, and is based in Clay Cross, Derbyshire.

Exceptional items, before interest, included redundancy and closure costs at £1.78m (£1.68m), less £1.46m (£1.65m) profit on the disposal of properties.

A breakdown of the pre-tax figure reveals a sharp fall in the UK market from £8.53m to £3.15m. In Europe the group lost £23,000 less into profit of £499,000, while U.S. operations provided a first ever return of £619,000, after U.S. interest charges of £1.18m. Zimbabwe

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corr. of apportioning div.	Total for year	Total last year
Countryside Props	3.25	—	2.94	5.04	4.63
First Leisure	4.5	April	—	6.5	—
Fleming Claverhouse	6.2	—	5.25	6.7	7.5
Arthur Guinness	4.62†	March 5	4.1	6.44	5.78
Group Investors	int 1.3	April 4	1.2	—	3
Kenning Motor	4	April 1	4	6.5	6.5
London & Clydeside	1.3	Feb 28	—	1.3	—
H. Samuel	int 1†	—	1*	—	4.17
Westpool Investment Int	0.34	March 9	0.34	—	1.36
Sidney Banks	int 3.25	April 8	2.75	—	8
Bromsgrove Casting Int	0.9	Feb 15	0.75	—	2.75

* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock.

added nearly £2m less at £3.26m. Commenting on trading conditions, the directors say that the expected improvement in the UK during 1984 did not materialise, and the company has suffered badly. Problems still remain, particularly in the motor division which is slow to respond to treatment.

Hopefully, they say, the new overseas companies will make a higher contribution and despite the anticipated shortfall in Zimbabwe, the company is looking for an overall improvement this year, with no further depot closures contemplated at the present time.

comment

Overall Kenalga's figures contain few surprises for shareholders although the mix may not be as they had assumed. The downturn in Zimbabwe is fully shared, the company is looking for an overall improvement this year, with no further depot closures contemplated at the present time.

Burton sales 33% ahead so far

Mr Ralph Halpern, chairman of the Burton Group, told yesterday's annual meeting that sales to date were 33 per cent ahead of those for the same period of 1983.

He said the improvement was up on budget by a small amount but he was not prepared to disclose the underlying volume gains. "That," he told shareholders, "must wait for the interim figures."

The sales improvement was spread roughly equally between women's and menswear activities.

Capital expenditure for 1984-1985 was expected to exceed £75m, up from £67m last year. An additional 150 stores were planned this year, including 50 Principles at a cost of some £6m.

The group has set itself a target of more than 200 of these stores within the next three to four years representing an investment of more than £25m.

A chain of Principles stores for men is expected to be launched following last September's successful launch of the Principles

womenswear theme. Mr Halpern promised more news on this front at the end of January.

He said the group had now passed the 1,000 shop mark for the first time. Total selling space last year increased by 400,000 sq ft.

Burton Group pre-tax profits for 1983-84 rose from £38.12m to £45.41m. Turnover totalled £415.9m (£299.17m) of which menswear accounted for £222.12m (£155.2m) and womenswear £158.01m (£139.2m).

London and Clydeside profit ahead of forecast

London and Clydeside Holdings, one of Scotland's leading private equity investors, has reported pre-tax profits of £2.9m for the year to September 30 1984 and is paying a special final dividend of 1.3p net.

The results, the group's first since it joined the USM last June, compare with a forecast of £2.9m and the £1.22m attained the previous year.

House sales totalled 279 (232) and with unit sales for the current year starting well the directors look to the future with confidence.

Turnover for 1983-84 improved from £5.01m to £10.7m.

Tax accounted for £1.5m (£499,000) and earnings per 25p share emerged at 18p (9p) or at 12.4p before exceptional items.

Overall, the results are viewed with "considerable satisfaction."

comment

London and Clydeside got off to a rather unimpressive start on the USM last June. Amid general worries about the state of the building industry rising interest

rates and a falling stock market, the shares, placed at 108p last September, have since crawled back to 100p, up 1p yesterday.

They deserve to go higher. L & C has beaten its flotation forecast and, as it predicted, greatly strengthened the balance sheet by selling land to reduce gearing from a dangerously high 200 per cent to 50 per cent. It should see steady growth in house-building in the current year, perhaps building 310 homes, capitalising on the continuing demand for private housing in Scotland, where the existing proportion of public housing is much higher than in other parts of the country. On top of this, there should be some profits from two major commercial developments which have recently been completed. The company does not have the exceptional profit record of some other small USM-quoted builders like North West-based John Maunders, but the current discount to comparable companies is probably too great. Assuming pre-tax profits of £2m and a 35 per cent tax charge the multiple is just seven.

EQUITABLE UNITS

Daily prices as at 15 January 1985

EQUITABLE UNITS

ALMUTRASTRA LIMITED

57-63 Princess Street, Manchester M2 4EQ, 061-238 5885

Authorized Unit Trust Prices

SOCIETY 4 Coleman Street, London EC2R 5AP

Insurance Fund Prices

Far Eastern

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U.S. \$150,000,000

Sanwa International Finance Limited

(Incorporated in Hong Kong with limited liability)



11 1/2% GUARANTEED NOTES DUE 1992

Unconditionally and irrevocably guaranteed as to payment of principal and interest by

The Sanwa Bank, Limited

(Kabushiki Kaisha Sanwa Ginko)
(Incorporated in Japan with limited liability)

The following have agreed to subscribe or procure subscribers for the Notes:

SANWA INTERNATIONAL LIMITED	MORGAN STANLEY INTERNATIONAL
CREDIT SUISSE FIRST BOSTON LIMITED	KIDDER, PEAODY INTERNATIONAL LIMITED
MORGAN GUARANTY LTD	
AMRO INTERNATIONAL LIMITED	BANKAMERICA CAPITAL MARKETS GROUP
BANKERS TRUST INTERNATIONAL LIMITED	BARING BROTHERS & CO., LIMITED
CHASE MANHATTAN CAPITAL MARKETS GROUP	CHEMICAL BANK INTERNATIONAL GROUP
CITICORP CAPITAL MARKETS GROUP	COMMERZBANK AKTIENGESSELLSCHAFT
COUNTY BANK LIMITED	CRÉDIT LYONNAIS
DAIWA EUROPE LIMITED	CRÉDITSTALBANKVEREIN
GOLDMAN SACHS INTERNATIONAL CORP.	ENSKILDA SECURITIES
LEHMAN BROTHERS INTERNATIONAL	KREDITBANK INTERNATIONAL GROUP
MERRILL LYNCH CAPITAL MARKETS	MANUFACTURERS HANOVER LIMITED
THE NIKKO SECURITIES CO., (EUROPE) LTD.	SAMUEL MONTAGU & CO. LIMITED
ORION ROYAL BANK LIMITED	NOMURA INTERNATIONAL LIMITED
J. HENRY SCHRODER WAGG & CO. LIMITED	SALOMON BROTHERS INTERNATIONAL LIMITED
SVENSKA HANDELSBANKEN GROUP	SOCIÉTÉ GÉNÉRALE
TOYO TRUST INTERNATIONAL LIMITED	SWISS BANK CORPORATION INTERNATIONAL LIMITED
WESTDEUTSCHE LANDESBANK GIROZENTRALE	
YAMAICHI INTERNATIONAL (EUROPE) LIMITED	

Application has been made for the Notes, in the denomination of U.S.\$10,000 each, issued at 100 per cent., to be admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary Global Note. Interest is payable annually in arrears on 16th January, the first payment being due on 16th January, 1986.

Particulars relating to the Notes, the Issuer and the Guarantor are available in the statistical services of Exel Statistical Services Limited. Copies of the listing particulars relating to the Notes have been published in the form of an Exel Card and may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 30th January, 1985 from:

The Sanwa Bank, Limited,
1 Undercroft,
London EC3A 8LA.

Vickers de Costa (U.K.) Ltd.,
11th Floor,
King William Street,
London EC4R 9AR.

Company Announcements Office,
The Stock Exchange,
Throgmorton Street,
London EC2P 2ET.
(until 18th January, 1985 only)

Citibank, N.A., (CSSI Department),
Citibank House,
336 Strand,
London WC2R 1HB.

16th January, 1985

United Transport International PLC

a wholly owned subsidiary of



The British Electric Traction Company PLC

has acquired

Distribution Systems, Inc.

We initiated this transaction, provided financial advice to United Transport International PLC and assisted in the negotiations.

Merrill Lynch Capital Markets

January 1985

GUINNESS MAHON

The Company is an open-ended investment company which was incorporated under the name Guinness Mahon Distributor Fund Limited with registered number 12467 under the provisions of the Companies (Guernsey) Laws 1988 to 1973 with limited liability in Guernsey on 5th January, 1984 and has an authorised share capital of U.S. \$100,000. An offer for subscription of not more than 9,900,000 Participating Redeemable Preference Shares of 1 cent each (such Shares then being known as "Distributor Shares") was made on 12th January, 1984. 3,345,000 Distributor Shares issued and to be issued were admitted to the Official List of The Stock Exchange, London on 6th April, 1984. By Special Resolutions passed at Extraordinary General Meeting of the Company held on 18th December, 1984 and 4th January, 1985, Guinness Mahon Distributor Fund Limited changed its name to Guinness Mahon Global Strategy Fund Limited and adopted new Articles of Association including, inter alia, provision for the creation and issue of such classes of Participating Shares as may be designated from time to time by the Directors. The several classes set out below are those which have been so designated at the date hereof.

Participating Shares of each class have been admitted to the Official List of The Stock Exchange, London.

The Directors of the Company are the persons responsible for the information contained in this Prospectus. To the best of the knowledge and belief of the Directors (who have taken all reasonable care to ensure that such is the case), the information contained in this Prospectus is in accordance with the facts and contains no omissions likely to affect the import of such information. The Directors accept responsibility accordingly.

This Prospectus will be used as a continuing Prospectus for the purposes of the Subsequent Offer. Factual references should nonetheless be read as made at the date of this Prospectus.

GUINNESS MAHON GLOBAL STRATEGY FUND LIMITED

(the "Company")

(A company incorporated with limited liability in Guernsey on 5th January, 1984 under the provisions of the Companies (Guernsey) Laws, 1988 to 1973)

Initial Offer for Subscription

of up to 8,000,000 Participating Shares of 1 cent each comprising the following Funds
and at the following prices, payable in full on application:—

MANAGEMENT AND ADMINISTRATION OF THE COMPANY

Directors
SIR DAVID BASIL HILL-WOOD (Chairman),
Director, Guinness Mahon & Co. Limited,
P.O. Box 442, 32, St. Mary at Hill,
London EC3P 3AJ.

ERIC SIDNEY BAVITT,
Managing Director, Guinness Mahon Guernsey
Limited,
P.O. Box 188, La Vieille Cour,
St. Peter Port, Guernsey, Channel Islands.

FREDERIC EDUARD COMTESSE,
Manager, Guinness Mahon (Zürich) A.G.,
Brandenkenstrasse 30,
8039 Zürich, Switzerland.

JULIO BATISTA FALLA,
Investment Counsellor,
Case Postale 451,
1211 Geneva 11, Switzerland.

HOWARD EMERSON FLIGHT,
Director, Guinness Mahon & Co. Limited,
P.O. Box 442, 32, St. Mary at Hill,
London EC3P 3AJ.

TIMOTHY WHITMORE NEWTON GUINNESS,
Director, Guinness Mahon & Co. Limited,
P.O. Box 442, 32, St. Mary at Hill,
London EC3P 3AJ.

ROBERT JEAN HENRI WAUCHER,
President Directeur Général, Financor S.A.,
356 Rue St. Honoré,
75001 Paris, France.

MARTIN WALSER,
General Manager, Guinness Mahon (Zürich) A.G.,
Brandenkenstrasse 30,
8039 Zürich, Switzerland.

Registered Office
P.O. Box 188, La Vieille Cour,
St. Peter Port, Guernsey, Channel Islands.

STRUCTURE

The Directors of the Company are responsible for the investment policy and the supervision of its implementation. The day to day management of the Company's investments and administration has been delegated by the Directors to Guinness Mahon Fund Managers (Guernsey) Limited ("the Managers"). The Managers are wholly owned by Guinness Mahon Guernsey Limited ("the Bank") which itself is wholly owned indirectly by Guinness Mahon & Co. Limited ("Guinness Mahon").

Guinness Mahon acts as Investment Adviser to the Managers under the terms of the Investment Adviser's Agreement. Under the terms of this Agreement the Managers are responsible for the Investment Adviser's fees. Guinness Mahon is a long established merchant bank, an issuing house and a member of the Accepting House Committee, giving it special status in the banking community as well as close ties with the Bank of England. Guinness Mahon has a tradition of personal service and provides a full range of investment services to pension funds, charities, private and corporate clients and also advises offshore investment funds. It has a number of internationally operating subsidiaries.

Guinness Mahon has extensive experience in liquidity management in all major currencies. Moreover, the Managers were leaders in pioneering the concept of an offshore managed currency fund with the creation of Guinness Mahon International Fund Limited in April 1980.

Guinness Mahon has for many years adopted a global approach to equity investment management with emphasis on the importance of asset allocation and currency selection. This approach includes the examination of macro-economic indicators as well as the financial analysis of domestic and international companies.

When investing or disposing of investments on behalf of the Company, the Managers may deal with any bank or recognised dealer in securities. These include Guinness Mahon and certain other companies in the group comprising Guinness Mahon and its subsidiaries ("the Group"). The Managers may also make deposits with, borrow from and transact other business with companies in the Group for the account of the Company. Any profit accruing to a company in the Group from such transactions with the Company may be retained provided that, as a result of any such transactions, the Company is in no worse position than it would have been if the Company had effected that transaction on the open market. From time to time Guinness Mahon and other companies in the Group participate as underwriters or otherwise in securities issues or placements of securities suitable for the Company and may come into transactions in such securities with the Company where the Managers believe that such securities constitute an attractive investment for the Company within the parameters described in this Prospectus.

Custodian

The Bank acts as Custodian and holds the assets of the Company. Participating Shares are only issued when the Bank, in its capacity as Custodian, has received the cash relating to such issue. The Bank will also pay to the Managers the amount needed to finance the Company's operations. Securities held by the Custodian for the Company may be registered in the name of any nominee company directly or indirectly owned or controlled by Guinness Mahon.

INVESTMENT OBJECTIVES AND POLICY
Investors may invest in several or one only of the various classes of Participating Shares which have been designed to enable investors and their professional advisers to plan an investment strategy and manage investment portfolios through the desired allocation of assets between the Money Funds, Managed Currency Fund, Fixed Interest Funds and Equity Funds.

It should be appreciated that the value of Participating Shares and the income from them can fall as well as rise, in line with the underlying portfolio.

Money Funds

The Money Funds aim to give Shareholders access to income at wholesale Euro-money market interest rates in U.S. Dollars, Sterling, Yen or Deutsche Marks.

The Money Funds are comprised of short-term deposits of up to three months in maturity, being deposits denominated in the currency in which the Participating Shares of the relevant class are designated.

It is the policy of the Directors that no more than 20 per cent. of the assets of each Money Fund may be placed with any single group of companies unless such amount is less than \$3.0m (or its equivalent in any other currency). A conservative and rigorous approach to credit assessment is adopted for each bank and institution with which deposits are made.

In order to provide sufficient funds for the redemption of Participating Shares representing the Money Funds and to avoid the premature realisation of any deposit, a minimum of 20 per cent. of the value of the net assets of each Money Fund is normally available at any Business Days' notice or less (except that if this percentage is reduced by redemptions, the liquidity margin will be reinstated as soon as circumstances permit).

Managed Currency Fund

The Managed Currency Fund aims to protect and maximise the real asset value of Shareholders' monies in terms of international purchasing power through the management and diversification of currency exposure. Accordingly, the currency composition of the Managed Currency Fund is determined by a longer-term assessment of international capital and current account flows of funds and of relevant political factors. Advantage is also taken of short-term opportunities when exchange rate movements appear excessive.

The primary currencies in which investments are made are those of the USA, Canada, the United Kingdom, West Germany, Japan and Switzerland. Within a particular currency, investments are held largely in the form of bank deposits or short-term instruments when interest rates are judged to be stable or likely to rise but may be held in fixed interest bearing securities when there is a prospect of a general fall in interest rates.

Where interest bearing securities (such as bonds) are held, special attention is paid to the marketability and quality of securities purchased. In addition, forward foreign exchange contracts may be utilised in the management of the currency exposure. However, no forward sale of one particular currency into another is undertaken without having reserved an amount (in the form of deposits or other financial instruments) of at least that required in the relevant currency to settle the relevant forward sale.

Fixed Interest Funds

The Sterling Fixed Interest Fund is designed to provide a high level of income whilst also aiming to protect and maximise the Sterling asset value of Shareholders' monies through exploiting opportunities for capital appreciation in Sterling denominated fixed interest securities.

Investments will be held primarily in the form of fixed interest bearing securities of varying maturities where there is a prospect of stable or falling interest rates and bank deposits or short-term financial instruments such as Certificates of Deposit, Floating Rate Notes and Bills of Exchange where interest rates are judged likely to rise. The securities purchased are likely to be those issued by the U.K. Government (Gilt) but may also include other domestic and international fixed interest bearing securities such as Corporate and Local Authority Bonds and Eurobonds. Attention will be paid to the marketability and quality of securities purchased.

The Sterling Index-Linked Gilt Fund aims to provide a high degree of capital protection together with a moderate level of income, through investment in index-linked securities, short-term cash instruments and bank deposits.

Investments will be held primarily in the form of index-linked U.K. Government securities where there is a prospect of stable or falling real yields in Sterling terms and bank deposits in short-term instruments where real yields are judged likely to rise.

The U.S. Dollar Fixed Interest Fund is designed to provide a high level of income whilst also aiming to protect and maximise the U.S. Dollar asset value of Shareholders' monies through exploiting opportunities for capital appreciation in U.S. Dollar denominated fixed interest securities.

Participating Shares are offered solely on the basis of the information and representations contained in this Prospectus. No dealer, salesman or other person is authorised to give any information or make any representation other than those contained in this Prospectus and if given or made such information or representation may not be relied upon as having been authorised by the Company, its Directors or the Managers.

This Prospectus does not constitute an offer or solicitation by anyone to any jurisdiction in which such an offer or solicitation is not authorised or to any person to whom it is unlawful to make such an offer or solicitation. No person may treat this Prospectus as constituting an invitation to him unless in the relevant territory such an invitation could lawfully be made to him without compliance with any registration or other legal requirements. It is the responsibility of any person outside Great Britain wishing to make an application hereunder to satisfy himself as to full observance of the laws of the relevant territory in connection therewith, including the obtaining of any governmental or other consents which may be required or other formalities relating to the forwarding or transfer of other assets requiring to be paid in such territory.

INITIAL SUBSCRIPTION PRICE

(exclusive of any applicable initial charge)

MONEY FUNDS	
U.S. Dollar Money Fund	U.S.\$20
Sterling Money Fund	£10
Yen Money Fund	¥3,000
Deutsche Mark Money Fund	DM 50
FIXED INTEREST FUNDS	
Sterling Fixed Interest Fund	£10
Sterling Index-Linked Gilt Fund	£10
U.S. Dollar Fixed Interest Fund	U.S.\$20
EQUITY FUNDS	
Global Equity Fund	U.S.\$20
North American Fund	U.S.\$20
Japan and Pacific Fund	U.S.\$20
European Fund	U.S.\$20
U.K. Fund	U.S.\$20
Global Technology Fund	U.S.\$20
Global Energy Fund	U.S.\$20
Global Leisure Fund	U.S.\$20
MANAGED CURRENCY FUND	
Participating Shares of the Managed Currency Fund will be offered for subscription as usual on the Subscription Days falling on 18th January, 1985 and 25th January, 1985 at the prevailing Subscription Price (together with any applicable initial charge), which may be obtained by reference to the Offshore and Overseas Section of the Financial Times or directly to the Managers.	

The subscription lists for the Initial Offer will open at 10.00 a.m. on 25th January, 1985 and will be closed at 3.00 p.m. on the same day.

KEY FEATURES

THE COMPANY

Guinness Mahon Global Strategy Fund Limited is an open-ended investment company registered in Guernsey. The capital structure enables the Company to operate in a similar way to a unit trust in that Participating Shares may be issued and redeemed at prices based on underlying net asset values on each Subscription Day.

Investors may invest in several or one only of the various classes of Participating Share which have been designed to enable investors and their professional advisers to plan an investment strategy and manage investment portfolios through the desired allocation of assets between the Money Funds, Managed Currency Fund, Fixed Interest Funds and Equity Funds.

There are sixteen classes of Participating Shares comprising the following Funds (each referred to as a "Fund"):

U.S. Dollar Money Fund, Sterling Money Fund, Yen Money Fund, Deutsche Mark Money Fund,

Managed Currency Fund,

Fixed Interest Funds

Sterling Fixed Interest Fund, Sterling Index-Linked Gilt Fund, U.S. Dollar Fixed Interest Fund,

Equity Funds

Global Equity Fund, North American Fund, Japan and Pacific Fund, European Fund, U.K. Fund, Global Technology Fund, Global Energy Fund, Global Leisure Fund.

A separate Fund is maintained for the assets representing each class of Participating Share.

APPLICATION PROCEDURE

INITIAL OFFER The Subscription Prices (exclusive of any applicable initial charge) for the Initial Offer of fifteen new classes of Participating Shares are set out above. The subscription lists will open at 10.00 a.m. on 25th January, 1985 and will close at 3.00 p.m. on the same day. Applications accompanied by cleared funds must be made on the accompanying Application Form or by telex and must be received by the Managers not later than 3.00 p.m. on 25th January, 1985. All applications should state which class or classes of Participating Shares are required.

SUBSEQUENT OFFER Following the close of the Initial Offer, applications may be made for all sixteen classes of Participating Shares at the prevailing Subscription Price for the relevant class (together with any applicable initial charge) on regular Subscription Days, normally Fridays. Applications accompanied by cleared funds must be received by the Managers not later than 10.00 a.m. on the relevant Subscription Day.

MANAGED CURRENCY FUND Participating Shares of the Managed Currency Fund will be offered for subscription as usual on the Subscription Days falling on 18th January, 1985 and 25th January, 1985 at the prevailing Subscription Price (together with any applicable initial charge), which may be obtained by reference to the Offshore and Overseas Section of the Financial Times or directly to the Managers. Therefore, applications for Participating Shares of the Managed Currency Fund will be governed by the procedure applying for the Subsequent Offer.

MINIMUM INVESTMENT
The minimum initial investment applicable in respect of any of the above Offers for each class of Participating Shares is £1,000 or its equivalent in another approved currency: as approved currency in Sterling, U.S. Dollars, Deutsche Marks or Swiss Francs.

REDEMPTION
Subject to two Business Days' notice, redemption may take place on any Subscription Day at the prevailing Redemption Price for the relevant class of Participating Share. Settlement of the proceeds of redemption is normally made within one week of the Subscription Day.

CONVERSION
Subject to two Business Days' notice, Shareholders may instruct the Managers to convert on any Subscription Day their holdings of Participating Shares from one class to another. No initial charge will be levied on conversion between different classes of Participating Shares; however, a sum of £25 or its equivalent in the currency of designation of the new class will be deducted.

CHARGES AND FEES
There will be an initial charge of up to 2.5 per cent. of the relevant Subscription Price for investments of less than £30,000 (or its equivalent in another approved currency) in the Company. A reduced initial charge of 1.0 per cent. will be charged in respect of applications for Participating Shares of any class received by the Managers not later than 3.00 p.m. on 25th January, 1985.

There will be no initial charge for initial investments of £30,000 or more (or the equivalent in another approved currency) in the Company.

The annual management fee is 0.5 per cent. per annum of the net asset value of the Money Funds and Managed Currency Fund and 0.75 per cent. per annum of the net asset value of the Fixed Interest Funds and Equity Funds. The Custodian receives an annual fee of 0.125 per cent. per annum of the net asset value of each Fund.

TAXATION
Subject to the Company being certified as a "distributing fund" (within the meaning of Section 95 of the U.K. Finance Act 1984), Shareholders resident or ordinarily resident in the United Kingdom should, depending on their individual circumstances, pay U.K. Capital Gains Tax rather than U.K. Income Tax on gains arising from the disposal or redemption of Participating Shares.

No charge to U.K. Capital Gains Tax should arise on conversion between different classes of Participating Shares. Shareholders resident or ordinarily resident in the United Kingdom may however be liable to U.K. Income Tax on any accrued income within the Share price at the time of conversion.

DIVIDEND POLICY
With a view to the Company qualifying as a "distributing fund", the whole of the net income attributable to each class of Participating Share will be distributed to the Shareholders of that class by way of a half-yearly dividend.

Investments will be held primarily in the form of fixed interest bearing securities of varying maturities where there is a prospect of stable or falling interest rates and bank deposits or short-term financial instruments such as Certificates of Deposit, Floating Rate Notes and Bills of Exchange where interest rates are judged likely to rise. The securities purchased are likely to be those issued by the U.S. Treasury but may also include other fixed interest bearing securities such as Eurobonds and U.S. Government Agency Securities.

Equity Funds
The Equity Funds aim to secure long-term growth in the asset value of Shareholders' monies, rather than income, through the active management of equity instruments. Accordingly, the composition of the Equity Funds will be determined by an assessment of investment prospects in the relevant markets. The equity instruments in which investments will be made are normally listed or dealt in on major international stock exchanges or on securities markets subject to the control of such stock exchanges or other regulatory authorities.

The Global Equity Fund will seek to maximise capital growth through an allocation and management of assets which reflects assessments of currencies, equity markets and individual securities.

U.S. Dollar Money Fund
The U.S. Dollar Money Fund will be invested primarily in U.S. equity instruments but may also be invested in Canadian equity instruments when, in the opinion of the Managers, attractive investment opportunities occur.

The Japan and Pacific Fund will be invested primarily in Japanese equity instruments but may also be invested in equity instruments of other areas of the Pacific Basin such as Hong Kong, Singapore, Malaysia and Australia. Shareholders should note that the dividend yield on this Fund is likely to be very low since dividend yields on most Japanese equities are minimal.

The European Fund will be invested mainly in Continental European equity instruments primarily in France, Germany, Holland and Switzerland.

The U.K. Fund will be invested in U.K. equity instruments and will be primarily invested in leading U.K. companies in areas offering above average growth prospects. The balance of the U.K. Fund will be invested in companies operating in new growth areas and other specialist market sectors.

The Global Technology Fund will be invested in the equity instruments of companies throughout the world involved in established, developing and emerging manufacturing and service industries in such areas as computers, communications, robotics and health.

The Global Leisure Fund will be invested in the equity instruments of companies throughout the world involved in the provision of goods and services for leisure activities such as entertainment, catering, sports and holidays.

New Funds
The Directors anticipate that new funds may from time to time be created in response to changes in the investment market; details of any such funds will be circulated to all Shareholders.

TAXATION
Guernsey
The Company is registered in Guernsey as a company managed and controlled outside Guernsey and therefore not resident in Guernsey for the purposes of liability to Guernsey Income Tax. Confirmation was sought and obtained from the Administrator of Income Tax that, under current law and practice in Guernsey, the Company would only be liable to tax in Guernsey in respect of income arising in Guernsey (other than bank deposit interest) and in respect of Corporation Tax currently charged at £300 per annum.

The Administrator of Income Tax has confirmed that, on the basis of the information contained herein and the documentation referred to in this Prospectus, the Company will continue to be liable to tax in Guernsey only in respect of income arising in Guernsey (other than bank deposit interest) and in respect of Corporation Tax currently charged at £300 per annum.

Guernsey does not levy taxes upon capital inheritance, capital gains (with the exception of a Domicile Profit Tax), gifts, sales or transfers, nor are there any estate duties. No stamp duty is chargeable in Guernsey on the issue, transfer, conversion or redemption of Participating Shares.

United Kingdom
The Company is managed and controlled in such a way that it should not be resident in the United Kingdom for U.K. tax purposes. The Inspector of Foreign Dividends in the United Kingdom has agreed that the Company is eligible to submit claims for relief from U.K. tax in respect of interest derived from U.K. Government securities which fall within Section 95 of the Income Tax Act, 1970 (the "Act").

Clearance has been obtained from the Board of the Inland Revenue of the United Kingdom under Section 464 of the Act that the provisions of Section 460 of the Act will not apply to the issue of unclassified shares of the Company partly as Participating Shares and partly as Nominal Shares or in the subsequent redemption of Participating Shares by the Company or to the conversion of Participating Shares of one class into any other class of Participating Shares.

Distributing Status
The U.K. Finance Act 1984 has introduced provisions whereby, in certain circumstances, persons resident or ordinarily resident in the United Kingdom for tax purposes may be liable to U.K. Income Tax or Corporation Tax on gains arising from the disposal or redemption of shares in an offshore fund, such as the Company, unless the offshore fund is certified by the Board of Inland Revenue as a "distributing fund" and has held such status throughout the period during which the Participating Shares have been held.

It is the intention of the Directors of the Company that the affairs of the Company shall continue to be conducted in its dividend and investment policy implemented in such a manner as to make the Company eligible for certification as a "distributing fund". The Directors of the Company will apply to the Inland Revenue, in accordance with the provisions of the U.K. Finance Act 1984, for such certification.

Where such certification has been obtained, holders of Participating Shares (other than those holding Participating Shares as dealing stock, who are subject to different rules) who are resident or ordinarily resident in the United Kingdom for tax purposes may, unless otherwise exempt, be liable to U.K. Capital Gains Tax or Corporation Tax (or the effective one appropriate to capital gains) in respect of gains arising from the disposal or redemption (either then or on conversion) of Participating Shares.

Conversion
The U.K. Inland Revenue has confirmed that any conversion of Participating Shares of one class into Participating Shares of another class by a person resident or ordinarily resident in the United Kingdom should not normally constitute a disposal of Participating Shares for U.K. Capital Gains Tax purposes. However, any accrued income within the Share price of the Shares converted by such person at the time of conversion may be charged to U.K. Income Tax or Corporation Tax at rates applicable to income.

The above is based on the current law and practice of the United Kingdom and Guernsey and is subject to any changes therein. Investors should consult their professional advisers on the possible tax consequences of buying, selling, converting, holding or redeeming Participating Shares under the laws of their country of residence, domicile or domicile. Investors are also advised to inform themselves as to any exchange control regulations applicable in their country of residence.

PROCEDURE
Initial Offer
The Subscription Prices (exclusive of any applicable initial charge) for the Initial Offer of the fifteen new classes of Participating Shares are set out above. The subscription lists will open at 10.00 a.m. on 25th January, 1985 and will close at 3.00 p.m. on the same day. Applications accompanied by cleared funds must be received by the Managers not later than 3.00 p.m. on 25th January, 1985.

If any payment is not received before the subscription lists close, it shall be deemed to have been received by way of application for Shares pursuant to the Subsequent Offer for the next following Subscription Day and the relevant Subscription Price for that day shall apply.

Subsequent Offer
Following the close of the Initial Offer, applications may be made for all sixteen classes of Participating Shares at the prevailing Subscription Price for the relevant class (together with any applicable initial charge) on regular Subscription Days, normally Fridays.

Managed Currency Fund
Participating Shares of the Managed Currency Fund will be offered for subscription as usual on the Subscription Days falling on 18th January, 1985 and 25th January, 1985 at the prevailing Subscription Price (together with any applicable initial charge), which may be obtained by reference to the Offshore and Overseas Section of the Financial Times or directly from the Managers. Therefore, applications for Participating Shares of the Managed Currency Fund will be governed by the procedure applying for the Subsequent Offer.

General Application Procedure
Applications must be made on the accompanying Application Form or by telex and should be sent to Guinness Mahon Fund Managers (Guernsey) Limited, P.O. Box 188, La Vieille Cour, St. Peter Port, Guernsey, Channel Islands to be received not later than 10.00 a.m. on the relevant Subscription Day. All applications should state which class or classes of Participating Shares are required.

Applications should be in an approved currency (an "approved currency" is Sterling, U.S. Dollars, Deutsche Marks or Swiss Francs) and should be accompanied by a cheque or bankers' draft, for the amount to be invested made payable to "Guinness Mahon Fund Managers (Guernsey) Limited". Alternatively, funds may be remitted telegraphically to the appropriate bank, details of which are set out on the Application Form. Where applicants wish to remit other currencies, they should contact the Managers.

If payment is made in a currency other than that in which the required Participating Shares are designated, the applicable exchange rate(s) for investment in the Company will be determined by the Managers.

Contract notes are normally sent to Shareholders within one week of the relevant Subscription Day. Certificates representing Participating Shares are normally issued within two weeks of the relevant Subscription Day. Both contract notes and Share certificates are sent to Shareholders at their own risk.

Minimum Investment
Initial applications for any class of Participating Share must be for a minimum investment of £1,000 or its equivalent in another approved currency. Thereafter, 25th January, 1985 and 25th January, 1985 at the prevailing Subscription Price (together with any applicable initial charge), which may be obtained by reference to the Offshore and Overseas Section of the Financial Times or directly from the Managers. Therefore, applications for Participating Shares of the Managed Currency Fund will be governed by the procedure applying for the Subsequent Offer.

Subscription Days and Maturity
Subscription Days are normally every Friday (or if this day is not a Business Day, the next Business Day or such other day as may from time to time be determined by the Directors). A Business Day is any day on which banks are normally open for business in both Guernsey and London. The Company reserves the right to vary the frequency of Subscription Days.

The price of Participating Shares on allotment, redemption and conversion is calculated with reference to the underlying net assets of the Fund representing each class of Participating Share valued on the Business Day immediately preceding each Subscription Day.

The Directors may, however, suspend valuation of a Fund if, inter alia, circumstances exist as a result of which, in the opinion of the Directors, it is not reasonably practicable for the Company to realise or to dispose of investments in the relevant Fund or fairly to determine the value of the net assets of such Fund or if a breakdown occurs in any of the means normally employed to ascertain such value. No Participating Shares of the class constituting the Fund as affected will be issued, redeemed or converted during such a suspension.

Share Prices
Weekly Subscription and Redemption Prices of each class of Participating Shares are available from the Managers. The Subscription and Redemption Prices of each class of Participating Shares will, as soon as space is available, be published regularly in the Offshore and Overseas Section of The Financial Times in London. The published Subscription Price is exclusive of any applicable initial charge.

Use of Guinness Mahon Guernsey Nominees Limited
Shareholders may elect to have their holding of Participating Shares registered in the name of Guinness Mahon Guernsey Nominees Limited, to which each individual nominee number will be notified to the beneficiary by means of a contract note. The Share certificate will remain in the custody of Guinness Mahon Guernsey Nominees Limited. There is no charge for this service.

All references to time in this Prospectus are to local time in Guernsey.

The contents of the Advisory and Finance Committee of the States of Guernsey under The Control of Borrowing (Borrowing of Guernsey) Ordinance 1959 and 1976 has been obtained for the issue of up to 9,900,000 Participating Shares in the Company. It must be distinctly understood that it is the responsibility of the Committee not to take any responsibility for the financial soundness of any schemes or for the correctness of any of the statements made or opinions expressed with regard to them.

This Prospectus is based on the law and practice currently in force in Guernsey and the United Kingdom. It is subject to changes in such law and practice.

A copy of this Prospectus, including the Application Form, has been delivered to the Registrar of Companies in England and Wales for registration pursuant to the Companies Act 1948 to 1983 of Great Britain.

Dated 18th January 1985.

Guinness Mahon Global Strategy Fund Limited

GUINNESS MAHON

Redemption of Shares
Participating Shares may normally be redeemed on any Subscription Day provided that notice of redemption in writing or by telex has been received by the Managers in Guernsey at least two Business Days before the relevant Subscription Day and the duly nominated Share certificate(s) have been received by the Managers in Guernsey by 10.00 a.m. on the relevant Subscription Day. Shareholders whose holdings are registered in the name of Guinness Mahon Guernsey Nominees Limited should quote their individual nominee number when giving instructions for the redemption of their Participating Shares in writing or by telex. Requests for redemption received late may be held over until the next Subscription Day.

Redemptions of Participating Shares may be for any amount provided that in the case of a partial redemption the value of the Shareholder's residual holding in such class of Participating Share does not fall below £1,000 or its equivalent in the currency of designation of such class.

Payments of redemption proceeds will normally be made within one week of the relevant Subscription Day and for the amount specified by the Shareholder in his redemption payment instructions. Settlement of redemption proceeds will be made in the currency of designation of the relevant class of Participating Shares (except in the case of Yen where settlement will be in U.S. Dollars). However, in the case of Participating Shares not designated in Sterling, settlement may be requested in Sterling and, in the case of Participating Shares not designated in U.S. Dollars, settlement may be requested in U.S. Dollars. Proceeds will be retained, at the Shareholder's risk, at the then prevailing exchange rate until they are paid by cheque.

Conversion of Shares

Shareholders may elect to convert all or part of their holdings of any class of Participating Share into another class without payment of any initial charge upon notice in writing or by telex being received by the Managers at least two Business Days in advance of the relevant Subscription Day on which conversion is to take place. Shareholders whose holdings are registered in the name of Guinness Mahon Guernsey Nominees Limited should quote their individual nominee number when giving instructions for the conversion of their Participating Shares in writing or by telex. Conversions may be for any amount provided that in the case of a partial conversion neither the value of the Shareholder's residual holding nor the value of his new holding is below £1,000 or its equivalent in the currency of designation of the relevant class. New Share certificates will not be issued until the duly renounced Share certificate(s) to respect of the Participating Shares subject to the conversion notice have been received by the Managers. The Managers will deduct the sum of £25 or its equivalent in the currency of designation of the new class on each conversion to cover administration costs.

Dealings in Participating Shares by the Managers

The Managers are entitled to deal as principals in Participating Shares and requests to subscribe for or redeem Participating Shares may be executed as sales by or, as the case may be, to the Managers, provided that the prices quoted by the Managers are on terms no less favourable to the Shareholder than would otherwise be the case.

ADMINISTRATION

Changes and Fees

The Subscription Price of Participating Shares does not include an initial charge. There will be no initial charge for initial investments of £30,000 or more (or the equivalent in another approved currency) in the Company.

The Directors will normally require payment to the Managers upon the issue of Participating Shares of up to 2.5 per cent. of the Subscription Price in addition to the Subscription Price itself for investments of less than £30,000 (or its equivalent in another approved currency) in the Company. The Managers may, at their discretion, grant a re-allowance of part of any initial charge.

A reduced initial charge of 1.0 per cent. will be charged in respect of applications for Participating Shares of any class received by the Managers not later than 3.00 p.m. on 25th January, 1985.

The Directors have the power to increase the initial charge up to 5 per cent. of the relevant Subscription Price in respect of all or any of the Funds. The amount of the initial investment in respect of which there is no initial charge may also be varied at the discretion of the Directors.

The Managers receive an annual management fee of 0.5 per cent. per annum of the net asset value of the Money Funds and Managed Currency Fund and of 0.75 per cent. per annum of the net asset value of the Fixed Interest Funds and Equity Funds. The fees of the Managers are paid by the Managers out of the assets of the Company. In addition, the Managers also meet other expenses incurred by them in connection with their services (such as the payment of commission to investors' agents) which do not fall to be paid by the Company.

The Custodian receives an annual fee of 0.125 per cent. per annum of the net asset value of each Fund. The Company is not liable to reimburse the Custodian for any expenses incurred by it except for the cost of telegrams, correspondence, charges, legal and other expenses, properly incurred in the course of its duties.

The fees of both the Managers and the Custodian are payable monthly and are calculated by reference to the value of the net assets of the relevant Fund on each Subscription Day during each month.

Each Fund bears any transaction costs involved in the purchase and sale of its underlying assets and its pro rata share of joint and the Company's costs and other expenses.

Professional Advisers

Investors who wish to delegate their investment strategy to a nominated professional adviser may authorise the Manager to accept applications and subsequent instructions from the investor's professional adviser or agent. Where, in such cases an investor authorises payment of an initial fee to his professional adviser, the Managers may be requested to pay this fee on the investor's behalf. In addition, the Managers may be requested to pay to the professional adviser and will be deducted from the sum to be invested. Investors who wish to use this service should mark the appropriate boxes on the Application Form or alternatively contact the Managers for further details.

Distribution of Income

The whole of the income attributable to each class of Participating Share is distributed to Shareholders of that class after the deduction of the Managers' fee, the Custodian's fee and all other expenses attributable to that class of Shares. Distributions for each class of Participating Share are made by way of half-yearly dividends payable not later than March and September of each year.

Dividends will be paid in the currency of designation of the relevant class of Participating Shares (except in the case of Yen where settlement will be in U.S. Dollars) unless mandate instructions are given indicating that payment should otherwise be made in Sterling or U.S. Dollars.

Reinvestment of Dividends

Dividends will automatically be paid to Shareholders unless they specify on the Application Form that they desire dividend payments to be reinvested in further Participating Shares of the same class. No initial charge will be made in relation to dividends reinvested. Any dividends so reinvested will initially be paid by the Managers to Guinness Mahon Guernsey Nominees Limited, a subsidiary of the Bank, which will automatically apply to the Managers on the Shareholder's behalf, for Participating Shares of the same class on the Subscription Day next following receipt of the dividend. (This arrangement is necessary in order not to prejudice the distributing fund sums for which the Company seeks to qualify). U.K. resident Shareholders may elect to have U.K. income tax on all dividends, whether distributed or reinvested.

Report and Accounts

The Company's financial year ends on 31st December in each year. Copies of the audited accounts of the Company made up to the last day of December of each year will normally be sent to Shareholders at their registered addresses at the end of March in the following year. Shareholders will also be sent at the end of September of each year a half-yearly report to the end of the preceding June.

The Company's statutory accounts consist of a revenue account and a balance sheet expressed in U.S. Dollars. However, for the convenience of Shareholders, separate revenue accounts and balance sheets are produced in respect of each Fund in the currency in which the relevant Participating Shares are designated.

Annual General Meeting

The Annual General Meeting will be held in Guernsey each year and due notice thereof will be sent to Shareholders.

A. BACKGROUND AND CAPITAL STRUCTURE OF THE COMPANY

1. Background
The Company was incorporated with limited liability in Guernsey on 5th January, 1984, under the provisions of the Companies (Guernsey) Law, 1984 to 1973, under the name of Guinness Mahon Distributor Fund Limited.

Up to 9,900,000 Participating Redeemable Preference Shares of 1 cent each (then known as "Distributor Shares") were offered for subscription on 12th January, 1984. 3,345,000 Distributor Shares issued and to be issued were admitted to the Official List of The Stock Exchange, London on 6th April, 1984.

Pursuant to Special Resolutions duly passed at Extraordinary General Meetings of the Company and confirmed by the Royal Court of Guernsey, the Distributor Shares issued up to and including the date of the second Special Resolution were collectively reclassified as the "Managed Currency Fund" and the Shares of the relevant class (including any Shares of such class subsequently issued) were reclassified accordingly. In addition, the Directors

were empowered to designate and issue from time to time Participating Redeemable Preference Shares of 1 cent each in the Company of one or more classes or classes in the interest that all consideration received by the Company for the allotment or issue of or conversion into each particular class of such Shares and all investments in which such consideration is invested or reinvested and all property representing the same shall be kept separate from all other monies or property of the Company but that otherwise all such Shares shall rank pari passu inter se.

2. Particulars of Share Capital

The authorised share capital of the Company is £100,000 divided into 1,000 Management Shares of \$1 each and 9,900,000 unclassified shares of 1 cent each. The unclassified shares may be issued as Participating Shares or Nominal Shares. 1,000 Management Shares have been issued for cash at par to the Managers.

The Management Shares have been created as that Participating Shares may be issued. To comply with Guernsey Law, redeemable preference shares must have preference over some other class of share capital. The Management Shares carry one vote each on a poll, do not carry any right to dividends and in a winding-up rank only for a return of paid-up capital (after return of capital on Participating and Nominal Shares). The Management Shares are not redeemable.

Participating Redeemable Preference Shares of 1 cent each

At the date of this Prospectus, Participating Shares are divided into sixteen classes represented by the following Funds:

U.S. Dollar Money Fund	Sterling Index-Linked Gift Fund	European Fund
Sterling Money Fund	U.S. Dollar Fixed Interest Fund	U.K. Fund
Yen Money Fund	Global Equity Fund	Global Technology Fund
Deutschebank Money Fund	North American Fund	Global Energy Fund
Managed Currency Fund	Japan and Pacific Fund	Global Leisure Fund
Sterling Fixed Interest Fund		

The proceeds from the allotment and issue of each class of Participating Share will be applied in the books of the Company to the Fund established for the relevant class of Participating Shares and the assets and liabilities and the income and expenditure attributable to each class of Shares are applied to each such Fund.

The Participating Shares carry a right to dividends declared by the Company to general meeting or by the Directors. Each holder of Participating Shares will be entitled, on a poll, in one vote for each Share (or fraction thereof) held. In a winding up, each Participating Share has a preferential right to return of capital paid up in priority to any payment in respect of Shares of any other class and a right to share on a pro rata basis in surplus assets after return of capital paid up on the Nominal Shares and the Management Shares.

Nominal Shares

The Nominal Shares can only be issued at par and for the purpose of providing funds for the repayment of the nominal amount of Participating Shares redeemed. They carry no right to dividend. In a winding-up, they have the right to repayment of paid-up capital after return of paid-up capital on the Participating Shares held but in priority to repayment of paid-up capital on the Management Shares. Each holder of Nominal Shares is entitled, on a poll, to one vote irrespective of the number of Nominal Shares held by such holder. The Managers are obliged to subscribe for Nominal Shares for cash at par when Participating Shares are redeemed unless the Directors decide that the nominal amount of such Participating Shares is to be redeemed out of profits. Nominal Shares may be converted into Participating Shares by the Managers for sale to investors.

3. Winding-up of Shareholders' Rights

(1) Subject to the provisions of Guernsey Law, all or any of the special rights and privileges for the time being attached to any class of Shares for the time being issued may from time to time (whether or not the Company is being wound up) be altered or abrogated with the consent in writing of the holders of not less than three-fourths of the issued Shares of that class or with the sanction of a resolution passed in a separate class meeting of the holders of the Shares of the relevant class by a majority of three-fourths of the votes cast at such Meeting. To any such separate class meeting all the provisions of the Articles of Association as to General Meetings of the Company shall mutatis mutandis apply, but as that:

- the necessary quorum shall be three persons in least holding or representing by proxy not less than one-third of the issued Shares of the class;
- every holder of Shares (including fractions thereof) of the class shall be entitled on a poll to one vote for every such Share (or fraction of a Share) held by him;
- any holder of Shares (including fractions thereof) of the class present in person may demand a poll; and
- if at any adjourned meeting of such holders a quorum as above defined is not present those of such holders who are present shall be a quorum.

(2) The special rights attached to any class of Shares having preference rights shall (unless otherwise expressly provided by the conditions of issue of such Shares) be deemed not to be varied by:

- the creation, allotment or issue of further Shares ranking pari passu therewith; or
- the creation, allotment or issue of Management Shares; or
- the creation of unclassified Shares; or
- the alteration, issue or redemption of Participating Shares of any class; or
- the conversion of Participating Shares of any class into Participating Shares of another class; or
- the allotment, issue or redemption of Nominal Shares; or
- the conversion of Nominal Shares into Participating Shares; or
- payment of a dividend on the Participating Shares of any other class where the dividend is paid out of the profits of the Company; or
- the exercise by the Directors of certain of their discretions under the Articles of Association (including the designation of Participating Shares of any class) or, if the Company should be wound up, the exercise by the liquidator of his powers under the Articles of Association.

4. Issue of Participating Shares

The Articles of Association provide that any issue of Participating Shares of a particular class shall be at a Subscription Price per Share (exclusive of any applicable initial charge) of less than a sum calculated by:

- ascertaining the value of the net assets of the relevant Fund as at 3.00 p.m. (or such other time as the Directors may determine) on the Business Day immediately preceding the Subscription Day on which such issue is made and adding thereto such sum as the Directors may consider represents an appropriate provision for all duties and charges which would be incurred if all assets held by the Company in respect of the relevant Fund were being acquired at the date of such issue;
- deducting therefrom the Net Undistributed Income attributable to the relevant Fund (where the Directors are operating an Equalisation Account);
- dividing the resultant amount by the number of Participating Shares of the relevant class then in issue and deemed to be in issue;
- where the Net Undistributed Income attributable to the relevant Fund is deducted as outlined above, adding to the Subscription Price in respect of each of the Participating Shares subscribed for an amount in respect of any Accrued Income Payment under the operation of the Equalisation Account.

In addition to the foregoing, the Directors may require any applicant for the relevant Participating Shares to pay to the Company for the benefit of the relevant Fund a sum in order to adjust the resulting total of the Subscription Price and any Equalisation Payment upwards by not more than 0.01 per cent.

5. Redemption Price

The Redemption Price of each Participating Share of a particular class is determined in accordance with the Articles of Association by:

- ascertaining the value of the net assets of the relevant Fund as at 3.00 p.m. (or such other time as the Directors may determine) on the Business Day immediately preceding the Subscription Day on which such redemption is made;
- deducting therefrom:
 - the Net Undistributed Income attributable to the relevant Fund (where the Directors are operating an Equalisation Account);
 - such sum as the Managers may consider represents an appropriate allowance for all duties and charges which would be incurred if all assets held by the Company in respect of the relevant Fund were being realised at the date of such redemption;
 - dividing the resultant amount by the number of Participating Shares of the relevant class then in issue and deemed to be in issue;
 - where the Net Undistributed Income is deducted as outlined above, adding to the Redemption Price in respect of each Participating Share redeemed an amount in respect of an Accrued Income Payment under the operation of the Equalisation Account.
- In addition to the foregoing, the Directors may deduct a sum in order to adjust the resulting total of the Redemption Price and any Equalisation Payment downwards by not more than 0.01 per cent.

6. Conversion of Participating Shares

The rate at which all or any part of a holding of Participating Shares of any class (the "original class") will be converted on any Subscription Day into Participating Shares of another class (the "new class") either existing or determined by the Directors in be brought into existence will be determined in accordance (or as nearly as may be in accordance) with the following formula:

with the following formula:

$$N = \frac{IK \times RP \pm CFY}{SP}$$

where:-

N is the number of Participating Shares of the new class to be allotted;
K is the number of Participating Shares of the original class to be converted;
RP is the Redemption Price per Participating Share of the original class ruling on the relevant Subscription Day;
CF is the currency conversion factor determined by the Managers on the relevant Subscription Day as representing the effective rate of exchange applicable to the transfer of assets between the relative Funds after adjusting such rate as may be necessary to reflect the effective cost of making such transfer;
Y is the conversion charge of £25 or its equivalent as determined by the Managers in the currency of designation of the new class; and
SP is the Subscription Price for the new class ruling on the relevant Subscription Day.

Fractions of Shares will be issued where, on conversion, the number of Shares of the new class to be allotted is not a whole number.

B. GENERAL INFORMATION

1. General Investment Restrictions

No interest in a single company shall be purchased or acquired or the holding of such interests added to if as a result:-

- more than 10 per cent. of the principal amount to issue of any such interests would be owned by the Company; or
- more than 10 per cent. of the issued share capital of such company or of any class of that share capital would be owned by the Company.

No commodity or any right or interest therein may be held by the Company. No interest in land may be acquired.

None of the assets of the Company may be invested in unlimited liability obligations including partnerships.

The Directors do not normally anticipate investing in equity instruments not listed or dealt on a major international stock exchange or on securities markets subject to the control of such stock exchanges or other regulatory authorities. Should they ever judge it attractive to invest in such equity instruments such investment would be limited to an amount not exceeding in aggregate 10 per cent. of the latest net asset value of the relevant Fund.

The Company may in some circumstances seek to protect or enhance the value of a particular class of Participating Share by the use of futures contracts.

No call options upon investments may be written or sold in respect of any Fund unless the same are covered by corresponding investments.

No units in a unit trust or shares in a mutual fund, corporation or offshore fund which has not in all relevant preceding periods qualified as a distributing fund within the meaning of the U.K. Finance Act 1984 may be acquired if it would cause the Company's holding of such units and shares to exceed in the aggregate 5 per cent. of the latest net asset value of the Company.

2. Borrowings

Borrowings in respect of any Fund may be incurred up to an amount equal to 25 per cent. of the net asset value of such Fund. The assets of each Fund may be used as security for borrowings incurred in respect of the relevant Fund. It is not the policy of the Directors, however, that borrowings will be incurred regularly or other than on a short-term basis.

3. Compulsory Redemption

If the redemption monies in respect of any class of Participating Shares as redeemed on any Subscription Day amount to more than 20 per cent. of the value of the net assets of the relevant Fund on that day, the Directors have the right to realise an appropriate proportion of each of the relevant Fund's investments and to apply the resulting sum in redeeming the relevant class of Participating Shares. In this event, there may be a delay in the receipt of redemption proceeds due to delayed settlement in the various securities markets.

If at any time after 5th January, 1985 the value of the net assets of any relevant Fund shall, on each Subscription Day within a period of 12 consecutive weeks, have been less than \$1 million (or its relevant currency equivalent), the Company may redeem all the Participating Shares of the relevant class then in issue at the relevant Redemption Price.

All Participating Shares not previously redeemed will be redeemed by the Company on the last Subscription Day in December 1985, at the respective Redemption Prices ruling on the Day in question.

4. Restrictions on Holdings

The Company reserves the right to require the redemption or transfer of any class of Participating Share acquired or held by any person in circumstances which appear to the Managers to be in breach of any applicable law or requirement or which, in the opinion of the Managers, might result in the Company suffering taxation or other pecuniary disadvantage which it would not have suffered if each person (whether alone or together with other persons) ceased to be a holder of Shares.

5. Expenses

The preliminary expenses which were paid by the Company in respect of its formation and in connection with the initial issue of Distributor Shares amounted to \$50,000. The Company is amortising this amount to the accounts of the Managed Currency Fund over a period of five years from the date on which they were incurred. The expenses of introduction of Distributor Shares of the Company to the Official List of The Stock Exchange, London amounted to approximately \$35,000. Of this amount, and in accordance with a resolution of the Directors, \$15,000 was paid by the Managers and charged by them to the Company as the Company is amortised in the accounts of the Managed Currency Fund over the remainder of the same period. The balance of approximately \$20,000 was paid by the Managers.

In addition, the Company bears certain other expenses. These include, inter alia, legal, accounting and other professional fees, printing costs, listing expenses and any governmental duties and charges relating to the purchase, sale, issue, conversion or redemption of Participating Shares.

The expenses relating to the creation and issue of Participating Shares (other than the Participating Shares relating to the Managed Currency Fund) are estimated to amount to \$180,000 and will be paid by the Company. It is intended that these expenses will be amortised as a weekly basis over a period of seven years commencing on 25th January 1985 and thereafter on the Business Day immediately preceding each Subscription Day. The amount to be charged in each Fund on each weekly date will be that proportion of the total amount to be amortised which the net asset value of the relevant Fund bears to the total net asset value of the Company at such date.

The Company has not established and does not intend to establish a place of business in Great Britain. The Company does not have any subsidiaries.

7. Directors

There are no existing or proposed service agreements between any of the Directors and the Company. There are no provisions requiring Directors to retire at any specific age. It is the policy of the Directors of the Company to obtain waivers of remuneration from any of their number who may also be serving as a director or an employee of any company in the Group, and, subject to future review, to remunerate other Directors at an aggregate rate not exceeding \$10,000 per annum for all such Directors.

8. Indemnities

The Articles of Association contain provisions indemnifying and exempting the Directors, Secretary, other officers and servants of the Company, the Managers and the Custodian from liability in the discharge of their duties other than that resulting from their wilful acts or defaults.

The Articles of Association also provide that the amount for which such indemnity is given shall immediately attach as a lien on the property of the Company and shall have priority over all other claims.

9. United States Person

A "United States person" includes a national or resident of the United States of America, a partnership organised or existing in any state, territory or possession of the United States of America, a corporation organised under the laws of the United States of America or of any state, territory or possession thereof, or any estate or trust, other than an estate or trust the income of which from sources outside the United States of America (which is not effectively controlled by the estate of a trust or business within the United States of America) is not included in gross income for the purposes of computing United States federal income tax.

10. Documents

Copies of the following documents may be inspected during usual business hours on any weekday (Saturdays and public holidays excepted) at the office of the Managers, 7th Floor, 188, La Vieille Cour, St Peter Port, Guernsey, Channel Islands and at the offices of Guinness Mahon & Co. Limited, 32 St Mary in Hill, London EC3P 3AJ—

- Memorandum and Articles of Association of the Company;
- Management Agreement dated 7th January, 1985 between the Company (then known as Guinness Mahon Distributor Fund Limited) and the Managers;
- Investment Adviser's Agreement dated 7th January, 1985 between the Company (then known as Guinness Mahon Distributor Fund Limited), the Managers and the Investment Adviser; and
- Custodian Agreement dated 7th January, 1985 between the Company (then known as Guinness Mahon Distributor Fund Limited) and the Custodian.

Guinness Mahon Global Strategy Fund Limited

APPLICATION FORM

To Guinness Mahon Fund Managers (Guernsey) Limited,
P.O. Box 188, La Vieille Cour, St Peter Port, Guernsey, Channel Islands.
Telephone: Guernsey (0481) 23506 Telex: 4191482 GUIMAC G

Please state currency*

I/We apply to invest (subject to deduction of any applicable initial charge) in Participating Shares of the class or classes specified below upon the terms of the Prospectus and subject to the Memorandum and Articles of Association of the Company.

*Minimum initial investment is £1,000 or its equivalent in another approved currency.

Class(es) of Participating Shares Required

Class	Amount of Investment	Class	Amount of Investment
U.S. Dollar Money Fund		Global Equity Fund	
Sterling Money Fund		North American Fund	
Yen Money Fund		Japan and Pacific Fund	
Deutschebank Money Fund		European Fund	
Managed Currency Fund		U.K. Fund	
Sterling Fixed Interest Fund		Global Technology Fund	
Sterling Index-Linked Gift Fund		Global Energy Fund	
U.S. Dollar Fixed Interest Fund		Global Leisure Fund	

TOTAL (to equal amount stated in box above):

* In order to comply with Japanese Ministry of Finance requirements, payment cannot be made in Yen.

Payment in cleared funds for Participating Shares of any class can only be accepted in any of the four approved currencies (Sterling, U.S. Dollars, Deutschebank or Swiss Francs) and must be received by the Managers not later than 10.00 a.m. on the relevant Subscription Day (usually a Friday). If you wish to remit sums in another currency (other than Yen), the Managers should be contacted for further details.

Please complete either one of the payment advice.

(A) Payment by Cheque or Bankers' Draft

I/We enclose a cheque/bankers' draft for payable to Guinness Mahon Fund Managers (Guernsey) Limited.

(B) Payment by Telegraphic Transfer via a Bank on your instructions

I/We have instructed my/our bank to remit by telex to the appropriate correspondent bank indicated below. (Please tick box opposite the relevant correspondent bank).

Sterling
Guinness Mahon & Co. Limited,
32 St. Mary at Hill,
London, EC3P 3AJ, England.

Account No.
GMG Ltd.
Ref: GMFMFG
a/c 163881207

U.S. Dollars
Manufacturers Hanover Trust Company
4 New York Plaza,
New York, N.Y. 10013, U.S.A.

Account No.
GMG Ltd.
Ref: GMFMFG
a/c 544-09042

Deutschebank
Deutschebank A.G.,
Jungfernstieg 5-11,
6 Frankfurt am Main,
West Germany.

G. M. & Co. Ltd.
Ref: GMFMFG
a/c 9258781

Swiss Francs
Credit Suisse,
8 Paradeplatz, 8021 Zurich,
Switzerland.

G. M. & Co. Ltd.
Ref: GMFMFG
a/c 942810-03

Name, branch address and code of bank instructed to make payment by telegraphic transfer

Application Particulars

Surname: _____
First Name(s): _____
Address: _____
Telephone: _____

Particulars of Joint Applicants

In the case of a Joint Application, the other Applicant(s) should sign and insert details in the space(s) provided.

Surname: _____
First Name(s): _____
Address for Communication if different from above: _____
Signature: _____ Date: _____

Surname: _____
First Name(s): _____
Address for Communication if different from above: _____
Signature: _____ Date: _____

Please tick box if you wish to register your Shares in the name of Guinness Mahon Guernsey Nominees Limited.

Dividend Instructions (please tick appropriate box)

☐ I/We hereby request that all dividends which may from time to time become payable on Participating Shares registered in my/our name(s) to be paid in the currency of designation of the relevant class of Participating Shares (except in the case of Yen where dividends will be paid in U.S. Dollars).

☐ I/We hereby request that all dividends which may from time to time become payable on Participating Shares registered in my/our name(s) to be paid in the currency of designation of the relevant class of Participating Shares (except in the case of Yen where dividends will be paid in U.S. Dollars).

☐ I/We hereby request that all dividends which may from time to time become payable on Participating Shares registered in my/our name(s) to be paid in the currency of designation of the relevant class of Participating Shares (except in the case of Yen where dividends will be paid in U.S. Dollars).

☐ I/We hereby request that all dividends which may from time to time become payable on Participating Shares registered in my/our name(s) to be paid in the currency of designation of the relevant class of Participating Shares (except in the case of Yen where dividends will be paid in U.S. Dollars).

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☐ I/We hereby request that all dividends which may from time to time become payable on Participating Shares registered in my/our name(s) to be paid in the currency of designation of the relevant class of Participating Shares (except in the case of Yen where dividends will be paid in U.S. Dollars).

UK COMPANY NEWS

Countryside recovers and shows £372,000 increase

SECOND HALF profits of the Billericay, Essex, based property developer and housebuilder Countryside Properties rose from £1.02m to £1.65m. This increase wipes out the shortfall at mid-term and puts the group £372,000 ahead to £2.21m for the year ended September 30 1984.

Shareholders receive an increased final dividend of 3.22p to lift the total from 4.62p to 5.04p net. The profit represents a return on their funds of 24 per cent, says the chairman Mr Alan Cherry. At the year end shareholders' funds had risen by 22½ per cent.

Mr Cherry considers the results "most satisfactory" having regard to the extra costs incurred in changing from the use of the timber frame system of construction to the brick and block method which particularly affected the first half.

Also, commercial and industrial property development profit

margins were, in many cases, adversely hit by the slower letting market.

Looking at prospects, the chairman feels that overall the company has a very good future programme of new housing and commercial and industrial property development, and this is considered well balanced having regard to current conditions and expectations.

Mr Cherry is cautiously optimistic for the current year despite the disappointing news on interest rates, and expects the company to continue the progress achieved in recent years.

In the year 1983-84, turnover advanced from £20m to £34.54m and gross profit from £2.91m to £3.5m. The sale of 425 new homes was completed to owner-occupiers for total proceeds of £22.8m and a gross profit of £2.5m; while sales of new office and industrial buildings realised

a total of £12m and a gross profit of £1m.

After tax £128,000 (£119,000) the net profit came to £2,08m (£1,72m) for earnings of 34.7p (28.6p) per share.

Borrowings at the year end were £12.9m and were considerably below the levels of recent times.

In the current year the number of house completions was affected by the summer increase in mortgage rates, but the reduction in December gave some stimulus to the market and an improvement in the number of reservations.

As regards commercial and industrial developments, the new office building at Orpington has been sold to Dominion Insurance; the one at Waltham Cross is 50 per cent let and tenants are being sought for the building at Royal Tunbridge Wells. A further unit of the industrial scheme at Hook Rise has begun.

Mixed year for Equitable Life

Equitable Life Assurance Society, the oldest mutual life company in the world, reported another mixed year for new business last year with new annual premiums rising by a fifth from £65.5m to £75.1m, but single premiums down marginally from £47.7m to £45.1m.

The society's life business was affected by the loss of LAPS in last year's Budget and new annual premiums dropped 17 per cent from £8.2m to £6.8m. However this was more than offset by strong growth in pensions business.

New annual premiums on self-employed pensions rose 27 per cent from £34.2m to £43.4m, while executive pensions saw new annual premiums rise nearly 30 per cent from £12m to £15.6m.

Group pension new annual premiums climbed 13 per cent from £11.1m to £12.5m, with Additional Voluntary Contribution business buoyant. The company is a leader in the AVC market with more than 800 schemes on its books.

The decline in single premium business was accounted for by a special £10m pension scheme transfer in 1983—a one-off transaction that was not repeated.

Construction holds back Isis halftime profit

IN SPITE of a small loss sustained in its construction division, the Isis Group has returned a profit of £395,000 in the half year ended September 30 1984, compared with £1m.

The construction side showed a drop of more than £500,000, but is now trading profitably. With the continuing steady performance of the other main operating companies, and assuming the property development division is sold before March 31 1985, it is expected that the outcome for the year will be satisfactory.

In 1983-84 the profit before tax came to £2.13m.

Mr Lamont Park, chairman, says profits from the properties division are increasing satisfactorily, and the plant companies have held on to the improvement achieved last year with the contribution from pneumatics

continuing to rise.

During the period, an extraordinary loss of £268,000 was incurred in respect of the sale of a fork-lift depot; and a further loss of £254,000 will come prior to the year end on the disposal of the rest of the fork-lift division. Of the £260,000 loss, some £320,000 represents tax.

The sale marks the end of the rationalisation programme of the plant-hire business, the chairman states. Since 1981, the total number of depots has been reduced from 29 to nine.

In the half year, turnover rose almost 20 per cent to £23,84m, but trading profit declined from £1.35m to £1.15m. After tax £261,000 (£9,000) the net profit is £377,000 (£395,000).

The company's shares are traded in the market made by Granville.

Warner's overseas pull-out

Warner Holidays, which was bought by Grand Metropolitan in May 1981, has ended its overseas operations. The company traded overseas under the name of Warner and offered hotel, apartment and mobile home holidays

in France, Spain and the Balearic and Greek islands.

In the year to September 30 1984 Warner reduced its pre-tax losses from £2.66m to £1.26m, but although the results reflect further increased trading in the UK holiday centres, the overseas operating activities were adversely affected by the "fierce competition" which prevailed during the year. This has led to the decision to withdraw from the overseas market at the end of the 1984 season.

In the UK, meanwhile, significant reinvestment to improve accommodation and entertainment facilities is continuing. A company spokesman was not prepared, at this early stage in the year, to comment on the number of bookings so far received for this year's holiday period.

Gross revenue for the year showed a modest decline from £11.91m to £12.57m. There were tax credits of £1.53m (£1.46m). After extraordinary debits of £281,000 (£255,000), the group's attributable loss was £225,000.

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Wigfall cuts loss despite fire and pit strike

Henry Wigfall and Son, Sheffield-based electrical, furniture and fashionwear retailer has reduced its pre-tax losses to £487,000 for the 28 weeks to October 13 1984.

The result shows an improvement of £103,000 over the comparable period, and this progress has taken place despite both the miners' strike and the loss by fire of the group's largest store in Sheffield in May 1984, says Mr Gordon Hazzard, group chairman.

Turnover increased from £18.92m to £20.33m, and the second half has so far shown a continuing increase. Although the Christmas surge started later than usual, business over the holiday period was up to the group's expectations.

Despite the miners' dispute and continuing difficult trading conditions, the directors anticipate that the second half trading will recover the first half loss.

The overall trading improvement this time reflects an increase in the cash and credit retail content of the group's business, Mr Hazzard says, which in turn was ahead of the general market increase.

Wigfall's first "edge-of-town" store opened in Leicester in August. This had little impact on the interim results, but the group has since opened two similar, though smaller, stores in Bilton and Salford, and has taken a large concession area within a furniture discount warehouse in Northampton.

The pre-tax figure was struck after increased interest payments of £873,000 (£588,000). There was again no tax, and stated net losses per share merged at 9.4p (11.3p).

Buy-out at Viscose

The management of Viscose Closures, a Crawley-based distributor of clothing, metal and PVC caps and capsules, has bought the group from its former parent for £2m with the aid of a consortium of UK institutions.

Viscose was a trading division of Spontex, which is owned by the French conglomerate Chargeurs S.A. and makes sponges, cleaning products and the products marketed by Viscose Closures.

The management team is led by Mr Bryan Cheshire, managing director of Viscose Closures. The deal was arranged by Country Bank Venture Capital, which has taken an equity stake in the group along with Citicorp Venture Capital and Investors in Industry.

FT COMMERCIAL LAW REPORTS

Arbitrator's reasons mixed up parties

MUTUAL SHIPPING CORPORATION OF NEW YORK v BAYSHORE SHIPPING COMPANY OF MONROVIA
Court of Appeal (Sir John Donaldson, Master of the Rolls, Lord Justice Robert Goff and Sir Roger Ormrod): December 21 1984

THE COURT may look at an arbitrator's "restricted" reasons for making his award and remit the award to him for reconsideration if they reveal his inadvertent transposition of the parties led to a major error in his calculations; and had the matter not come before the court, the arbitrator would have had power to amend the award himself without judicial intervention, in that the error was not one of judgment, but arose from an accidental slip.

The Arbitration Act 1979 had abolished all right to set aside or remit an award for error of fact or law on its face, and had substituted a limited right of appeal on questions of law, based on the "arbitrator's reasons for his award."

Unless ordered to do so, arbitrators were not required to give reasons. The present position was that an arbitrator could (a) give reasons for his award without any restrictions on the use to be made on them; (b) give no reasons; or (c) give reasons subject to a restriction.

Whether or not reasons were issued was irrelevant. Unrestricted reasons could form the basis of an application for leave to appeal on a question of law. Where an arbitrator gave no reasons, the court had power to order him to supply them in sufficient detail to enable it, if leave to appeal were granted, to consider the question of law under appeal (see section 1 (5) of the 1979 Act).

The courts had not yet been asked to order an arbitrator to remove the restriction on restricted reasons, but no doubt they could do so in circumstances in which, if no reasons had been given they would have ordered them to be given. They could achieve that result by wholly ignoring the restricted reasons, treating the arbitrator as having no reasons, and ordering new reasons.

Where restricted reasons were given and accepted by the parties, the parties must be deemed to have agreed that the reasons could not be placed before the court.

Such an agreement purported to oust the jurisdiction of the court and was void as being contrary to public policy (*Cornwall (1982) 2 QB 478*). Were it otherwise, the court would be powerless in the face of misconduct or even fraud revealed by the restricted reasons.

The court could therefore look at the arbitrator's reasons in the present case, though no question of misconduct or fraud arose.

The purposes for which reasons could be used were extremely limited. Few reasons were proposed to lead the power of the state to enforcing arbitration awards without retaining some right to review the awards themselves.

On the other hand, it could not be over-emphasised that the parties, having chosen their tribunal, had to accept it "with all faults." Accordingly, even if the reasons showed an error of fact or law, the court would take no action unless, in the case of

an error of law, the reasons were "open" or "unrestricted" and leave to appeal was obtained under section 1 of the 1979 Act.

The principal supervisory review powers of the Arbitration Act 1950 were contained in sections 22 and 23 of the Arbitration Act 1950.

Section 22 empowered the court to set an award aside if the arbitrator had misconducted himself or the reference. Section 23 empowered it to remit an award for reconsideration. That section provided the ultimate safety net whereby injustice could be prevented, but it could not be used merely to enable the arbitrator to correct errors of judgment on fact or law, or to have second thoughts, even if they would be better thoughts.

In the present case the arbitrator had accidentally made a major error which, if uncorrected, would lead the charterers to pay the owners, when the owners should be paying the charterers.

No court could lend the power of the state to the enforcement of such an award and no court should stand by when it had power to correct such an accidental error.

The arbitrator could have applied himself to correct the error, but he had not done so. His application would have succeeded without the slightest difficulty.

He had admitted that he made an accidental error, but his admission was not a prerequisite for the exercise of the court's jurisdiction to remit. If an arbitrator said nothing and there was a strong prima facie case that there had been an accidental error, the award could be remitted to him with a direction to reconsider it and to revise it if, but only if, there were such an error.

If an arbitrator denied that he made any error or that the error was accidental there would still be jurisdiction to remit, but the court would not consider remission appropriate unless other factors were present.

Much of the argument turned on whether the arbitrator could have corrected his error in the exercise of his power under section 17 of the 1950 Act ("power to correct in the award any clerical mistake or error arising from any accidental slip or omission").

Since he did not do so, and since the award was now before the court, it should be remitted to the arbitrator, whether or not he could have achieved that result without judicial intervention.

Section 17 was directed to clerical mistakes in the award, and to errors in the award. It was necessary to consider carefully why the award was erroneous. Was it due to a mistaken appreciation of the evidence or of the law? Or was it due to an accidental slip or omission? Section 17 applied to the latter but not to the former.

In the present case the arbitrator had correctly recorded the competing views of the expert witnesses, but accidentally and erroneously attributed the views of the owners' expert to those of the charterers, and vice versa. It was a classic case of "error" arising from an "accidental slip." The arbitrator could therefore have corrected the error himself by issuing an amendment to his award.

Where an arbitrator was minded to set aside the award under section 17 he should notify the parties and give them an opportunity to challenge in the court the applicability of the power to the facts of the particular situation.

The appeal should be dismissed.

LORD JUSTICE ROBERT GOFF, agreeing, said that if an arbitrator made a mistake and admitted it, and then drew the matter to the attention of the court and asked the court to correct it, he could do so without reference to the document containing his reasons, and no question of the applicability of that document need arise.

SIR ROGER ORMROD, also agreeing, said that the owners conceded that they were the beneficiaries of a gross miscarriage of justice, but contended that the court and the arbitrator were impotent.

The question should never have reached the court because it could and ought to have been resolved by the parties themselves as honest people.

Perhaps it would be safer to regard confidentiality of the reasons as a matter of practice which was generally accepted by all concerned and recognised by the court, which would support it to the extent of usually in its discretion refusing to look at confidential reasons, in order to preserve the finality of awards.

For the shipowners, Roger Goff QC, Peter Fain (Lloyd Denny Neal).

For the charterers, Jeffrey Grouse (Marion, Rose, Rotherwell and Roche).

By Rachel Davies
Barrister

State Bank of India
State Bank of India announces that its base rate is increased from 9½% to 12% per annum with effect from January 14th, 1985

The rate of interest payable on 7 day ordinary deposits is increased from 6½% to 8½% per annum

Main Office in the U.K.
State Bank House, 1 Milk Street, London EC2

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In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 16th January, 1985 to 16th July, 1985 the Notes will carry an interest rate of 9½ per cent per annum. The relevant Interest Payment Date will be 16th July, 1985 and the Coupon Amount per \$500,000 will be \$23,410.59.

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International Limited
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Allied Irish Banks
announces that with effect from close of business on 15th January 1985 its Base Rate was increased to 12% p.a.

Head Office—Britain:
64/66 Coleman Street, London EC2R 5AL

SECTION III - INTERNATIONAL MARKETS
FINANCIAL TIMES

Wednesday January 16 1985

NEW YORK STOCK EXCHANGE 28-29
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WALL STREET

Divergent
reactions
to rate cut

THE GENERAL reduction in prime rates by the leading U.S. banks had been widely expected on Wall Street, and the blue chip issues made no further advance yesterday. However, the stock market remained buoyant in very heavy turnover, with the second line issues edging forward, writes Terry Byland in New York.

Some profit-taking was seen towards the end of the session, as investors braced themselves for IBM's results, which are expected tomorrow to open the 1984 season of major corporate results. The prime rate cuts helped the bond market, however, which closed with gains of three quarters of a point.

After abandoning an early gain, the market hung fire until the latter part of the session, when there was some selling of the leaders. The final half hour brought a rally, and the Dow Jones industrial average ended a net 3.75 points down at 1,230.79. Turnover surpassed recent levels, and the shares traded total of 156.4m was the highest since December 18.

Nevertheless, the mood of the stock market remained relatively bullish, with

analysts suggesting that the Dow may break out of its recent trading range as the prime rate cuts spur a revival of economic activity.

Second line stocks were busy, and trades in large blocks of shares, the footprint of the institutions, doubled yesterday. Two large deals in Gulf & Western, totalling 2.9m shares, prompted admission by Battery March Financial Management that it had sold "a fair amount of (G & W) stock." At \$124, IBM was down 5/8 in heavy trading.

The credit markets, by contrast, opened strongly in response to the prime rate cuts and a further dip in federal funds to below 8 per cent. Economic data published yesterday appeared to confirm slower growth in December. Retail sales fell by 0.1 per cent, and industrial production grew sluggishly by 0.8 per cent. The bond market gained three quarters of a point by mid-session.

Improved earnings from the leading banks helped the financial sector. Citicorp added 3/8 to \$40, Bankers Trust 1/8 to \$60 and Manufacturers Hanover 5/8 to \$37, all responding to their fiscal 1984 profits statements. Higher fourth-quarter earnings reflected the fall in the banks' cost of funds several weeks ahead of the reductions in prime rates.

Texas Commerce Bancshares was unchanged at \$39, also following its profit announcement.

Paper industry issues turned irregular as the results season opened. International Paper, leader of the world industry, fell 3/8 to \$53 after disclosing a heavy write-off, which pushed the final quarter into loss. However, at \$86, Crown Zellerbach gained 5/8.

With world oil prices still weak, major oil stocks shaded lower. The speculative issues also had a quiet session. Motor stocks, however, maintained the gains chalked up over the past fortnight.

Retail issues turned down after confirmation of reduced sales in December. The fall of 0.1 per cent was greater than expected, and augurs ill for annual profits at the major groups, which take most of their earnings from the final quarter. J. C. Penney slid 5/8 to \$48 and Sears was 1/4 off at \$32. K mart, in the process of moving into superdrug stores through its \$500m purchase of Pay Less Drug Stores Northwest, added 5/8 to \$36. Pay Less, at \$28 1/2 against the planned offer of \$27, gave up \$1.

Food and supermarket stores, however, influenced by relatively strong unemployment figures, moved higher, with American Stores, 5/8 higher at \$43, although Great Atlantic Pacific Tea fell \$1 to \$26 1/2.

CBS, the major television network operator which has been threatened with stock purchases by a conservative investor group led by Senator Jesse Helms, was a further 1/4 up at \$78 1/2.

Time Inc. the publisher fell 1/4 to \$43 1/2 after the magazine published a partial retraction of the article which brought a libel suit from Mr Ariel Sharon, former Israeli Defence Minister. The libel case went to the jury on Monday.

Despite the renewed strength of the dollar, pharmaceutical stocks recorded narrowly mixed changes. Pfizer moved up 5/8 to \$41, while Merck at \$93 shed 1/4. Airline stocks rallied after last week's bout of profit-taking.

In chemicals, Monsanto stood out with a gain of 5/8 to \$42 1/2.

Commodity International shed a further 5/8 to \$14 1/2 as investors shied away from the increasingly competitive structure of the personal computer industry. Apple Computer lost 5/8 to \$30.

In the credit market, short-term rates eased again, although the federal funds rate at 8 per cent edged higher after the opening. At noon, the federal Reserve drained short-term liquidity by selling bills. Treasury bill rates were a shade off on the day.

The bond market traded higher without seeing any great increase in retail interest. At 10 1/2, the key long bond was up 1/8.

LONDON

Measure of
confidence
is rebuilt

CONFIDENCE SLOWLY returned to London yesterday as foreign exchange markets calmed after Monday's confusion and sterling began to show some signs of the desired response to higher interest rates.

The late upturn in sterling's value against the dollar turned a fragile recovery in gilts and share values into a more substantial movement.

News of a softening in short-term U.S. interest rates coupled with more prime lending rate reductions to 10 1/2 per cent, factors which caused the dollar's strength to falter, contributed to the improvement.

Illustrating the late strength, the FT Ordinary share index more than doubled its 6.1 rise at 3pm to close up 12.5 at 961.8.

Government securities rallied strongly, after showing opening losses, to settle up 1/2 on the day.

Chief price changes, Page 30; Details, Page 31; Share information service, Pages 30-33

AUSTRALIA

RESOURCE STOCKS failed to share the support lent the industrial sector and closed generally weaker. Continued concern about the future course of international commodity prices held mineral exporters in check.

Reflecting the trend, the all-resources index eased 3.4 to 449.9 with BHP 8 cents lower at AS\$1.10, CSR 3 cents down at AS\$2.88 and Bell Resources 10 cents off at AS\$4.45.

Elsewhere situation stocks added life to a firmer industrial market. Allied Mills, the subject of a partial takeover bid from Industrial Equity firmed 3 cents to AS\$2.93.

SOUTH AFRICA

GOLD SHARES gained ground in Johannesburg, supported by continued international interest in the wake of strength in the hullion price.

Among the heavyweights Kloof added R2.50 to R81 and of the cheaper stocks the major improver was Blyvoor, which firmed 80 cents to R18.50.

Mining financials also drew support, with Gencor up 75 cents to R24.75, Impala Platinum 75 cents higher at R23.50 and De Beers with a 10 cent improvement to R8.80.

CANADA

A SHARP RISE in activity accompanied firmer share prices in Toronto, despite weakness in oil and paper stocks.

Banks dominated the active list with volume leader Bank of Nova Scotia trading up 3/4, while Toronto Dominion finished 3/4 ahead at C\$18 1/2 and Royal held steady at C\$30 1/2 after an early gain of 3/4.

Prices in Montreal also gained ground on higher volume.

EUROPE

Resumption
of buying
brings peaks

INVESTORS returned as buyers to many European bourses yesterday, taking advantage of the lower prices which resulted from Monday's downturn in share values.

Amsterdam rebounded strongly with the continuing strength of the dollar spurring foreign demand, particularly in the international sector.

The ANP-CBS General index added 2.4 to a record high of 190.3, with some of the advance being attributed to a virtual absence from the market of sell orders.

Royal Dutch rose FI 3.60 to FI 178, while Unilever was also in demand, adding FI 4.50 to FI 327.50. Akzo picked up FI 1.50 of recent losses to end at FI 100.70.

The financial sector also recovered strongly with ABN bank up FI 8 to FI 380 and NMB was FI 4.80 higher at FI 158.80.

Insurer Amey rose FI 4.80 to FI 228.50 as it took a 50 per cent stake in a South-east Asian insurance operation and Nationale-Nederlanden put on FI 5.50 to FI 279.

Publisher Elsevier gained FI 1.50 to FI 120.50 and VNU was FI 1.40 higher at FI 215.50.

Inactive Bols, which announced an unchanged FI 1 interim dividend, was FI 1 higher at FI 106.50.

Bond prices continued their downward drift in quiet trading. The decline was attributed to the strength of the dollar and expectations of an announcement today of a new state issue.

Zurich returned to record-setting form after three sessions during which earlier advances had been consolidated. The Credit Suisse stock index advanced 1.6 to an all-time high of 333.4 while the Swiss Bank Industrial index, up 1.7 at 403.4, was just 0.1 point short of its 12-month high.

The strength of the market is attributed to long-term optimism about the Swiss economy and the current high level of liquidity.

In chemicals, Ciba Geigy was SwFr 5 higher at SwFr 2,590, with the 19 per

cent rise in 1984 group sales proving in line with market expectations.

Banks were steady with Baer Holding SwFr 75 higher at SwFr 1,200 after its private bank subsidiary Julius Baer reported sharply higher net profits for 1984.

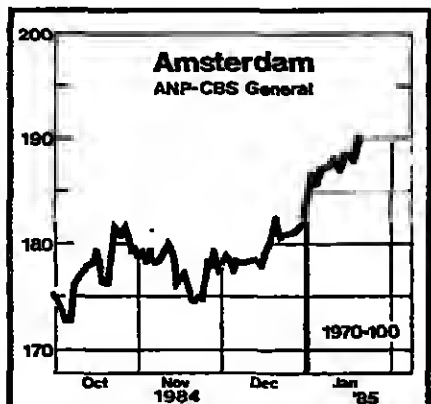
Nestlé found demand, adding SwFr 20 to SwFr 5,890. Jacobs Suchard was unchanged at SwFr 6,550 as it planned to offer 35,000 shares to the public at SwFr 8,450.

Milan continued its advance with the Banca Commerciale Italiana index up 1.45 at another record of 248.89.

During the last trading month, which ended on Monday, share values posted a 16.5 per cent advance.

New peaks were also set in Oslo and Madrid, which saw advances in all sectors except banks.

Frankfurt investors shrugged off worries over a possible rise in the Lombard



rate tomorrow and the Commerzbank index put on 8.9 to 1,137.7.

In a stronger motor sector, Volkswagen put on DM 2 to DM 207, with the news that it was considering taking a stake in Seat, the Spanish producer, having little impact.

A DM 3.80 rise to DM 122 for tyre maker Goodyear, was attributed to strong sales of winter tyres. Elsewhere, insurer Allianz recorded a hefty DM 38 rise to DM 1,105.

Bonds continued their downward trend, undermined by concern over the outlook for interest rates. The Bundesbank bought DM 37.3m of paper after sales totalling DM 9.0m the previous day.

Brussels managed a modest rise but Paris ended mixed after an active session. Stockholm was lower in moderate trading.

HONG KONG

Local sellers
pick up
their profits

THE LURE of profits left by three days of consecutive rises on the Hong Kong market yesterday inspired a round of broad yet mild selling.

The 90 point advance registered by the Hang Seng index in the recent rally was clipped back by 27.06 to close at 1,331.0, largely under the weight of profit-taking from local investors.

International institutions remained active buyers, attracted by the prospect of further cuts in Hong Kong interest rates following reductions by U.S. banks.

The property sector - the recipient of solid support in recent days - came under most pressure. Hongkong Land lost

20 cents to HK\$4.30 and Jardine Matheson fell 50 cents to HK\$9.20.

Banks also rebounded. Bank of East Asia dropped 40 cents to HK\$25.00, Hang Seng Bank eased 25 cents to HK\$47.50 and Hongkong and Shanghai Bank was 15 cents lower at HK\$5.

SINGAPORE

FROM FIRM opening levels, prices slipped steadily in Singapore, leaving the Straits Times index at its lowest level for almost a year.

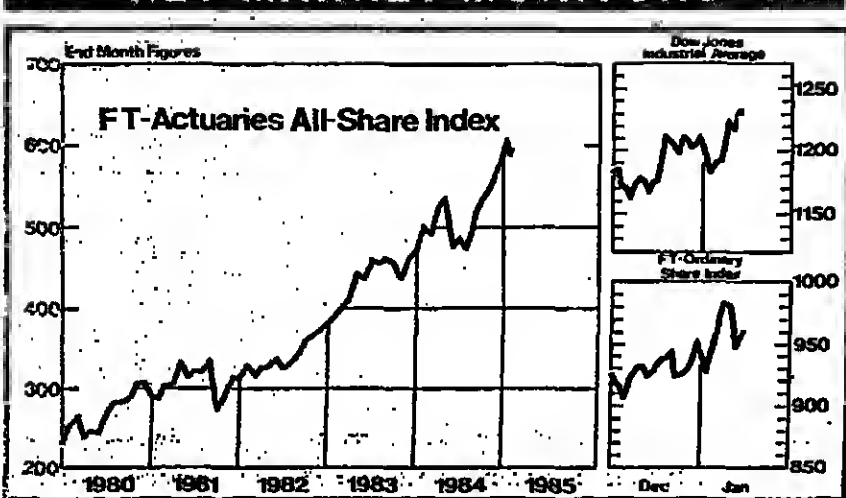
Dealers said that much of the selling continued to come from investors who purchased shares late last year in the expectation of a market rally and who are now cutting their losses.

The index closed down 4.38 at 770.89 while turnover increased by 1m shares to 8.9m.

All sectors lost ground with the most significant falls being Bousteadco, which eased 20 cents to S\$1.78, National Iron, down 14 cents to S\$3.10 and Intraco, 9 cents lower at S\$2.21.

Among the most active issues, Lum Chang closed 2 cents higher at 94 cents and Singapore Press, which rose 10 cents to S\$6.00.

KEY MARKET MONITORS



NEW YORK	Jan 15	Previous	Year ago
DJ Industrials	1,230.79	1,234.54	1,270.10
DJ Transport	591.78	587.80	602.96
DJ Utilities	148.39	148.34	134.30
S&P Composite	170.81	170.51	167.02

LONDON	Jan 15	Previous	Year ago
FT Ord	961.8	948.3	807.1
FT-SE 100	1,233.2	1,220.5	1,042.7
FT-A All-share	594.77	590.17	491.39
FT-A 500	652.78	648.90	524.70
FT Gold mines	480.1	465.8	520.2
FT-A Long gilt	10.67	10.72	10.03

TOKYO	Jan 15	Previous	Year ago
Nikkei-Dow	11,823.91	10,150.9	
Tokyo SE	830.39	762.24	

AUSTRALIA	Jan 15	Previous	Year ago
All Ord	734.8	734.2	775.0
Metals & Minis	407.9	408.9	541.1

AUSTRIA	Jan 15	Previous	Year ago
Credit Aktien	58.52	58.73	55.13

BELGIUM	Jan 15	Previous	Year ago
Belgian SE	2,151.26	2,157.2	

CANADA	Jan 15	Previous	Year ago
Toronto	1,989.9	1,964.7	2,504.0
Composite	2,394.1	2,368.0	2,595.4
Montreal Portfolio	120.17	119.64	125.94

DENMARK	Jan 15	Previous	Year ago
Copenhagen SE	160.48	159.44	221.8

FRANCE	Jan 15	Previous	Year ago
CAC Gen	189.9	188.7	167.3
Ind. Tendance	103.9	103.7	89.7

WEST GERMANY	Jan 15	Previous	Year ago
FAZ-Aktien	391.33	388.43	352.32
Commerzbank	1,137.7	1,130.8	1,043.8

HONG KONG	Jan 15	Previous	Year ago
Hang Seng	1,331.0	1,358.06	975.47

ITALY	Jan 15	Previous	Year ago
Banca Com.	248.89	247.44	212.34

NETHERLANDS	Jan 15	Previous	Year ago
ANP-CBS Gen	190.3	187.9	164.2
ANP-CBS Ind	152.2	151.2	136.6

NORWAY	Jan 15	Previous	Year ago
Oslo SE	314.31	311.84	239.6

SINGAPORE	Jan 15	Previous	Year ago
Straits Times	770.16	774.54	1,035.21

SOUTH AFRICA	Jan 15	Previous	Year ago
Gold	n/a	1,010.8	827.4
Industrials	n/a	908.3	892.4

SPAIN	Jan 15	Previous	Year ago
Madrid SE	108.86	107.57	75.53

SWEDEN	Jan 15	Previous	Year ago
J & P	1,414.01	1,439.51	1,588.6

SWITZERLAND	Jan 15	Previous	Year ago
Swiss Bank Ind	403.4	401.7	386.0

WORLD	Jan 14	Prev	Year ago
Capital Int'l	189.3	188.5	186.5

GOLD (per ounce)	Jan 15	Prev	Year ago
London	\$302.75	\$302.00	
Zurich	\$303.05	\$299.50	
Paris (flying)	\$302.51	\$301.44	
Luxembourg	\$302.75	\$301.60	
New York (Feb)	\$302.30	\$303.90	

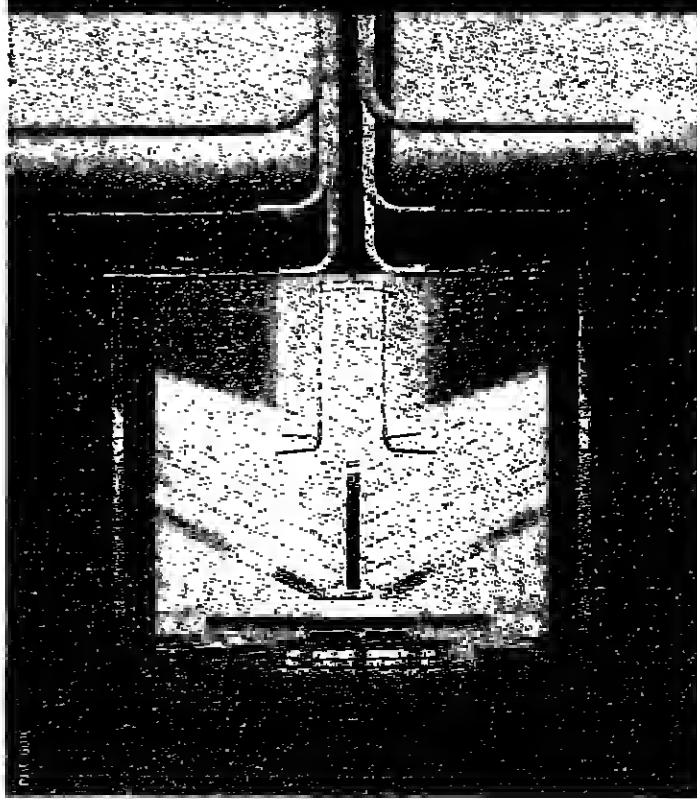
COMMODITIES	Jan 15	Prev	Year ago
Oil (spot Arabian Light)	\$28.35	\$28.35	
Copper (cash)	\$1.198.25	\$1.172.50	
Coffee (Mar)	\$2,348.00	\$2,336.50	
Oil (spot Arabian Light)	\$28.35	\$28.35	

Light is money. Cost-efficient lamps convert paid-for energy into maximum luminosity. Philips are world leaders in cost-efficient lighting. In fact, the Philips SOX low pressure sodium lamp is acknowledged to be the world's most cost-efficient light source, producing no less than 200 lumen per watt. The Philips plug-in SL* lamp produces a comparable light output to a 100 watts conventional incandescent lamp - but uses only 25 watts. That's a saving of 75%. And this lamp has an operating life of 5000 hours or 5 times that of an incandescent lamp.

Other cost-efficient lamps are the Philips compact PL* and the all-purpose TLD 26 mm diameter fluorescent lamp. So Philips have proved, better than anyone else, that light can be cost-efficient.

But can light be aesthetic as well as efficient? 'Verre Lumière' - a member of the Philips' Group of Companies - can create luminaires, or light fittings, to grace any art gallery - and tailor-make them to your taste. Middle

Light can be beautiful



East Airlines and the Hotel Cosmos, Moscow, are among those organisations which have installed Philips stylish 'Verre Lumière' tailor-made lighting incorporating Philips compact cost-efficient lamps. So light can be beautiful... and save money, too.

For more information about Philips lighting, write to us on your business note paper, indicating areas of interest. Philips International B.V., Marketing Services Lighting Division (EC2/FT3), 5600 MD Eindhoven, The Netherlands.

Sure sign of expertise in lighting

PHILIPS

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Continued on Page 20

1. **Introduction**

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 3

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

WORLD STOCK MARKETS

[illegible]

AMERICAN STOCK EXCHANGE CLOSING PRICES

[illegible]

NEW YORK CLOSING PRICES

[illegible]

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Tel: 011 627 13 43

BRITISH FUNDS

1960-82	Low	Stock	Price	+ w	Yield
					Int. R.
"Shorts" (Lives up					
10254	100%	Trans. 12c 1965	100%	44	14.1
10255	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10256	100%	Trans. 12c 1965	100%	44	14.1
10257	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10258	100%	Trans. 12c 1965	100%	44	14.1
10259	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10260	100%	Trans. 12c 1965	100%	44	14.1
10261	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10262	100%	Trans. 12c 1965	100%	44	14.1
10263	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10264	100%	Trans. 12c 1965	100%	44	14.1
10265	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10266	100%	Trans. 12c 1965	100%	44	14.1
10267	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10268	100%	Trans. 12c 1965	100%	44	14.1
10269	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10270	100%	Trans. 12c 1965	100%	44	14.1
10271	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10272	100%	Trans. 12c 1965	100%	44	14.1
10273	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10274	100%	Trans. 12c 1965	100%	44	14.1
10275	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10276	100%	Trans. 12c 1965	100%	44	14.1
10277	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10278	100%	Trans. 12c 1965	100%	44	14.1
10279	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10280	100%	Trans. 12c 1965	100%	44	14.1
10281	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10282	100%	Trans. 12c 1965	100%	44	14.1
10283	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10284	100%	Trans. 12c 1965	100%	44	14.1
10285	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10286	100%	Trans. 12c 1965	100%	44	14.1
10287	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10288	100%	Trans. 12c 1965	100%	44	14.1
10289	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10290	100%	Trans. 12c 1965	100%	44	14.1
10291	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10292	100%	Trans. 12c 1965	100%	44	14.1
10293	100%	Trans. 12c 1965	100%	44	14.1
974	974	Trans. 12c 1965	974	44	14.1
10294	100%	Trans. 12c 1965	100%	44	14.1
10295	100%	Trans. 12c 1965	100%	44	14.1

Five to Fifteen Years

[illegible]

Over Fifteen Years

[illegible]

h. 12pc '73-'77 115 1/2 + 1/8

Undated			
41%	35% Corrected	37%	10.51
41%	25% Low, 50% High	37%	10.51
41%	40% Low, 30% High	37%	8.46
41%	27% Low, 33% High	37%	10.56
41%	27% Low, 33% High	37%	10.49
26	23% Low, 23% High	24%	10.51

Index-Linked			
100%	100%	100%	6.28
94%	85%	100%	4.17
111%	85%	100%	3.62
100%	85%	100%	3.62
98%	85%	97%	2.34
104%	85%	99%	3.28
100%	87%	94%	3.22
91%	85%	92%	3.22
97%	85%	91%	3.15
95%	85%	91%	3.11

(a) Figures in parentheses show RPI base month for Index-Linked. (b) Figures in parentheses show RPI base month for Inflation. (c) Figures in parentheses show RPI base month for Inflation. (d) Figures in parentheses show RPI base month for Inflation.

BANK AND O'SE

INTL BANK AND US DOLLAR GOVT STERLING ISSUES			
940	82% India Govt Rs 10,000 2000	100	11.74
941	100% Australia 13-12-00	133	11.95
942	93% Do 11-11-01	99	11.79
943	93% Do 11-11-01	99	11.79
944	93% Do 11-11-01	99	11.79
945	93% Do 11-11-01	99	11.79
946	93% Do 11-11-01	99	11.79
947	93% Do 11-11-01	99	11.79
948	93% Do 11-11-01	99	11.79
949	93% Do 11-11-01	99	11.79
950	93% Do 11-11-01	99	11.79
951	93% Do 11-11-01	99	11.79
952	93% Do 11-11-01	99	11.79
953	93% Do 11-11-01	99	11.79
954	93% Do 11-11-01	99	11.79
955	93% Do 11-11-01	99	11.79
956	93% Do 11-11-01	99	11.79
957	93% Do 11-11-01	99	11.79
958	93% Do 11-11-01	99	11.79
959	93% Do 11-11-01	99	11.79
960	93% Do 11-11-01	99	11.79
961	93% Do 11-11-01	99	11.79
962	93% Do 11-11-01	99	11.79
963	93% Do 11-11-01	99	11.79
964	93% Do 11-11-01	99	11.79
965	93% Do 11-11-01	99	11.79
966	93% Do 11-11-01	99	11.79
967	93% Do 11-11-01	99	11.79
968	93% Do 11-11-01	99	11.79
969	93% Do 11-11-01	99	11.79
970	93% Do 11-11-01	99	11.79
971	93% Do 11-11-01	99	11.79
972	93% Do 11-11-01	99	11.79
973	93% Do 11-11-01	99	11.79
974	93% Do 11-11-01	99	11.79
975	93% Do 11-11-01	99	11.79
976	93% Do 11-11-01	99	11.79
977	93% Do 11-11-01	99	11.79
978	93% Do 11-11-01	99	11.79
979	93% Do 11-11-01	99	11.79
980	93% Do 11-11-01	99	11.79
981	93% Do 11-11-01	99	11.79
982	93% Do 11-11-01	99	11.79
983	93% Do 11-11-01	99	11.79
984	93% Do 11-11-01	99	11.79
985	93% Do 11-11-01	99	11.79
986	93% Do 11-11-01	99	11.79
987	93% Do 11-11-01	99	11.79
988	93% Do 11-11-01	99	11.79
989	93% Do 11-11-01	99	11.79
990	93% Do 11-11-01	99	11.79
991	93% Do 11-11-01	99	11.79
992	93% Do 11-11-01	99	11.79
993	93% Do 11-11-01	99	11.79
994	93% Do 11-11-01	99	11.79
995	93% Do 11-11-01	99	11.79
996	93% Do 11-11-01	99	11.79
997	93% Do 11-11-01	99	11.79
998	93% Do 11-11-01	99	11.79
999	93% Do 11-11-01	99	11.79
1000	93% Do 11-11-01	99	11.79

PROBATION LOAN

CORPORATION LOANS						
1002	98	East 11/21/1985	99 1/4	11.35	12 1/2	
1003	99	East 12/29/1985	100	12.63	10 1/2	
1004	99	Berkeley 3/31/1987	102 1/2	12.64	11 1/2	
101	98	Cardiff 1/1/1986	102 1/2	11.11	11 1/2	
62	72	GLC 6/4/1980	79 3/4	11.11	11 1/2	
81	80	Wetters 8/27/1987	87 1/2	7.13	7 1/2	
124	110	East 13/31/2000	116 1/2	11.94	12 1/2	
308	230	Universal 3/20/1987	264 1/2	13.40	13 1/2	
991	9	Lane Co 8/4/85	97 1/4	9.40	11 1/2	
991	89	GLC 5/26/87	87 1/4	6.32	11 1/2	
83	77	Do. 3/20/88	78 1/2	8.84	12 1/2	
284	77	Do. 3/20/88	74 1/2	12.68	12 1/2	

HEALTH & AFRICA

83	74	NZ 7 th Dec 1988-92	79 th	+4	9.09	11.1
98 th	92	Do. 7 th Dec '83-86	95 th	—	7.90	10.0
181	170	S. Road. 2 nd Dec Nov-Jan	180	+2	—	—
97	82	Do. 3 rd Dec 80-85 Acad.	96	—	3.72	—
67	52 nd	Do. 4 th Dec 67-72 Acad.	64 th	—	7.04	11.1
265	263	Zimbabwe Ann (£100ps)	303 rd	—	—	15.5

LOANS

LOANS

	100%	90%	80%	70%	60%	50%	40%	30%	20%	10%
100%	100%	90%	80%	70%	60%	50%	40%	30%	20%	10%
90%	90%	100%	90%	80%	70%	60%	50%	40%	30%	20%
80%	80%	90%	100%	90%	80%	70%	60%	50%	40%	30%
70%	70%	80%	90%	100%	90%	80%	70%	60%	50%	40%
60%	60%	70%	80%	90%	100%	90%	80%	70%	60%	50%
50%	50%	60%	70%	80%	90%	100%	90%	80%	70%	60%
40%	40%	50%	60%	70%	80%	90%	100%	90%	80%	70%
30%	30%	40%	50%	60%	70%	80%	90%	100%	90%	80%
20%	20%	30%	40%	50%	60%	70%	80%	90%	100%	90%
10%	10%	20%	30%	40%	50%	60%	70%	80%	90%	100%

Public Board and Ind.

[illegible]

IGN FONOS & PA

[illegible]

AMERICANS

1994-95	1994-95		Price	+ or -	Divs	C/Yr	Yr
Open	Low	Stock					
35%	26	Abbott Labs S	38 1/4	+1 1/4	\$1.20		21
32%	11 1/2	Abbott Nutrition (N.F.J.)	25 1/4	+1 1/4	\$1.20		4
34%	22 1/2	Alcoa S	33 1/4	+1 1/4	\$1.20		3
39%	21 1/2	Allied Corp S1	5 1/4		\$1.80		41
18%	13 1/2	Amcor S1	14 1/4	+1 1/4	20c		1.2
73%	73 1/2	Amulco S	13 1/4	+1 1/4	20c		
47%	20 1/2	Amer. Cyanamid	45 1/4	+1 1/4	\$1.90		3
34%	10 1/2	Amer. Express S0.60	34 1/4	+1 1/4	\$1.28		3

FT LONDON SHARE INFORMATION SERVICE

AMERICANS—Cont.

[illegible]

BEERS, WINES—Cont

[illegible]**DRAPERY & STORES—Cont.**[illegible]

ENGINEERING—Continued

1948	1949	1950	1951	1952	1953	1954	1955	1956	1957	1958	1959	1960	1961	1962	1963	1964	1965	1966	1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500
120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120	120																																																																																																																																	

HOTELS—Continued

[illegible]

Cream (L)	2.60	10.57%	1.7
Crust Michel 10a	85	3.95	2.8

[illegible]

Exposure (m ³)	92	4.75	1.5
Exel	305	16.0	2.0

[illegible]

Clave 50p	111	130	29
Clave 100p	30	125	31

70	74	78	82	86	90	94	98	102	106	110	114	118	122	126	130	134	138	142	146	150	154	158	162	166	170	174	178	182	186	190	194	198	202	206	210	214	218	222	226	230	234	238	242	246	250	254	258	262	266	270	274	278	282	286	290	294	298	302	306	310	314	318	322	326	330	334	338	342	346	350	354	358	362	366	370	374	378	382	386	390	394	398	402	406	410	414	418	422	426	430	434	438	442	446	450	454	458	462	466	470	474	478	482	486	490	494	498	502	506	510	514	518	522	526	530	534	538	542	546	550	554	558	562	566	570	574	578	582	586	590	594	598	602	606	610	614	618	622	626	630	634	638	642	646	650	654	658	662	666	670	674	678	682	686	690	694	698	702	706	710	714	718	722	726	730	734	738	742	746	750	754	758	762	766	770	774	778	782	786	790	794	798	802	806	810	814	818	822	826	830	834	838	842	846	850	854	858	862	866	870	874	878	882	886	890	894	898	902	906	910	914	918	922	926	930	934	938	942	946	950	954	958	962	966	970	974	978	982	986	990	994	998	1002	1006	1010	1014	1018	1022	1026	1030	1034	1038	1042	1046	1050	1054	1058	1062	1066	1070	1074	1078	1082	1086	1090	1094	1098	1102	1106	1110	1114	1118	1122	1126	1130	1134	1138	1142	1146	1150	1154	1158	1162	1166	1170	1174	1178	1182	1186	1190	1194	1198	1202	1206	1210	1214	1218	1222	1226	1230	1234	1238	1242	1246	1250	1254	1258	1262	1266	1270	1274	1278	1282	1286	1290	1294	1298	1302	1306	1310	1314	1318	1322	1326	1330	1334	1338	1342	1346	1350	1354	1358	1362	1366	1370	1374	1378	1382	1386	1390	1394	1398	1402	1406	1410	1414	1418	1422	1426	1430	1434	1438	1442	1446	1450	1454	1458	1462	1466	1470	1474	1478	1482	1486	1490	1494	1498	1502	1506	1510	1514	1518	1522	1526	1530	1534	1538	1542	1546	1550	1554	1558	1562	1566	1570	1574	1578	1582	1586	1590	1594	1598	1602	1606	1610	1614	1618	1622	1626	1630	1634	1638	1642	1646	1650	1654	1658	1662	1666	1670	1674	1678	1682	1686	1690	1694	1698	1702	1706	1710	1714	1718	1722	1726	1730	1734	1738	1742	1746	1750	1754	1758	1762	1766	1770	1774	1778	1782	1786	1790	1794	1798	1802	1806	1810	1814	1818	1822	1826	1830	1834	1838	1842	1846	1850	1854	1858	1862	1866	1870	1874	1878	1882	1886	1890	1894	1898	1902	1906	1910	1914	1918	1922	1926	1930	1934	1938	1942	1946	1950	1954	1958	1962	1966	1970	1974	1978	1982	1986	1990	1994	1998	2002	2006	2010	2014	2018	2022	2026	2030	2034	2038	2042	2046	2050	2054	2058	2062	2066	2070	2074	2078	2082	2086	2090	2094	2098	2102	2106	2110	2114	2118	2122	2126	2130	2134	2138	2142	2146	2150	2154	2158	2162	2166	2170	2174	2178	2182	2186	2190	2194	2198	2202	2206	2210	2214	2218	2222	2226	2230	2234	2238	2242	2246	2250	2254	2258	2262	2266	2270	2274	2278	2282	2286	2290	2294	2298	2302	2306	2310	2314	2318	2322	2326	2330	2334	2338	2342	2346	2350	2354	2358	2362	2366	2370	2374	2378	2382	2386	2390	2394	2398	2402	2406	2410	2414	2418	2422	2426	2430	2434	2438	2442	2446	2450	2454	2458	2462	2466	2470	2474	2478	2482	2486	2490	2494	2498	2502	2506	2510	2514	2518	2522	2526	2530	2534	2538	2542	2546	2550	2554	2558	2562	2566	2570	2574	2578	2582	2586	2590	2594	2598	2602	2606	2610	2614	2618	2622	2626	2630	2634	2638	2642	2646	2650	2654	2658	2662	2666	2670	2674	2678	2682	2686	2690	2694	2698	2702	2706	2710	2714	2718	2722	2726	2730	2734	2738	2742	2746	2750	2754	2758	2762	2766	2770	2774	2778	2782	2786	2790	2794	2798	2802	2806	2810	2814	2818	2822	2826	2830	2834	2838	2842	2846	2850	2854	2858	2862	2866	2870	2874	2878	2882	2886	2890	2894	2898	2902	2906	2910	2914	2918	2922	2926	2930	2934	2938	2942	2946	2950	2954	2958	2962	2966	2970	2974	2978	2982	2986	2990	2994	2998	3002	3006	3010	3014	3018	3022	3026	3030	3034	3038	3042	3046	3050	3054	3058	3062	3066	3070	3074	3078	3082	3086	3090	3094	3098	3102	3106	3110	3114	3118	3122	3126	3130	3134	3138	3142	3146	3150	3154	3158	3162	3166	3170	3174	3178	3182	3186	3190	3194	3198	3202	3206	3210	3214	3218	3222	3226	3230	3234	3238	3242	3246	3250	3254	3258	3262	3266	3270	3274	3278	3282	3286	3290	3294	3298	3302	3306	3310	3314	3318	3322	3326	3330	3334	3338	3342	3346	3350	3354	3358	3362	3366	3370	3374	3378	3382	3386	3390	3394	3398	3402	3406	3410	3414	3418	3422	3426	3430	3434	3438	3442	3446	3450	3454	3458	3462	3466	3470	3474	3478	3482	3486	3490	3494	3498	3502	3506	3510	3514	3518	3522	3526	3530	3534	3538	3542	3546	3550	3554	3558	3562	3566	3570	3574	3578	3582	3586	3590	3594	3598	3602	3606	3610	3614	3618	3622	3626	3630	3634	3638	3642	3646	3650	3654	3658	3662	3666	3670	3674	3678	3682	3686	3690	3694	3698	3702	3706	3710	3714	3718	3722	3726	3730	3734	3738	3742	3746	3750	3754	3758	3762	3766	3770	3774	3778	3782	3786	3790	3794	3798	3802	3806	3810	3814	3818	3822	3826	3830	3834	3838	3842	3846	3850	3854	3858	3862	3866	3870	3874	3878	3882	3886	3890	3894	3898	3902	3906	3910	3914	3918	3922	3926	3930	3934	3938	3942	3946	3950	3954	3958	3962	3966	3970	3974	3978	3982	3986	3990	3994	3998	4002	4006	4010	4014	4018	4022	4026	4030	4034	4038	4042	4046	4050	4054	4058	4062	4066	4070	4074	4078	4082	4086	4090	4094	4098	4102	4106	4110	4114	4118	4122	4126	4130	4134	4138	4142	4146	4150	4154	4158	4162	4166	4170	4174	4178	4182	4186	4190	4194	4198	4202	4206	4210	4214	4218	4222	4226	4230	4234	4238	4242	4246	4250	4254	4258	4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Ephraim & Job 50c	285		7.1	6
High-Point Serv. 20c	295		4.1	1

[illegible]

Wheat 100, 10p	29	43	13	23	2
Wheat 10p	79	1	1	1

110	London & Midland	275	-1	18.0	1.8	18.5
42	Do. Div.	170	-	16.0	1.6	13.1
65	Lon. & Nthn. Gp.	82	-	-	-	10.2
52	Lawson Ind.	80	+2	23.0	2.3	6.5
138	Lev. & B'nor Shp.	230	-4	3.0	3.6	4.5
45	M&O Corps	89	+2	19	24	15.0
21	M&I Corp 10p	23	-	1.8	9	12.0
21	MV Corp 10p	23	-	1.0	4.7	10.0
134	Mt. Grey Ph. 20p	16	+4	27	6.9	4.8
134	Machine Tools	377	-	2.9	31	12.0

INDUSTRIALS—ContinuedLEISURE—Continued[illegible]

PROPERTY—Continued

[illegible]

INVESTMENT TRUST.

[illegible]

OIL AND GAS

[illegible]

MINES—Continued

[illegible]

INSURANCES

[illegible]

PROPERTY

[illegible]

Investment Trusts		
746	120	Abertons Trust

[illegible]

335	145	Bartle Sp.	248
105	72	Bartow Hds. 10c	101
161	95	Barrie in & Fin 2c	161

[illegible]

Eastern Rand	
Len 90c	246
Max Moisture 5c	452 + 3

[illegible]

Figures assumed. 2 Divisions total to date.

[illegible]

LEISURE

[illegible]

Fairview Est. 30p	156	1	6.13	3.0
Five Oaks Inv 5p	292	3	—	—
Gable Hse Pro 5p	83	-2	2.3	2.8

[illegible]

112	45	City & Foreign Inv.	111	+1
296	154	City of Oxford	196	-2

For Close Brs. see Finance, Land.

23	31	107	82	Cost, Venture Tr. 20c	9%	+1	0.83	
24	22	57	17	Cost, 10047444	23			
25	22	57	17	Cost, 10047444	23			
26	11	22.0	533	Confidential & Inv	533		0.82	
27	14	69	172	Confident, Japan 50p	172			
28	22	53	107	Cynical, 20c 21	26	+1	0.81	
29	22	53	107	Cynical, 20c 21	26	+1	0.81	
30	22	53	107	Cynical, 20c 21	26	+1	0.81	
31	22	53	107	Cynical, 20c 21	26	+1	0.81	
32	22	53	107	Cynical, 20c 21	26	+1	0.81	
33	22	53	107	Cynical, 20c 21	26	+1	0.81	
34	22	53	107	Cynical, 20c 21	26	+1	0.81	
35	22	53	107	Cynical, 20c 21	26	+1	0.81	
36	22	53	107	Cynical, 20c 21	26	+1	0.81	
37	22	53	107	Cynical, 20c 21	26	+1	0.81	
38	22	53	107	Cynical, 20c 21	26	+1	0.81	
39	22	53	107	Cynical, 20c 21	26	+1	0.81	
40	22	53	107	Cynical, 20c 21	26	+1	0.81	
41	22	53	107	Cynical, 20c 21	26	+1	0.81	
42	22	53	107	Cynical, 20c 21	26	+1	0.81	
43	22	53	107	Cynical, 20c 21	26	+1	0.81	
44	22	53	107	Cynical, 20c 21	26	+1	0.81	
45	22	53	107	Cynical, 20c 21	26	+1	0.81	
46	22	53	107	Cynical, 20c 21	26	+1	0.81	
47	22	53	107	Cynical, 20c 21	26	+1	0.81	
48	22	53	107	Cynical, 20c 21	26	+1	0.81	
49	22	53	107	Cynical, 20c 21	26	+1	0.81	
50	22	53	107	Cynical, 20c 21	26	+1	0.81	
51	22	53	107	Cynical, 20c 21	26	+1	0.81	
52	22	53	107	Cynical, 20c 21	26	+1	0.81	
53	22	53	107	Cynical, 20c 21	26	+1	0.81	
54	22	53	107	Cynical, 20c 21	26	+1	0.81	
55	22	53	107	Cynical, 20c 21	26	+1	0.81	
56	22	53	107	Cynical, 20c 21	26	+1	0.81	
57	22	53	107	Cynical, 20c 21	26	+1	0.81	
58	22	53	107	Cynical, 20c 21	26	+1	0.81	
59	22	53	107	Cynical, 20c 21	26	+1	0.81	
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61	22	53	107	Cynical, 20c 21	26	+1	0.81	
62	22	53	107	Cynical, 20c 21	26	+1	0.81	
63	22	53	107	Cynical, 20c 21	26	+1	0.81	
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457	245	Marzantine Foods	340	71	2
277	188	Mexico Fund Inc	246	→13	11
1750	1390	Mezzanine Cap Prg P1	1750	---	130

[illegible]

Corp SA \$1.50	120	
Am. Coal 50c	\$16	1/2

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19	Racial Effect	24	Shift
24	RHM	10	Tricentral
5	Black - Own Child	26	

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FT UNIT TRUST INFORMATION SERVICE

Holder	Life term	P.S.	Charles H. Wynn	Winnipeg
1911	1911	1911	1911	1911
1912	1912	1912	1912	1912
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347.5	175.0		
350.0	175.0		
355.0	180.0		
357.5	180.0		
360.0	180.0		
362.5	180.0		
365.0	180.0		
367.5	180.0		
370.0	180.0		
372.5	180.0		
375.0	180.0		
377.5	180.0		
380.0	180.0		
382.5	180.0		
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585.0	180.0		
587.5	180.0		
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597.5	180.0		
600.0	180.0		
602.5	180.0		
605.0	180.0		
607.5	180.0		
610.0	180.0		

- 11 Tower of strength in 2
Ambridge? (7)
- 14 Miot packet? (7)
- 17 This parting is not a big
break in theatre (8)
- 18 Neglect study, lead oo (8)
- 19 She is so well-bred, idly
playing in Rydal perhaps
(8)
- 22 House carried for later
assembly (6)
- 23 A ship has trouble under
attack (8)
- 24 Might a thousand clues go
wrong? (8)

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COMMODITIES AND AGRICULTURE

U.S. urged to broaden strategic metal supply

WASHINGTON — A Congressional study has recommended that the U.S. reduce its dependence on the Soviet Union and South Africa for four metals essential to American defence, writes Associated Press.

The Congressional Office of Technology Assessment said chromium, cobalt, manganese and platinum were mined in the U.S. only in small quantities, with over half the world's supplies coming from the Soviet Union, South Africa and Zaire.

The study urged the U.S. which buys over \$1bn (\$892m) of those metals annually, to shift the source of some of its imports.

The greatest potential for diversifying U.S. imports was in cobalt and manganese. Manganese, which comes largely from South Africa, also produced in Australia, Brazil, India and China.

All prices as supplied by Metal Bulletin.

ANTIMONY: European free market, 99.5 per cent, \$ per tonne, in warehouse, 3,900-3,000.

BISMUTH: European free market, min 99.99 per cent, \$ per lb, in warehouse 5.45-5.55.

CADMIUM: European free market, min 99.95 per cent, \$ per lb, in warehouse, 120-125.

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse 11.20-11.35.

MERCURY: European free market, min 99.99 per cent, \$ per flask, in warehouse 295-305.

MOLYBDENUM: European free market, drummed molybdenic oxide, \$ per lb Mo, in warehouse 2.60-2.88.

SELENIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse 3.80-3.95.

TUNGSTEN ORE: European free market, standard min 65 per cent, \$ per tonne unit WO3, cif 66-72.

VANADIUM: European free market, min 98 per cent, \$ per lb V2O5, cif 2.30-2.35.

ANNUAL REVIEW OF AGRICULTURE

Farm incomes show 22% increase

BY MAURICE SAMUELSON

BRITAIN'S long hot summer raised farm incomes by 22 per cent last year in spite of contraction in the dairy sector caused by European Community quotas, a Government report showed yesterday.

The Annual Review of Agriculture White Paper said incomes of farmers and their wives rose to £1,626m, £324m more than in 1983.

Mr Michael Jopling, Agriculture Minister, in a parliamentary answer, called it a "significant recovery," even though in real terms income still remained some 8 per cent below the 1982 level and well below that achieved in the mid-1970s.

He added that while intensive livestock became more profitable in 1984, the continued imbalance between the relatively prosperous arable sectors and livestock in general "underlines the urgent need for reform of the Common Agricultural Policy."

Formers' income consists of the balance of net product after meeting labour costs, interest charges and net rent.

By contrast, the labour bill in 1984 for hired and family workers is estimated to have increased to 5 per cent and net rent by 11 per cent.

The review estimates that the valued gross output measured in current prices rose by 6 per cent to £12,349m, reflecting higher values in nearly all leading commodities but most notably in cereals and arable crops.

Milk and milk products were the only big sector to decline, due to the EEC milk quota scheme which squeezed production, and the effect of the dry summer on grazing.

These factors mean that while the cereal-growing areas in the eastern part of the country had a good year, farmers in the West, who specialise in dairy herds and livestock, were less successful.

INDEX OF UK NET FARM INCOMES IN REAL TERMS

	Dairy	*LFA Cattle and Sheep	Lowland Cereals and Sheep	Cereals	Pigs and Poultry
1977/78	107	114	108	68	109
1978/79	114	128	201	86	200
1979/80	70	59	90	63	140
1980/81	70	69	107	66	126
1981/82	87	118	124	64	144
1982/83	104	100	100	100	100
1983/84	61	72	71	100	72
1984/85 (forecast)	50	95	70	110	215

Source: Ministry of Agriculture.

* Less favoured areas.

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N. York exchange claims oil pricing lead

BY DOMINIC LAWSON

THE New York Mercantile Exchange claimed yesterday that it had become "a pricing leader" in the world oil markets, following a report that the number of energy futures traded on Nymex in 1984 represented the equivalent of 4.6bn barrels of oil.

This compares with total world oil production last year of 21bn barrels, and was achieved through a record 4.6m futures contracts, a 76.6 per cent rise over 1983's levels.

Mr Michael Marks, the chairman of Nymex said yesterday that "our record volumes reflect the wane of the Organisa-

tion of Petroleum Exporting Countries' closed-door pricing policy and the emergence of a free market for oil pricing. This transition has been of major consequence to the oil industry."

The extraordinary levels of futures trading on Nymex has been hampered by many oil-producing countries as a contributor to instability in world oil markets over the last year.

However, Mr Marks said yesterday that instability had been similarly feature of the market when Opec was sharply in a crashing price in 1979-1980. The futures markets have

taken on an increasing significance with the growth of the oil spot market, and oil companies have begun to use futures as a means of hedging against trends in the physical oil market.

Energy futures accounted for almost 8.6 per cent of the total Nymex trading volume of 5.3m contracts last year, the highest annual volume in the 12-year history of the exchange. Total Nymex volume grew by over 36 per cent in 1984.

On Nymex yesterday crude oil futures weakened, with losses of up to 20 cents on a barrel of West Texas, the main U.S. crude.

milk production was 6 per cent below forecast.

The bumper cereals crops also helped to boost labour productivity by 15 per cent.

Although the UK still imports 38 per cent of the food it consumes, it now grows 80 per cent of those foodstuffs which can be cultivated in this country.

More than £1,300m was spent buying in and storing surplus food, with cereals taking £875m, the biggest expenditure. EEC intervention buying of beef and veal cost taxpayers £322.5m and dairy produce £333m.

In addition, £63m was spent on pork, £32.9m on sugar, £34m on seed and £123m on sheepmeat.

"The increase in farm income shown in the 1985 annual review is misleading," Mr Richard Butler, president of the National Farmers' Union, claimed.

"The real message of the White Paper is that farm output prices are lagging behind production costs and the investment is static while the industry's debts mount. The fortuitous increase in farm income which resulted largely from the exceptional growing season in 1984 is in sharp contradiction to the underlying cost-price squeeze."

However, in the European market, more affected by the cold snap, prices for North Sea crudes continued to gain strength, albeit still well below official levels.

February shipments of Brent, the UK marker crude, were traded at \$27.20 and \$27.25 a barrel, compared with \$27.00 in January. However, trading volumes were thin while the British National Oil Corporation seems increasingly unlikely to open discussions with North Sea producers on an official January price, before Opec ministers meet in Geneva on January 25.

Cotton output likely to rise 21%

By Nancy Dunne in Washington

WORLD cotton production is expected to reach a record 81.5m bales to 1984-85 but output may decline next year, according to the U.S. Department of Agriculture.

Record crops in Brazil, China and Pakistan and heavy production in India and Turkey account for much of the expected 21 per cent increase in this year's output.

World carry-over stock prospects continue to climb this month in spite of modest increases in world consumption.

The carry-over stock is now estimated at 36.2m bales. High stocks will lead to a decrease in planting for 1985-86, says the department, with the largest decrease expected in Mexico and Central America.

China is expected to reduce its cotton acreage and only Europe, among cotton-growing regions, is expected to increase planting. The department forecasts a 4 per cent increase for Greek acreage and a 17 per cent expansion in Spain.

NEW YORK (COCOA) production in the 1984-85 (October-September) crop year is likely to be about 3,000 tonnes below consumption according to the secretariat of the International Cocoa Organisation.

This compares with current trade estimates of a modest surplus and a 25,000 tonne surplus forecast by London merchants Gill and Duffus in November.

THE PORTO Marketing Board decided at a special meeting yesterday not to increase the minimum acceptable size of potatoes which it earlier reduced to remove some of the surplus from the market.

THE U.S. Administration will propose to Congress a gradual reduction in the U.S. sugar support price as part of the 1985 Farm Bill, officials said.

The Administration plan would lower the U.S. sugar rate 2 cents a year over five years from 18 cents this year.

Copper prices surge to hit five-year high

BY RICHARD MOONEY

HEAVY BUYING pushed copper prices to the highest level since February 1980 on the London metal exchange yesterday.

The rise which lifted the cash price to \$1.106-5 a tonne, took most traders by surprise and some suggested it might reflect repurchasing by South American or African producers after over-selling to the East.

Aluminium was also fairly strong after initial profit-taking and fresh selling had trimmed the price by about £20 from the peak reached in after-hours trading on Monday.

The position ended at \$93.50 a tonne, up £12 from Monday's close, while the three-month position closed at \$1,010.35 a tonne, up \$13.75 from the close but \$11.25 down from the after-hours level.

Dealers said Monday night's results from speculative buying after the psychologically important \$1,000 a tonne barrier had been breached by the three-month position.

Of the current activity in the market was based on currency and chart factors, they said, though there were signs of a little consumer business yesterday.

Cash lead's 26.25 rise to \$55.34 a tonne was seen largely as being in sympathy with copper, though observers about the availability of supplies for immediate delivery continued to be a factor.

Zinc prices also moved ahead in what dealers saw as a resumption of the underlying bull trend following a few days of consolidation. Cash lead added \$8 up from the previous close at \$75.50 a tonne.

A strike threat to Peruvian zinc production and anticipation of yesterday's U.S. mint tender for 11m lb of special high grade zinc were thought to have contributed to the advance.

Non-Communist world producers' refined zinc stocks at the end of November totalled 404,000 tonnes, down 25,000 tonnes from October and the lowest since June, the latest figures from the International Lead and Zinc Study Group show, reports Reuters.

WEST GERMANY is likely to cause big difficulties in this year's EEC farm price review, says a leading agricultural pressure by farmers, the former West German State Secretary for Agriculture said yesterday.

Herr Hans-Jürgen Rohr, who was sacked last October for allegedly being the subject of verbal sparring between Germany and Britain, Herr Rohr said production restraints, either in the form of quotas or acreage restrictions, would be measures of desperation. He held little hope for curbing production or keeping prices down in the long run.

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LONDON MARKETS

COCOA prices turned down sharply yesterday following the \$180 upsurge which began last week. The May position slipped to £2,034 at one stage. Dealers attributed the fall to widespread profit-taking encouraged by farmers' strikes. They also quoted related hedging against recent producer sales as a factor.

In contrast coffee values moved up quite significantly reflecting gains in the New York market. The March position finished £11.50 up at £2,348 a tonne, having reached £2,354 at one stage.

The London daily sugar price was lifted another \$2 to \$11.45 in the morning and has now rallied some \$22 from last month's 14-year lows. However, futures market values ended only marginally higher on the day.

COPPER: a.m. official, 11.05-11.10; p.m. official, 11.05-11.10; High Grade, 11.05-11.10; Low Grade, 11.05-11.10; Tin, 11.05-11.10; Zinc, 11.05-11.10; Lead, 11.05-11.10; Silver, 11.05-11.10; Gold, 11.05-11.10; Platinum, 11.05-11.10; Palladium, 11.05-11.10; Rhodium, 11.05-11.10; Iridium, 11.05-11.10; Osmium, 11.05-11.10; Ruthenium, 11.05-11.10; Cobalt, 11.05-11.10; Nickel, 11.05-11.10; Manganese, 11.05-11.10; Chromium, 11.05-11.10; Vanadium, 11.05-11.10; Titanium, 11.05-11.10; Zirconium, 11.05-11.10; Niobium, 11.05-11.10; Molybdenum, 11.05-11.10; Selenium, 11.05-11.10; Tellurium, 11.05-11.10; Bismuth, 11.05-11.10; Antimony, 11.05-11.10; Arsenic, 11.05-11.10; Cadmium, 11.05-11.10; Mercury, 11.05-11.10; Strontium, 11.05-11.10; Barium, 11.05-11.10; Lanthanum, 11.05-11.10; Cerium, 11.05-11.10; Praseodymium, 11.05-11.10; Neodymium, 11.05-11.10; Promethium, 11.05-11.10; Samarium, 11.05-11.10; Europium, 11.05-11.10; Gadolinium, 11.05-11.10; Terbium, 11.05-11.10; Dysprosium, 11.05-11.10; Holmium, 11.05-11.10; Erbium, 11.05-11.10; Thulium, 11.05-11.10; Ytterbium, 11.05-11.10; Lutetium, 11.05-11.10; Hafnium, 11.05-11.10; Tantalum, 11.05-11.10; Niobium, 11.05-11.10; Molybdenum, 11.05-11.10; Selenium, 11.05-11.10; Tellurium, 11.05-11.10; Bismuth, 11.05-11.10; Antimony, 11.05-11.10; Arsenic, 11.05-11.10; Cadmium, 11.05-11.10; Mercury, 11.05-11.10; Strontium, 11.05-11.10; Barium, 11.05-11.10; Lanthanum, 11.05-11.10; Cerium, 11.05-11.10; Praseodymium, 11.05-11.10; Neodymium, 11.05-11.10; Promethium, 11.05-11.10; Samarium, 11.05-11.10; Europium, 11.05-11.10; Gadolinium, 11.05-11.10; Terbium, 11.05-11.10; Dysprosium, 11.05-11.10; Holmium, 11.05-11.10; Erbium, 11.05-11.10; Thulium, 11.05-11.10; Ytterbium, 11.05-11.10; Lutetium, 11.05-11.10; Hafnium, 11.05-11.10; Tantalum, 11.05-11.10; Niobium, 11.05-11.10; Molybdenum, 11.05-11.10; Selenium, 11.05-11.10; Tellurium, 11.05-11.10; Bismuth, 11.05-11.10; Antimony, 11.05-11.10; Arsenic, 11.05-11.10; Cadmium, 11.05-11.10; Mercury, 11.05-11.10; Strontium, 11.05-11.10; 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Hafnium, 11.05-11.10; Tantalum, 11.05-11.10; Niobium, 11.05-11.10; Molybdenum, 11.05-11.10; Selenium, 11.05-11.10; Tellurium, 11.05-11.10; Bismuth, 11.05-11.10; Antimony, 11.05-11.10; Arsenic, 11.05-11.10; Cadmium, 11.05-11.10; Mercury, 11.05-11.10; Strontium, 11.05-11.10; Barium, 11.05-11.10; Lanthanum, 11.05-11.10; Cerium, 11.05-11.10; Praseodymium, 11.05-11.10; Neodymium, 11.05-11.10; Promethium, 11.05-11.10; Samarium, 11.05-11.10; Europium, 11.05-11.10; Gadolinium, 11.05-11.10; Terbium, 11.05-11.10; Dysprosium, 11.05-11.10; Holmium, 11.05-11.10; Erbium, 11.05-11.10; Thulium, 11.05-11.10; Ytterbium, 11.05-11.10; Lutetium, 11.05-11.10; Hafnium, 11.05-11.10; Tantalum, 11.05-11.10; Niobium, 11.05-11.10; Molybdenum, 11.05-11.10; Selenium, 11.05-11.10; Tellurium, 11.05-11.10; Bismuth, 11.05-11.10; Antimony, 11.05-11.10; Arsenic, 11.05-11.10; Cadmium, 11.05-11.10; Mercury, 11.05-11.10; Strontium, 11.05-11.10; Barium, 11.05-11.10; Lanthanum, 11.05-11.10; Cerium, 11.05-11.10; Praseodymium, 11.05-11.10; Neodymium, 11.05-11.10; Promethium, 11.05-11.10; Samarium, 11.05-11.10; Europium, 11.05-11.10; Gadolinium, 11.05-11.10; Terbium, 11.05-11.10; Dysprosium, 11.05-11.10; Holmium, 11.05-11.10; Erbium, 11.05-11.10; Thulium, 11.05-11.10; Ytterbium, 11.05-11.10; Lutetium, 11.05-11.10; Hafnium, 11.05-11.10; Tantalum, 11.05-11.10; Niobium, 11.05-11.10; Molybdenum, 11.05-11.10; Selenium, 11.05-11.10; Tellurium, 11.05-11.10; Bismuth, 11.05-11.10; Antimony, 11.05-11.10; Arsenic, 11.05-11.10; Cadmium, 11.05-11.10; Mercury, 11.05-11.10; Strontium, 11.05-11.10; Barium, 11.05-11.10; Lanthanum, 11.05-11.10; Cerium, 11.05-11.10; Praseodymium, 11.05-11.10; Neodymium, 11.05-11.10; Promethium, 11.05-11.10; Samarium, 11.05-11.10; Europium, 11.05-11.10; Gadolinium, 11.05-11.10; Terbium, 11.05-11.10; Dysprosium, 11.05-11.10; Holmium, 11.05-11.10; Erbium, 11.05-11.10; Thulium, 11.05-11.10; Ytterbium, 11.05-11.10; Lutetium, 11.05-11.10; Hafnium, 11.05-11.10; Tantalum, 11.05-11.10; Niobium, 11.05-11.10; Molybdenum, 11.05-11.10; Selenium, 11.05-11.10; Tellurium, 11.05-11.10; Bismuth, 11.05-11.10; Antimony, 11.05-11.10; Arsenic, 11.05-11.10; Cadmium, 11.05-11.10; Mercury, 11.05-11.10; Strontium, 11.05-11.10; Barium, 11.05-11.10; Lanthanum, 11.05-11.10; Cerium, 11.05-11.10; Praseodymium, 11.05-11.10; Neodymium, 11.05-11.10; Promethium, 11.05-11.10; Samarium, 11.05-11.10; Europium, 11.05-11.10; Gadolinium, 11.05-11.10; Terbium, 11.05-11.10; Dysprosium, 11.05-11.10; Holmium, 11.05-11.10; Erbium, 11.05-11.10; Thulium, 11.05-11.10; Ytterbium, 11.05-11.10; Lutetium, 11.05-11.10; Hafnium, 11.05-11.10; Tantalum, 11.05-

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar loses ground

The dollar finished towards the lower end of the day's range in currency markets yesterday, and down from Monday's close in London. Trading became a little nervous as the dollar approached the DM 3.20 level amid fears of renewed central bank intervention. Others discussed the possibility of action by the Bundesbank in the face of recent dollar demand.

Nevertheless there was some hesitation and sentiment was influenced by a 0.1 per cent fall in U.S. retail sales, compared with market expectations of a 1.1 per cent rise and a reduction in U.S. prime rates to 10 per cent. Industrial production rose 0.8 per cent, much in line with market expectations.

The dollar closed at DM 3.1850 from DM 3.1835, having touched a high of DM 3.1880. Against the Swiss franc it was higher at Sfr 2.6800 from Sfr 2.6790, but slipped in terms of the yen to ¥254.70 from ¥255.45 and FF 7.9750 from FF 7.9770. On the Bank of England figures, the dollar's trade weighted index was unchanged at 140.7.

STERLING — Trading range against the dollar in 1984-85 is

EMS EUROPEAN CURRENCY UNIT RATES

	Currency	Unit	% change	% change	Divergence
	from	to	from	to	limit
Belgium	Franc	44.4622	-0.08	-0.08	-1.5428
France	Franc	44.4622	-0.08	-0.08	-1.5428
Germany	Mark	1.9365	-0.08	-0.08	-1.5428
Italy	Lira	2.336	-0.08	-0.08	-1.5428
Netherlands	Guilder	3.6033	-0.08	-0.08	-1.5428
Spain	Peseta	166.637	-0.08	-0.08	-1.5428
UK	Pound	1.4937	-0.08	-0.08	-1.5428
Denmark	Krone	13.4803	-0.08	-0.08	-1.5428
Sweden	Krona	10.4656	-0.08	-0.08	-1.5428
Finland	Markka	5.9457	-0.08	-0.08	-1.5428
Portugal	Escudo	200.482	-0.08	-0.08	-1.5428
Greece	Drachma	340.750	-0.08	-0.08	-1.5428
Spain	Peseta	166.637	-0.08	-0.08	-1.5428
Italy	Lira	2.336	-0.08	-0.08	-1.5428
France	Franc	44.4622	-0.08	-0.08	-1.5428
Germany	Mark	1.9365	-0.08	-0.08	-1.5428
Netherlands	Guilder	3.6033	-0.08	-0.08	-1.5428
Denmark	Krone	13.4803	-0.08	-0.08	-1.5428
Sweden	Krona	10.4656	-0.08	-0.08	-1.5428
Finland	Markka	5.9457	-0.08	-0.08	-1.5428
Portugal	Escudo	200.482	-0.08	-0.08	-1.5428
Greece	Drachma	340.750	-0.08	-0.08	-1.5428

Changes are for Ecu, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

POUND SPOT—FORWARD AGAINST POUND

Jan 15	Day's spread	Close	One month	Three months	% p.a.
U.S.	1.1130-1.1200	1.1185-1.1205	0.43-0.50 p.m.	0.43-0.50 p.m.	3.57
Canada	1.4075-1.4075	1.4075-1.4075	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Netherlands	4.015-4.005	4.015-4.005	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Belgium	7.100-7.100	7.100-7.100	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
France	12.75-12.75	12.75-12.75	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Italy	1.945-1.945	1.945-1.945	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Spain	166.637-166.637	166.637-166.637	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Portugal	200.482-200.482	200.482-200.482	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Sweden	10.4656-10.4656	10.4656-10.4656	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Denmark	13.4803-13.4803	13.4803-13.4803	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Finland	5.9457-5.9457	5.9457-5.9457	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Japan	254.70-254.70	254.70-254.70	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Austria	13.7603-13.7603	13.7603-13.7603	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Switzerland	2.0048-2.0048	2.0048-2.0048	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Belgium	7.100-7.100	7.100-7.100	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
France	12.75-12.75	12.75-12.75	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Germany	1.9365-1.9365	1.9365-1.9365	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Netherlands	3.6033-3.6033	3.6033-3.6033	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Denmark	13.4803-13.4803	13.4803-13.4803	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Sweden	10.4656-10.4656	10.4656-10.4656	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Finland	5.9457-5.9457	5.9457-5.9457	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Portugal	200.482-200.482	200.482-200.482	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Greece	340.750-340.750	340.750-340.750	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Spain	166.637-166.637	166.637-166.637	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Italy	2.336-2.336	2.336-2.336	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
France	44.4622-44.4622	44.4622-44.4622	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Germany	1.9365-1.9365	1.9365-1.9365	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Netherlands	3.6033-3.6033	3.6033-3.6033	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Denmark	13.4803-13.4803	13.4803-13.4803	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Sweden	10.4656-10.4656	10.4656-10.4656	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Finland	5.9457-5.9457	5.9457-5.9457	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Portugal	200.482-200.482	200.482-200.482	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Greece	340.750-340.750	340.750-340.750	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Spain	166.637-166.637	166.637-166.637	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Italy	2.336-2.336	2.336-2.336	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
France	44.4622-44.4622	44.4622-44.4622	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Germany	1.9365-1.9365	1.9365-1.9365	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Netherlands	3.6033-3.6033	3.6033-3.6033	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Denmark	13.4803-13.4803	13.4803-13.4803	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Sweden	10.4656-10.4656	10.4656-10.4656	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Finland	5.9457-5.9457	5.9457-5.9457	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Portugal	200.482-200.482	200.482-200.482	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Greece	340.750-340.750	340.750-340.750	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Spain	166.637-166.637	166.637-166.637	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Italy	2.336-2.336	2.336-2.336	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
France	44.4622-44.4622	44.4622-44.4622	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Germany	1.9365-1.9365	1.9365-1.9365	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Netherlands	3.6033-3.6033	3.6033-3.6033	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Denmark	13.4803-13.4803	13.4803-13.4803	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Sweden	10.4656-10.4656	10.4656-10.4656	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Finland	5.9457-5.9457	5.9457-5.9457	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Portugal	200.482-200.482	200.482-200.482	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Greece	340.750-340.750	340.750-340.750	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Spain	166.637-166.637	166.637-166.637	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Italy	2.336-2.336	2.336-2.336	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
France	44.4622-44.4622	44.4622-44.4622	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Germany	1.9365-1.9365	1.9365-1.9365	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Netherlands	3.6033-3.6033	3.6033-3.6033	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Denmark	13.4803-13.4803	13.4803-13.4803	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Sweden	10.4656-10.4656	10.4656-10.4656	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Finland	5.9457-5.9457	5.9457-5.9457	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Portugal	200.482-200.482	200.482-200.482	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Greece	340.750-340.750	340.750-340.750	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Spain	166.637-166.637	166.637-166.637	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Italy	2.336-2.336	2.336-2.336	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
France	44.4622-44.4622	44.4622-44.4622	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Germany	1.9365-1.9365	1.9365-1.9365	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Netherlands	3.6033-3.6033	3.6033-3.6033	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Denmark	13.4803-13.4803	13.4803-13.4803	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Sweden	10.4656-10.4656	10.4656-10.4656	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Finland	5.9457-5.9457	5.9457-5.9457	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Portugal	200.482-200.482	200.482-200.482	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Greece	340.750-340.750	340.750-340.750	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Spain	166.637-166.637	166.637-166.637	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Italy	2.336-2.336	2.336-2.336	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
France	44.4622-44.4622	44.4622-44.4622	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Germany	1.9365-1.9365	1.9365-1.9365	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Netherlands	3.6033-3.6033	3.6033-3.6033	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Denmark	13.4803-13.4803	13.4803-13.4803	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Sweden	10.4656-10.4656	10.4656-10.4656	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Finland	5.9457-5.9457	5.9457-5.9457	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Portugal	200.482-200.482	200.482-200.482	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Greece	340.750-340.750	340.750-340.750	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Spain	166.637-166.637	166.637-166.637	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Italy	2.336-2.336	2.336-2.336	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
France	44.4622-44.4622	44.4622-44.4622	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Germany	1.9365-1.9365	1.9365-1.9365	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Netherlands	3.6033-3.6033	3.6033-3.6033	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Denmark	13.4803-13.4803	13.4803-13.4803	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Sweden	10.4656-10.4656	10.4656-10.4656	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Finland	5.9457-5.9457	5.9457-5.9457	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Portugal	200.482-200.482	200.482-200.482	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Greece	340.750-340.750	340.750-340.750	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Spain	166.637-166.637	166.637-166.637	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
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Denmark	13.4803-13.4803	13.4803-13.4803	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Sweden	10.4656-10.4656	10.4656-10.4656	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Finland	5.9457-5.9457	5.9457-5.9457	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Portugal	200.482-200.482	200.482-200.482	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Greece	340.750-340.750	340.750-340.750	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Spain	166.637-166.637	166.637-166.637	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Italy	2.336-2.336	2.336-2.336	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
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Netherlands	3.6033-3.6033	3.6033-3.6033	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Denmark	13.4803-13.4803	13.4803-13.4803	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Sweden	10.4656-10.4656	10.4656-10.4656	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Finland	5.9457-5.9457	5.9457-5.9457	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04
Portugal	200.482-200.482	200.482-200.482	0.04-0.04 p.m.	0.04-0.04 p.m.	0.04

FINANCIAL TIMES SURVEY

Commercial Vehicles

Declining export orders have resulted in substantial over-capacity, forcing manufacturers into intense competition. The prospect of recovery in demand in Europe and the export market is remote

Price conflicts add to burden

By Kenneth Gooding
Motor Industry Correspondent

THE MOST severe symptom of the malaise which currently afflicts Western Europe's heavy truck industry was to be found last year in France. Importers took advantage of a temporary weakness in Renault Trucks Industriels (RTI) the domestic producer, and its market share dropped quickly to an abnormally low level.

RTI, in the belief that the loss in share could become permanent if the importers were allowed time to build up stronger dealer and service networks, decided that its main short-term objective should be a fast recovery in market penetration.

The objective was achieved and RTI's share moved back from 36 per cent to more than 42 per cent, amid protests from competitors that the State-owned group had set new records for discounting.

The price war eased towards the end of 1984 because, as M Bernard Hanon, president of Renault, points out: "Once the importers realised that we were determined to do—and spend—what was necessary to regain our normal truck market share, they decided it was a battle nobody could win and moderated their own price-cutting."

While the battle was fiercest in France, the struggle between the truck producers last year was not confined to that market. As export orders, particularly from the Middle East, declined at an alarming rate, the European makers had to look to their home territories to find the sales to keep their factories working at reasonable levels of capacity.

According to Scania, total West European truck exports to the Arab countries—including the key markets of Iran and Iraq—in 1984 probably fell to a level lower than the very poor total of 30,000 for 1978. Since then exports to these countries rose to 46,200 in 1980 and a peak of 82,400 in 1981. They remained at a high level—

80,400—the following year but the slide started in 1983 when exports sank to 42,000.

This led to substantial over-capacity in Europe and, in the words of Mr Sten Langenius, president of Volvo, the other Scandinavian heavy truck group: "Today there is always some capacity in a desperate situation—cutting prices and dumping to survive."

The prospect of some surge in demand in Europe and export markets to bring relief from the competitive pressures is very remote indeed. Not one of the major truck companies believes that European output of vehicles over 3.5 tonnes gross weight will ever again return to the 406,700 achieved in 1980.

Last year, output fell by nearly 8 per cent from 379,300 in 1983 to 356,900, according to estimates by DRI Europe which also suggests that, after four years of decline, the bottom has been reached. DRI predicts a useful 12 per cent increase in production of over 3.5 tonners in 1985 to 398,600.

Protect

But "almost certainly fewer trucks will be manufactured in Europe in 1985 than were in 1980, so rising domestic production is a possibility open to few," says DRI in its latest European Trucks Forecast Report. And the medium-term

will be marked by an increasing proportion of truck assembly moving to customer countries as companies attempt to protect their shares of vital markets. DRI suggests, for example, that there will be some speeding up in the migration of truck production from Europe to Iran, Iraq, Algeria and, perhaps, Egypt.

However, although the European truck industry is in a state of disequilibrium, so far there has been no real sign of any major restructuring.

At Daimler-Benz, the major heavy truck producer, there are no doubts about why this is so. Herr Hans-Jürgen Hinrichs, the sales director, says: "Quite frankly, the natural selection process through the mechanism of the market no longer functions in broad sections of the European commercial vehicle industry because of government support for the makers."

"Herein lies basically the root of what is so lamented on all sides as 'price and terms competition,' with no individual manufacturer being able to escape this vicious circle."

Scania's director of information, Mr Kaj Sandell, has made the assertion that no more than four of the world's producers made a profit on truck building in 1983 (although he excluded Paccar from the reckoning because he was not familiar enough with that group's balance sheet).

The State-owned loss-makers in 1983 included RTI, with a deficit of FF 1.9bn (\$195.8m); Leyland in the UK, £70m in the red; Daf of the Netherlands lost FF 27m (\$7.7m) while that of Spain's Enasa was Ptas 2.8bn (\$16m). Mack Trucks, RTI's 46 per cent-owned associate in the U.S., chalked up a loss of \$26m for 1983.

They were by no means the only companies to incur substantial losses that year. Iveco, Fiat's subsidiary, lost FF 232.8m (\$66.4m)—the company is registered in Amsterdam—lost DM 146m (\$48.3m) in the year to June, 1984, while in Britain Bedford, the General Motors business, lost £55.3m.

Impact

Obviously something had to give. And while there has been no restructuring of the European industry so far, there has been considerable recent rationalisation by the individual companies.

Leyland in May last year announced the closure of its export truck plant at Bathgate in Scotland over the following two years; Iveco shut down its medium truck plant at Trappes in France; MAN, Daf and RTI have retrenched their operations.

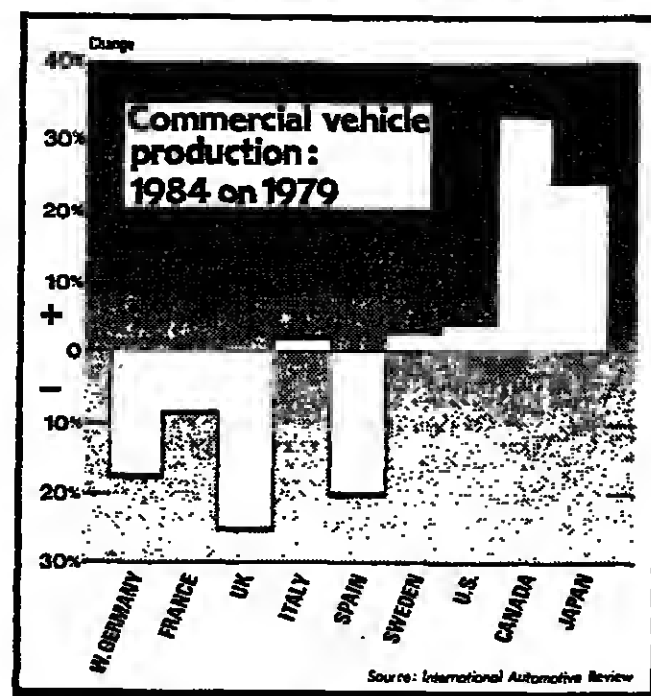
The impact on jobs of the drop in demand for European trucks has also been consider-

The leading manufacturers
Daimler-Benz
Leyland Trucks
MAN
Ford
General Motors
Renault
DAF
Enasa
Iveco

ON OTHER PAGES

Scania
Volvo
Country by country
Italy
UK
West Germany
France
Japan
The U.S.
Joint ventures: attitudes to collaboration
Technology: innovation a means of survival

4
4
6
6
7
7
8
8



able. MAN has cut 6,000 jobs since October 1980 and now has a workforce of about 15,000; Iveco has reduced its headcount from 48,000 to 37,000 in three years; Leyland now employs 12,000, a drop of 7,000 since 1982, while RTI's labour force is down from 27,500 at the end of 1982 to about 23,200.

Apart from cutting overheads, some of the smaller manufacturers have been looking for ways of sharing the heavy cost of designing, engineering and producing key components such as engines, axles and transmissions.

Mr Art Van der Padt, chairman of Daf, maintains: "Europe is ahead of the world in commercial vehicle technology and we must see to it that this important industry is kept alive and sound in Europe."

"Co-operation is an important part of that process. The European industry will have to co-operate across national borders or eventually the Japanese and U.S. companies will take most of the business."

Daf, with an output of only about 14,000 trucks a year, has been forecast among the European groups seeking co-operation with its rivals. It recently completed arrangements with Enasa for the joint development and production of a cab for vehicles of 14 tonnes upwards.

MAN is another company not averse to the co-operative approach to survival. It produces medium-weight vehicles jointly with Volkswagen and has been having talks with Bedford about an exchange of truck parts.

Iveco, on the other hand, seems more interested in joint ventures for components—with U.S. groups Rockwell for axles and Eaton for transmissions.

Outside Europe, the Japanese companies have not been able to escape unscathed from the drop in orders from the Middle East and important markets in Africa such as Nigeria. However, after a sharp decline from 930,000 medium and heavy trucks in 1981, Japanese output seems likely to

have surged back to 940,000 last year.

The resurgence has come mainly for trucks of up to six tonnes carrying capacity. Japanese exports of medium and heavy trucks are estimated by the Economist Intelligence Unit to have totalled about 336,000 in 1984 against 314,225 the previous year.

Heavy commercial vehicle demand in the U.S. up to the first half of 1983 was so poor that both General Motors and Ford took rather half-hearted measures to see if it was worth staying in the business. And both came to the conclusion that it was worth the effort.

Mr Edson Williams, Ford's vice-president and general manager of the group's truck operations, points out that "quitting is harder than staying."

Last year, however, demand in the U.S. picked up dramatically. In the heavyweight, class 8 sector, for example, production jumped from about 75,000 in 1983 to an estimated 130,000.

Even so, towards the end of the year some companies—notably Mack, Ford and International Harvester—called back output so as not to allow stocks to climb too high.

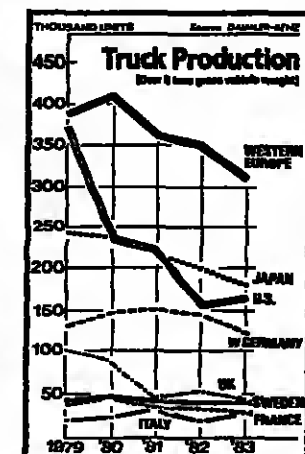
The reasons, U.S. class-8 truck production in the middle of 1984 was running at an annual rate of 165,000 and the consensus of opinion seems to be that 1985 demand will be around 120,000.

Advantage

The European truck producers, unlike their colleagues in the car business, are not yet sufficiently established in the U.S. to take full advantage of the boom currently in progress.

But the upturn in the States has been very welcome because it has enabled Volvo, Daimler-Benz and Iveco's subsidiaries in the U.S. to make profits in 1984 while RTI's associate Mack, has also returned to the black.

RTI probably sent 8,000 trucks for sale by Mack in the U.S. last year—roughly 15 per



cent of its total output in France.

Some European companies which did not have a chance to buy their way into the U.S. when local companies came up for sale during the recession at the end of the 1970s and beginning of the 1980s, still intend to move into the States—the world's largest market for heavy trucks.

Both Scania and MAN recently announced plans to take their first tentative steps into truck assembly in the U.S. Similarly, so have Hino and Mitsubishi of Japan been preparing the ground as part of a long-term strategy for the U.S.

Meanwhile, back in Europe, the local producers are bracing themselves for more of the same in 1985 as orders from the Middle East continue to dwindle and demand in Europe itself grows at only a snail's pace.

Price competition is bound to be as widespread as ever but should not reach the levels of 1983 and 1984. There have been reductions in capacity in France, Italy and the UK and several companies—Daf, Iveco, MAN and Leyland among them—have publicly stated that they intend to concentrate on cutting costs, to match expected demand and return to profitability, rather than chase elusive increases in market share.



"WE CHOSE CARGO DRAWBARS FOR EXTRA LOADSPACE."

WE GOT MORE THAN £220,000 OF COST SAVINGS."

Harry Rawlings, Transport Manager, Sketchley.

A new area of business led Harry Rawlings to look beyond his fleet of 140 heavy rigid.

But he found artics couldn't carry the load of 60 roll containers needed for economical operation.

Carries loads more. Costs less.

The solution turned out to be Cargo 13 tonners in drawbar configuration, running at 26 tonnes GTM.

They gave him 23% more usable loadspace than artics.

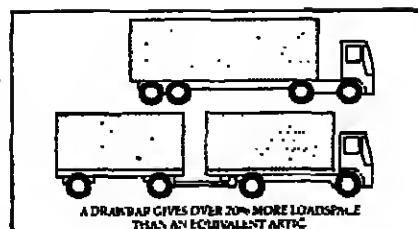
And a cost analysis showed they would cut the total cost of operation by almost half.

Surprise savings.

As well as basic economies like tax (£450 less per truck compared with an artics running at equivalent GCM) Harry found some remarkable knock-on savings.

Using existing demountable bodies saved £80-90,000. And the drawbar chassis cabs could be used for local delivery work.

There was money to be saved on



tyres: drawbars mean far less tyre scrub than artics.

And, as drawbars are much easier to handle than artics, the existing HGV3 workforce can drive them—legally and above all safely.

The factory that didn't fail.

The manoeuvrability of the Cargo drawbar gave another dramatic cost saving.

To get artics close to the right loading bay, Sketchley would have had to knock down part of a factory—the board actually approved the demolition. But the drawbars could operate in the existing space.

And this meant another £100,000 saved.

Unmatched drawbar expertise.

Ford have the widest and most efficient range of drawbar configurations on the market.

We have National type approval on all Cargo trucks up to 32.5 tonnes GTM.

Harry and his dealer worked together to obtain the highest possible level of cost savings. And with Sketchley's drawbars operating 24 hours a day on long-distance trunking runs, he appreciates Ford's country-wide network of truck specialist dealers.

Talk to your local Ford Truck Specialist Dealer.

Find out why Sketchley have joined the growing number of companies using Cargo drawbars.

See for yourself how much more you can carry. And how much you can save.

FORD CARGO
6-7-34 TONNES



Ford cares about quality.

*Max weight of up to 64000 can be achieved, over equivalent GCM artics. Your Ford Truck Specialist Dealer can supply full details on request.

Commercial Vehicles 2

Here and on the next two pages Kenneth Gooding reviews the performance and prospects of leading manufacturers

U.S. expected to provide main impetus

THE U.S. market is expected to provide the main impetus for Daimler-Benz's truck sales this year. The West German group's Freightliner subsidiary has stepped up output to a record 83 a day and its 1984 sales were expected to reach 18,000 compared with 10,915 in 1983 and only 7,650 in the depths of the recession in 1982.

D-B acquired Freightliner for \$260m in 1981 after a five-year investigation of the U.S. market made it clear that the purchase of a local company was preferable to a go-it-alone policy.

During the past two years, D-B has spent a further \$50m or so on its U.S. business, based at Portland, Oregon. Mr Peter Rupp, president and chief executive of Freightliner, says he aims to take the company from its 12 per cent of the top-weight (Class 8) market to 20 per cent within five years.

The company has already moved from sixth to fourth place among the Class 8 truck producers, overtaking General Motors and Ford. It has its sites on International Harvester (23.2 per cent), Paccar, the Peterbilt and Kenworth concerns (20.5 per cent), and Mack (18.5 per cent).

D-B has been sending trucks to North America from its 1970 and in 1980 set up an \$8.1m assembly plant at Hampton, Virginia, to produce the vehicles—based on a 20-year-old design—from kits.

The Freightliner and Hampton operations have been merged and Mr Rupp predicts that the changes which have been engineered into the Hampton products to make them more suitable in the U.S. should boost sales from 3,112 in 1983 to 4,100 last year.

Within about two years sales out of Hampton will reach an annual 8,000, he suggests, as new German-designed Class 7 trucks are introduced. The newcomers will have a Brazilian content of about 70 per cent, while 20 per cent (two diesel engines) will come from Germany. The rest will be sourced in the U.S.

Freightliner broke even in 1983 and is profitable. Prof Werner Breitschwerdt, D-B chairman, says that in spite of the difficult market conditions, all the group's overseas truck companies—in Argentina, Brazil, Spain and South Africa, as well as the U.S.—are operating profitably.

Output of D-B's heavy truck assembly plant at Wörth, near Karlsruhe—western Europe's largest with 10,600 employees—was forecast to fall by up to 1,500 vehicles last year from 94,000 in 1983 and 104,000 in 1982.

It was necessary to switch 600 to 700 employees from Wörth to other group factories—a method D-B has previously employed to avoid lay-offs. Prof Breitschwerdt stresses, however, that the Wörth factory was built for a capacity below last year's output and "although production at Wörth has actually gone down, we have been able to fully utilise the technical capability of the factory."

Other D-B executives suggest that Wörth's capacity is nomi-

nally about 95,000 trucks a year between six and 26 tonnes.

The seven-week metalworkers strike was signalled well in advance and the German companies were able to build up vehicle stocks. However, D-B's latest estimate is that it lost production of about 15,000 vehicles because of the dispute.

The company says commercial vehicle output in Germany for 1984 is likely to be down by 10,000 from 1983's level of 145,000. Production overseas should jump by one-third from last year's depressed level to about 63,000.

That would leave worldwide commercial vehicle production slightly up at 210,000 for 1984.

D-B has virtually completed the reorganisation of its vehicle production capacity in West Germany so its capital spending,

Truck output forecasts

(over 6 tonnes gross weight)

	1984	1985	1990	% change 1984 v 1990
WEST GERMANY				
Daimler-Benz	76,500	85,900	101,600	32.8
MAN	15,000	15,500	17,000	13.3
Magirus	9,000	9,500	10,100	12.2
UK				
Leyland	9,400	10,600	10,500	11.7
Ford	14,500	16,200	17,200	18.6
Bedford	11,400	12,100	13,200	15.7
Renault TI	3,300	4,600	4,600	21.0
FRANCE				
Renault	27,900	32,400	37,800	35.4
ITALY				
Fiat	26,300	36,800	39,400	49.8
SPAIN				
Enasa	5,100	6,400	7,700	50.8
NETHERLANDS				
DAF	11,300	12,600	13,600	22.1
SWEDEN				
Scania	21,000	19,800	23,100	10.0
Volvo	32,900	35,700	41,700	27.1

Source: ORI European Trucks Forecast Report.

which has been running at an annual DM 3bn (\$960m) will ease. Spending on new products will continue at the current high level.

Following the reorganisation, D-B concentrates car assembly at two facilities—Sindelfingen and Bremen. Car components are produced at Untertürkheim, heavy truck assembly is at Wörth and there is a van plant at Düsseldorf with a capacity of 60,000 to 70,000 vans a year.

There are also three commercial vehicle component plants in the new structure, because D-B is dedicated to the idea that it must produce its own key driveline components. Gagnau makes gearboxes, Kassel produces axles and Mannheim makes engines. Three small units—at Berlin, Hamburg and Bad Homburg—produced components for both cars and commercial vehicles.

All D-B's investment spending is provided from its own resources. The latest balance sheet showed the group ended 1983 with its cash assets virtually unchanged at DM 3bn. Of the capital investment in Germany that year, DM 788m (up from DM 745m) was made in commercial vehicles.

The group does not separate the financial performance of its truck business in its results. In 1983 the group as a whole—western Europe's third-largest company in stock market value—reported a net profit of DM 888m (up from DM 821m) on sales up from DM 38.9m to DM 40m.

Prof Breitschwerdt says that, thanks to demand for the group's cars, profit for 1984 should be broadly similar on sales up by DM 2bn to DM 42bn.



Changes force watershed year

WILL 1984 turn out to have been the watershed year for Leyland Trucks?

On the positive side the company, a subsidiary of state-owned BL, launched the Roadrunner truck, possibly the most important vehicle in its history and focus of the company's hopes for regaining UK market leadership, lost to Ford in 1977.

In contrast, the company had to cut further in the face of huge losses and static export markets. In May, Leyland announced that the export truck assembly plant at Bathgate, Scotland, was to be closed over two years with the loss of 1,770 jobs. Leyland also cancelled plans to produce the Family One Cummins

medium-truck diesel engine at Bathgate.

Mr David Andrews, chairman of Land Rover-Leyland, says: "All the actions were aimed at reducing cost and asset base, improving products, and improving market spread to give us more resilience to the ups and downs of demand. We had too much at stake in markets that went bad."

He adds that the new Roadrunner, which is Leyland's entrant in the high-volume, 6.2 to 10 tonnes market segment, could be profitable.

"If Roadrunner sells as well as we hope, it should improve Leyland's truck market share overall. But competitors will react. Customers won't change overnight. You can't expect to

make sudden, major advances in this industry."

Roadrunner competes in a sector which accounts for 30 per cent of UK heavy truck sales (over 3.5 tonnes gross weight). It is aimed at buyers of 7.5 tonnes trucks, a sector which has grown from only 1 per cent to 20 per cent of sales in 10 years since that became the heaviest vehicle which could be driven without a heavy goods vehicle licence.

Roadrunner replaces the 15-year-old Terrier, and Leyland hopes to sell 1,000 in Britain this year and 3,000 in 1985. This compares with 1,563 Terrier registrations in 1983 and a total 1,600 forecast for 1984.

The new truck completes Leyland's model renewal programme, which started nearly five years ago with the launch of the Roadtrain, first of the T45 "trucks for Europe" range. Of the \$60m spent on the T45 models, \$10m went to develop Roadrunner, previously code-named MT211.

It will be produced at the \$33m assembly hall in Leyland, Lancs, another element in the Leyland investment programme which has absorbed around \$550m of the £2bn government money injected into BL since 1978.

However, as Leyland was spending, its markets were collapsing. In 1982 the company attempted to cut its cost base. The workforce was cut by 27 per cent (4,100 jobs), the Guy truck plant at Wolverhampton was closed, other manufacturing operations were reorganised and Leyland discontinued manufacture of the T112 low-volume engine.

This created a cost structure with a breakeven annual output of 20,000 trucks, a far cry from the 41,400 produced in 1975 and well below the 22,960 in 1980. Leyland's truck output was only about 12,000 in 1983 and in 1984 between about 10,500 and 11,000.

Sales of heavy trucks in Britain slumped from 80,000 in 1974 to 44,000 in 1983 and 1984 should have been about 55,000, while output has suffered as Leyland's export markets ran out of funds. The company's exports totalled 14,000 to 15,000 a year in the 1970s, were 10,000 in both 1983 and 1984, fell to 5,000 in 1982 and in 1983 slumped to 2,700.

Last January, Leyland announced a 1,057 more redundancies at three plants: Albion—28 per cent to 13,500,

in Glasgow, Leyland in Lancashire and Scammell at Watford. The political ramifications of the closure of Bathgate, an area of high unemployment, held up the announcement of the Scottish factory's future for some months.

The closure of Bathgate still leaves Leyland with substantial excess capacity because it Lancashire plant can produce 40,000 trucks a year on two shifts.

Bathgate redundancy payments will cost \$10m, an average of \$3,633 per employee. But the closure will save Leyland more than \$10m a year and a once-and-for-all sum of \$20m in working capital employed.

Marshall Tractors, of Gallopborough, Lincolnshire, wants the engine facilities and this might save several hundred jobs. However, Leyland has spent \$30m on Bathgate since 1978 and Mr Andrews says: "We won't give the engine plant away." He is in no hurry because "Bathgate will build engines through 1985 and trucks for a substantial part of that year."

BL does not separate the Leyland Trucks results, but in 1983 the Land Rover-Leyland group



sustained an operating loss of \$66m, a deterioration of \$24m, compared with 1982. At the half-way stage last year, the group operating loss fell from \$34m to \$28.2m.

Leyland Vehicles—which includes the troubled bus-building operations as well as truck manufacturing—reduced its half-year operating loss from \$36.8m to \$33.7m.

Mr Andrews says that, although the business is making sound progress, it could not be expected to break even in 1985 because of limited domestic demand.

He believes there has been a fundamental change in the structure of the UK truck market and that total heavy truck demand in the future will be in the region of 60,000 in a normal year.

Even so, with the benefit of 1985 Leyland's truck production is forecast to improve by nearly

Emerging from the gloom

MAN, second-largest of the West German heavy truck producers, seems to be emerging at last from the traumatic experience which started in 1982 when an order for 2,000 trucks for the Middle East was completed but then cancelled.

The trucks, built to Middle East specifications and not suitable for western Europe, had to be sold at minimal prices. That was one reason why MAN reported a net loss of DM 329m in 1982-83.

The disaster, which sent shock waves through MAN's parent group, Gutehoffnungshütte (GHH), West Germany's highest mechanical engineering group, caused the company to take stock.

According to Herr Gunther Dietz, senior vice-president and general manager of marketing and sales, MAN decided that truck demand worldwide would never again reach the highs of the late 1970s and the company had to match capacity with expected demand.

It also decided to build its sales in western Europe, which in future would be treated as its "domestic" market. The cuts have involved severe job losses. The MAN workforce—21,000 in October 1984—is now 15,000.

The huge redundancy payments of DM 125m (about \$33m) were the main reason that MAN's losses remained high in the year to end-June

1984: DM 148m compared with a DM 329m loss in the previous 12 months. The 1983-84 figures also suffered from the loss of 1,770 jobs. Leyland strike in Germany which ended in June.

MAN has decided to concentrate production operation into fewer facilities. Heavy truck building will all be done at the Munich plant where about DM 10m will be spent on modernisation.

The hns manufacturing business has been made a separate profit centre. The former Bussing plant at Braunschweig has been closed—saving DM

10m a year. The Salzgritter facility, 20 km away, will build all the buses along with the medium trucks produced jointly with Volkswagen and key components such as front axles and crankshafts.

The upshot, says Dr Dietz, is that MAN could "live with a truck output of 14,000 a year from now on."

The peak at the end of the 1970s, saw MAN producing 24,000 trucks and 3,000 buses a year. In 1983-84 truck production was 17,000 and bus output 2,000.

Dr Dietz maintains that in 1984-85, MAN should produce 19,000 trucks and 2,500 buses.



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Commercial Vehicles 3

Pledge to raise market share

THE DEEP recession in heavy truck sales in North America and Western Europe caused General Motors, the world's largest automotive group, to make a careful examination of the potential for that segment of the commercial vehicle market.

As a result, GM recently assured dealers around the world that "we are in, and intend to stay in, the heavy truck business and to increase our market share," according to Mr Don Atwood, executive vice-president in charge of worldwide truck and bus group, power products, defence and component operations.

He says there is no question about the potential strength and profitability of GM's vans and light-duty truck operations. But both medium and heavy trucks had caused some concern when the volume of sales dropped so far during the recession in the early 1980s.

"We did a detailed evaluation of both markets and decided both are viable. Medium-weight trucks are very important to us, both in the U.S. and Europe. We will continue to be an important part of the medium market."

"Heavies were more difficult to evaluate because even the most optimistic forecasts said sales would not get back to the

peak levels of 1978—and the market is crowded with many competitors."

"But we feel it will be viable for those who have advanced technology and whose products emphasise fuel economy and low maintenance."

Two years ago, GM set up its world truck and bus group, based at Pontiac, Michigan, and integrated its commercial vehicle engineering and manu-



facturing operations. This included the Brazilian subsidiary, Bedford in Britain, Chevrolet, GMC and Detroit Diesel Allison in the U.S.

Mr Atwood says that all product-planning and engineering is now co-ordinated from Pontiac, with Chevrolet, GMC and Bedford providing the main engineering centres.

"Bedford will be an integral and important part of the world truck group," Mr Atwood maintains. Bedford's engineering and product-planning functions have been merged with other GM companies and its manufacturing operations will also be

controlled from Pontiac. However, it retains some autonomy in respect of its UK marketing.

The "world truck and bus" concept within GM goes back to September 1979, when it set up a group within the Warren, Michigan, research and development centre to see what could be done to spread the cost of developing new truck components across all the GM companies — particularly as the vehicles built in various parts of the world were becoming more similar.

The Warren research suggested that, in medium trucks especially, GM could gain from developing common engines, transmissions, clutches and axles, and possibly even frames and cabs.

The way this might work in future can be judged from what GM has in mind for Bedford. Instead of manufacturing nearly all the key components for its trucks, Bedford, when "world" truck production begins, would make one or two on a large scale for its own use and for distribution to other GM companies.

In turn, they would produce components on a large scale, some for Bedford, which would use them in the trucks assembled in the UK. Mr Atwood says that within

this decade there will be common medium trucks emanating from the work done during the Warren phase of the programme. It will take longer for the "world" vans to make their appearance, but again they should be on sale before the 1990s.

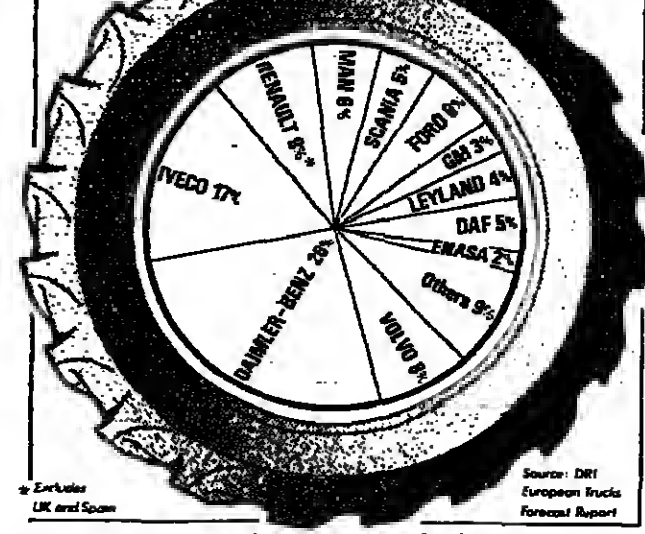
GM has been preparing its commercial vehicle distribution networks around the world for the day when the new products emerge.

Mr Atwood explains that in countries such as the UK and Brazil where GM has production facilities, the local GM company has responsibility for marketing commercial vehicles. However, in "neutral" markets, distribution will be handled by companies set up jointly with Isuzu of Japan, in which GM has a 38 per cent shareholding, and an option on a further 43 per cent.

Isuzu is also being treated as an arm's length supplier to GM's world truck business. It is supplying a medium, cab-over-engine truck for the U.S., sold with a Chevrolet badge, while Bedford used an Isuzu design, and is importing Isuzu engines, transmissions and other components for its recently-introduced Midi van.

Once again, the Midi van uses a local label, Bedford, in line

Truck Market Shares in Europe over 6 tonnes



Source: DRI European Trucks Forecast Report

with GM's policy of getting the most from the goodwill attached to the names it owns.

GM, however, has no intention of handing over the benefits of the joint distribution deal to an arm's length supplier in Japan, Mr Atwood says. As much as possible is being done to upgrade the Bedford products until that company, the U.S. operations and GM's Brazilian subsidiary can be put on a

World truck nears launch

FORD's "world" truck will go on sale this year. It will have a European cab, a North American chassis and a diesel engine developed from one used by the group's agricultural tractor division. The components will be assembled in Brazil.

The first "family" of designs for the new medium-to-heavy range is aimed primarily at the Brazilian and North American markets where the first products will go on sale in the autumn.

Mr Edson Williams, Ford vice-president and general manager of the group's truck operations, says: "The Brazilian world truck takes the best we have within Ford and puts it together."

The company has the capacity to build about 40,000 a year.

The cab will be adapted from the one used for the Ford Cargo range in Europe. Cab panels will be sent from the UK to Brazil for the new vehicle.

But the heavy cost of transport to Europe and the 14 per cent tariff barrier it would face before entering the EEC makes it unlikely that built-up trucks will find their way from Brazil to Europe, Mr Williams says.

However, Mr Williams reveals that other export markets are being considered and there seems to be potential in Asia.

Ford has invested about \$100m in a new diesel engine plant in Brazil which will come into operation shortly, providing power units mainly for the domestic market. The engine is a six-cylinder, direct-injection 7.5 litre unit. There will also be an option of the existing Ford 6.6 litre turbo engine, but in a South American version. Output of 55,000 engines a year is envisaged.

The company will start by building what are known in North America as Class 6 and 7 trucks (medium-weight). Eventually heavyweights (Class 8) versions will be introduced — but using bought-in engines, because Ford has no intention of developing a 10-litre diesel engine of its own, Mr Williams points out.

The Brazilian project is part of Ford's response to the substantial over-capacity for heavy truck manufacturing worldwide.

Ford can simplify its heavy truck designs worldwide and establish those parts of the truck which could be made common to Ford vehicles the

world over. He looks ahead at the time when "components for our heavy trucks will be of a single, world-class design and will be built in a number of countries. We will buy from those international suppliers who can supply in the countries where we assemble trucks and need the components."

A locally-produced ZF gearbox will be used in the Brazilian-built "world" truck for instance.

Ford began working its world truck programme in 1982. It will take another eight years to complete, says Mr Williams.

"We must prove it can work



and that we can make money on heavy trucks."

The company will spend about \$1bn on truck development and production over the four or five years from 1983 out of its worldwide budget of \$4bn. Britain will receive about 80 per cent of the \$1bn for trucks.

This is because, although the group has truck plants in Australia and Brazil, the two big design centres are in the U.S. and Britain.

Ford makes a profit on its total commercial vehicle operations but its strength is at the light end—with the Transit van and car-derived vans in Europe and with pick-up trucks and vans in the U.S.

However, the launch of the Cargo range in March 1981 at the cost of £125m was proof that Ford wants to win a much larger share of the European market for medium and heavy trucks.

The Cargo set off to an inauspicious start with many niggling problems and recalls by the company to put them right. Ford's share of the West European market for trucks of more than 3.5 tonnes, which stood at 7 per cent in 1980, has shrunk to just over 6 per cent.

With the full Cargo range in place and the initial technical problems behind it, Ford will concentrate on building sales, particularly in the UK, and getting some return on its investment.

Confident of return to profitability in three years

ONE SHORT year ago, M Pierre Semerena, then president of Renault Vehicules Industriels, said boldly that his company's first task was to stop the steep slide in market share in France and to claw back to a "normal" level of penetration.

RVI was willing—with the backing of its State-owned parent group—to spend as much as necessary. That decision, and the bloody price war which ensued in the French truck market early last year, has sent convulsions through the European industry.

RVI had emerged from the merger of the Berliet and Saviem groups in France and more recently added the truck business. Peugeot, picked up when it acquired Chrysler's European assets.

For the French, there was no point having a "national champion" in the business if it was to be demolished by importers.

According to M Semerena, the importers took advantage of a fall in RVI's new model introduction programme to push the French group's

market share to abnormally low levels: it dropped to 36 per cent.

RVI achieved its objective very quickly. It has pushed its way back to a 42 per cent domestic market share. M Semerena says that RVI's main priority now is to return to profitability while maintaining its "normal" French market share.

"We will only try to improve market share again when prices have stabilised," he maintains.

M Semerena feels confident enough about the future to predict that RVI could return to profit in 1987 or 1988. "We are on a slow road to recovery," he says.

Partly as a reward for his efforts, M Semerena was promoted last month to become chief executive of Renault's car division—which also has more than its fair share of problems. His successor is M Philippe Gras, formerly the marketing and commercial director of RVI.

In the first half of 1984, RVI lost FFr 1.4bn following a FFr 1.95bn loss for the whole of 1983. M Semerena indi-

cates that RVI's 1984 losses might be larger than the previous years, even though it half.

The first-half deficit included FFr 200m in special charges connected with the company's job reduction programme—1,500 have gone since the beginning of the year when the workforce was about 28,000.

M Semerena says that RVI has also cut value of its vehicle stocks by FFr 850m in the past year, reducing the number of trucks from 9,000 to 5,000.

The brightest part of the RVI business in 1984, as for some other European manufacturers, has been its U.S. operations. Since 1979 the French company has had a shareholding in Mack Trucks, a stake that now stands at 46 per cent.

Mack is benefiting from the recovery in demand in the U.S. and will sell more than 24,000 trucks this year, against 14,000 in 1983 — still well below the 40,000 for 1979. Of the 1984 total, about 6,400 will be imported from Renault in France and sold as Mack Midliners.

In the first half of 1984, Mack reported a net profit of \$31.6m and seems to be on the way to a profit for 1984 as a whole of around \$60m compared with a \$26m loss in 1983.

The French-built Mack Midliner competes in the medium-weight (Classes 6 and 7) sector of the market, where 80 per cent of the vehicles are of the bonneted type rather than the cab-over-engine variety which RVI has been supplying. M Semerena reveals that this year RVI will be producing a bonneted version of the Mid-

liner for Mack "to protect our position."

In particular, RVI has its eye on the potential competition from the Japanese, as both Hino and Mitsubishi have entered the medium truck market in the U.S. with cab-over vehicles.

Back in Europe, the former



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Back in Europe, the former

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Commercial Vehicles 4

Costs cut in changed strategy

A CHANGE in the top management at Iveco, the Fiat-owned company which is Western Europe's second-largest heavy truck producer, took place last May and signalled a change in strategy.

Sig Giorgio Manina, managing director since 1980, had reorganised the management systems and attempted to put Iveco firmly in the black by concentrating heavily on sales and marketing improvements.

But Iveco sustained a loss of Florins 232.6m (about \$54m) — the company is registered in Amsterdam — for 1983 on sales of nearly £2bn.

Sig Giorgio Garuzzo, the new managing director, says world truck demand is unlikely to return to the 1979 peak and Iveco must cut costs to bring down the level of output at which it breaks even.

On the assumption that 1984 will have marked the low point in world demand, Sig Garuzzo feels Iveco should fix its break-even point at about this year's level of sales: \$4,000 to \$6,000 trucks a year, depending on the mix of light, medium or heavy vehicles.

Sales last year were

about 87,000 trucks, up from 83,000 in 1983 and not far from the 1982 level of 88,000. Output was about 88,000, to allow stocks to be reduced. Production in 1983 was 97,000, up from 93,700 in 1982.

Iveco closed a bus plant at Mainz, West Germany, in 1980 with the loss of 1,400 jobs and is shutting its medium-truck plant at Trappes, France, where 1,300 are employed. These are cuts inaugurated by Sig Manina before his departure.

Sig Garuzzo insists that no more large plant closures are under consideration. "We must just give attention to every part of each plant, something that is much more difficult."

Sig Garuzzo, aged 48, worked for Olivetti, General Electric and Honeywell before joining Fiat. He put together its fragmented automotive components operations before becoming one of the joint general managers in 1982 with responsibility for group industrial activities.

Iveco's workforce has been cut from 48,000 to 37,000 in three years and Sig Garuzzo admits that more jobs will go. There will not be a dramatic reduction "but we will be

building more trucks with fewer people."

He stresses, however, that much of Iveco's basic philosophy remains the same. It remains committed to being a full-line

IVECO

truck producer with a range from three tonnes to the heaviest weights permitted. And Iveco will continue to be a multi-national European producer with manufacturing facilities in West Germany and France as well as Italy.

Iveco was formed in 1975 and brought together Fiat's commercial vehicle business—including Landi and OM in Italy and Unic in France—and those of Magirus in Germany.

Fiat received a substantial injection of engineering talent through the merger and gained access to German employees who would not want to work in Italy.

On the marketing front, the idea that Iveco has "three home markets" has particular attrac-

tions when protectionism and nationalism can creep into the business.

Investments totalled Fl 379m in 1983, up from Fl 224m the previous year. Sig Garuzzo says capital spending and investments in research and development will continue at a high level.

Sig Garuzzo as yet shows no particular enthusiasm for Iveco's venture in the U.S. "We must go cautiously there," he maintains.

In 1983, the North American subsidiary sold 2,731 trucks, mostly 2 range chassis-cabs, but some Magirus trucks, and was profitable for the first time since Iveco entered the market in 1977.

Last year a total of about 3,400 of the diesel-engined vehicles were expected to be sold in the U.S. which should produce a profit of "some millions of dollars."

Once payment for the closure of the French plant is out of the way, Iveco as a whole should pass the break-even point some time this year, says Sig Garuzzo.

Long awaited move into the U.S.

MR Georg Karnsund, president of Saab-Scania, says his company had its eye on the U.S. truck market—the biggest in the world—for 10 years. But Scania waited until it had introduced a new truck range, one result of Saab-Scania's SKR 100m (4817m) product investment programme over the past five years, before making its move.

Mr Karnsund indicates that Scania is working out details of how its entry to the U.S. should be handled. One thing already has been decided: Scania will go it alone rather than join a local partner like other Europeans in the U.S., simply because no suitable U.S. company seems likely to want to join forces.

Two Scania test fleets have been operating in the U.S. for 10 years on long-haul work "and the companies using them want more," according to Mr Karnsund.

The Scania trucks to be sold in the U.S. will belong to Class 8—the heaviest truck class in the country with gross vehicle weights of 15 tonnes and upwards. They will be built in Sweden and fitted out for the U.S. market at the facility owned by Saab-Scania in Orange, Connecticut.

In the initial stages of the market launch only a limited selection of the full Scania range will be imported to the U.S. and sales will be concentrated in the north-eastern

SCANIA

states. Work will begin this year on the setting up of a sales organisation.

Meanwhile, 1984 shaped up to be a good one for Scania, which rebounded from a relatively poor performance in 1983. In 1983 it invoiced 19,200 trucks and buses, 15 per cent below the 1982 level; 1983 output was 18,500 vehicles.

Scania suffered from a drop in demand from two overseas territories in particular in 1983. It shipped 2,900 fewer trucks to Iraq and Turkey than in 1982. Assembly of trucks in Iraq, which has been at 2,000 or 3,000 a year, fell to below 20 in 1983.

However, Mr Karnsund reckons that total 1984 vehicle output bounced back by at least 25 per cent and exceeded 24,000.

He therefore looks forward to much improved earnings by the Scania division, which fell from 1982 levels in 1983 last year fell from 1982 levels to an operating income of SKr 1.062bn. (1983 was the first year the figures were split in this way and no precise result was given for 1982.)

Scania has been looking at the niches in the west European truck markets that it still has left unexplored. Last year expanded its production of trucks adapted to the special road conditions and regulations in certain countries, producing models for the UK and Australia.

The company also introduced models aimed at the building and construction industry, improving its prospects in countries such as West Germany, France, the Netherlands and Belgium.

Mr Karnsund maintains that Scania's output of key components now gives it good economy of scale for a heavy-truck producer. The company has standardised on three engines, two gearboxes and three axles so it has fairly good output per component.

And productivity at the Swedish plants is improving dramatically because there are fewer parts in the new truck range, and new manufacturing technology has been introduced. Productivity times in the cab factory at Oskarshamn and at the chassis assembly plant at Sodertälje have been cut by between 25 and 30 per cent in the past two years.

Mr Karnsund says Scania expects to increase vehicle output this year only slightly "perhaps by 5 or 10 per cent," with the improvement mainly from trucks rather than buses.

In his eight-month report, last autumn he said truck and bus sales were up 26 per cent to SKr 5,599bn. Income was considerably better than in 1983 because of higher volume and better utilisation of capacity.

"This means for the activities in Brazil and Argentina, last year's losses have changed into profits."

State aid backs progress

"THE DATE Spain joins the EEG is not important. What is important is that Spain will go in and the tariffs protecting local manufacturers will be reduced progressively. All our strategic plans focus on that," says Sr Juan Llorens, deputy managing director of Enasa, the Pegaso truck group.

At one time the Spanish Government believed it had solved the problem of what to do with its heavy truck producer by selling Enasa to International Harvester of the U.S. But IH's financial difficulties stopped that.

The Spanish Government continues to own and support Enasa—via INI, the state industrial holding company—because it is the only automotive concern in the country to have its own, original technology. All the other companies rely on foreign partners.

The Spanish Government injected another Pta 12bn (about £33m) last year as part of a three-year programme costing £40m for restructuring "lame-duck" industries. It did so partly in recognition of the progress that Enasa appears to be making.

A Pta 2.5bn paint plant and the first phase of a technical centre, costing Pta 1.5bn, are on stream. Productivity is rising as jobs disappear. Since 1978-79 when Enasa employed 12,500, some 3,000 jobs have been eliminated. Last year the

reduction was between 600 and 700, bringing the workforce down to about 9,200.

After heart-searching, the Spanish authorities permitted Enasa to make a key acquisition outside the country and in March it bought Seddon Atkinson, based in Oldham, UK. No purchase price for Seddon, former International Harvester subsidiary, has been revealed.



but Enasa needed to pump in an immediate £2m to get the British business moving.

Seddon had been up for sale for two years and the uncertainty had not helped. Once Enasa took over, however, confidence returned. Seddon's output has doubled from five trucks a day at this time last year and the company is marginally profitable.

To gain scale economies, Enasa has searched for joint ventures. This year it concluded one with Daf of Holland to develop and produce a heavy truck (20 tonnes to 40 tonnes) cab.

Daf had done most of the development work—the total cost to be shared is about Florins 140m (£34m)—so the

cab should be ready by the end of the 1984. It will be suitable for use by Seddon.

Sr Llorens reckons about 18,000 cabs a year would be required. Each company will do its own final assembly and trim to "individualise" its own version of the cab.

Enasa is attempting to find two or three partners to share the development and production of a medium-truck cab (16 to 20 tonnes). And the Spanish group is in discussions with companies, including Bedford, the General Motors subsidiary in the UK, about a possible joint venture to produce vans in Spain.

Sr Llorens says his company cannot afford to develop a replacement for its J4 van and has in mind a licensing deal, or preferably a joint venture company which would use some Spanish components.

Enasa produced about 3,000 of the J4 vans last year, significant volume for a company which will have a total vehicle output of between 10,000 and 11,000 for 1984, but not enough to justify the investment to develop a new product of its own.

Enasa's vehicle output for 1984 should be 10,000 to 11,000—including military trucks, 3,000 vans and 1,600 buses. Buses are very important to Enasa, which has 70 per cent of its domestic bus market and many on the road elsewhere.

Major hurdles cleared

DAF, which chairman Mr Aart van der Padt describes as "the smallest of the truck manufacturers which really count," cleared three important hurdles in the past year.

First, the 37.5 per cent International Harvester shareholding in Daf was safely picked up by a Dutch consortium. This included Daf the van Doorne family trust (Hub and Wim van Doorne founded Daf in 1928), the Netherlands Investment Bank and the State-owned Dutch State Mines.

This increased the involvement of the Dutch Government in Daf, because Dutch State Mines already had 25 per cent. The van Doorne trust had 37.5 per cent.

Second, a Fl 600m financial package was agreed to cover a six-year product renewal programme and investment in advanced production methods. About Fl 400m will go towards renewal of the truck range and the rest for production changes.

The Dutch Government has provided about Fl 200m. In view of Daf's importance to Belgium, where it has a cab plant at Westerlo, the government there has given a guaranteed Bfr 2.8bn loan by Belgian banks. The balance of Fl 250m will be found internally.

Mr van der Padt stresses that Daf is not receiving Dutch gov-

ernment grants. The development cash must be repaid from profits on new products.

"The Government has never put money in to Daf to finance losses. We have avoided that and will avoid it in the future. We would lose our freedom as a management."

The third important step was the completion of a deal with Enasa, the state-owned Pegaso truck group of Spain, for the joint development and production of a cab for vehicles of 14 tonnes upwards.

The cost of Fl 140m will be shared—although Daf has completed most of the development already—and the cab should be in production before the end of the 1980s.

A 50-50 joint company called Cabtech has been established

DAF

at Eindhoven, Holland, to finish the development and a team of Spanish engineers have joined Dutch colleagues. "Daf and Enasa will each produce half the cab shell parts to gain maximum economies of scale. One estimate is that 15,000 cabs a year will be required. Each company will do its own final assembly and trim to "individualise" the cab.

Mr van der Padt says his company is seeking co-operative

deals on a wide range of key components such as engines, axles and transmissions to gain the advantages of economies of scale available to bigger rivals. But Daf insists on retaining its own identity and engineering capability. Preservation of jobs in Holland would be a major factor.

Last year, Daf's sales rose from Fl 1.65bn to an estimated Fl 1.8bn to Fl 1.9bn and the company's returned to profit after a Fl 36.88m loss for 1983 and recorded a net profit of about Fl 8m.

Production rose from 11,685 in 1983 to 13,845 vehicles. Some 14,240 vehicles were delivered to customers, compared with 12,516, enabling stocks to be reduced by 11 per cent in 1984.

Changes at the Eindhoven assembly plant will boost the present two-shift capacity of 65 trucks a day by 10 to 15 per cent or to around 17,000 a year. Engine output is about 80 a day.

Mr van der Padt says that although the truck manufacturing industry can be expected to go through another rationalisation, Daf will not be among those to disappear.

"We have done better than most of our rivals financially," he points out. "We live from our truck business and are expanding. Other, bigger companies, have been making losses for many years and are contracting."

Effort to build market share

MR STEN LANGENIUS, president of Volvo Truck Corporation, says his company decided some years ago that its priority targets must be the developed markets because its highly-specified vehicles were unsuitable for Third World countries.

So Volvo has made its prime target western Europe, then the U.S. followed by the Middle East. There is not much growth expected in any of these truck markets, so Volvo will concentrate on building market share.

In Europe, for example, Volvo's objective is to increase its share by 1 per cent a year. Mr Langenius admits there is no magic formula. "We will make progress by being slightly better than the competition in all departments: in trucks and in back-up service."

In 1983 Volvo failed in that European objective because the West German market, where the group is weak, accounted for most of the increase in European heavy truck sales.

Volvo did not make any market share advance in Europe in 1984 either. With the other successful importers, it has suffered at the hands of

Renault's determined effort to claw back sales in France—Volvo's French market penetration dropped from 13 per cent to 11.7 per cent. Mr Langenius says this means that Volvo's European share will have moved time rather than move forward in 1984.

However, there is an entirely different story in the U.S.

VOLVO

which was Volvo's most successful market last year. To spearhead its attack on there, Volvo acquired the assets of the bankrupt White Truck in 1981 for \$75m and spent a further \$50m on the company.

Mr Langenius said Volvo White Truck would make a "good profit" in 1984, the first time it has been in the black since the takeover. Output was recently boosted to 46 trucks a day, or an annual 10,000 and the company has an order book to justify staying at that level for some time.

Sales in the U.S. last year are reckoned to have reached well over 10,000, in-

cluding between 8,000 and 8,500 from the U.S. plant. In 1983, Volvo sold 6,400 trucks there, of which 4,700 were produced locally.

If, as Mr Langenius predicts, the U.S. market for Class 8 (heavy) trucks remains above 120,000 this year, compared with more than 130,000 in 1984, he says Volvo-White will make a profit again.

The success in the U.S. will help boost Volvo's world-wide truck production to more than 40,000 last year against 34,400 in 1983, "and we can hold out at over 40,000 in 1985."

The U.S. business should also give Volvo Truck's profits a boost—given the high value of the dollar. Volvo links its truck and bus in financial results, and in 1983 these contributed only SKr 110m of the parent group's pre-tax profit of SKr 4.34bn (\$537.1m). Return on capital for the truck and bus business fell from 14 per cent to 5 per cent.

No earnings for individual sectors were revealed in the half-year statement but the turnover of the truck business (excluding buses) to the end of June jumped by 37 per cent

to SKr 7.583bn. Volvo delivered 5,800 trucks in the Middle East during 1983—most of them to Iran. Where its trucks have been assembled by a local company for 12 years—and expected to sell a similar number in the area last year.

However, Mr Langenius says the intake of orders has been growing weaker.

Volvo will continue to support its South American operations, which have been through a traumatic time. Volvo do Brazil bus out production costs and is comparable with the group's other plants.

Truck operations in Peru have had a "very bad" 1984—but will be better than the previous year—because of low demand and low economic activity, he says.

The group believes it must produce all the key elements in a truck's driveline—engine, gearbox and axle—to make a "better, more effective truck." Investment and development spending on the truck operations reach SKr 1.2bn in 1983 and Mr Langenius reckons his company needs to produce 35,000 to 40,000 trucks a year to justify this.

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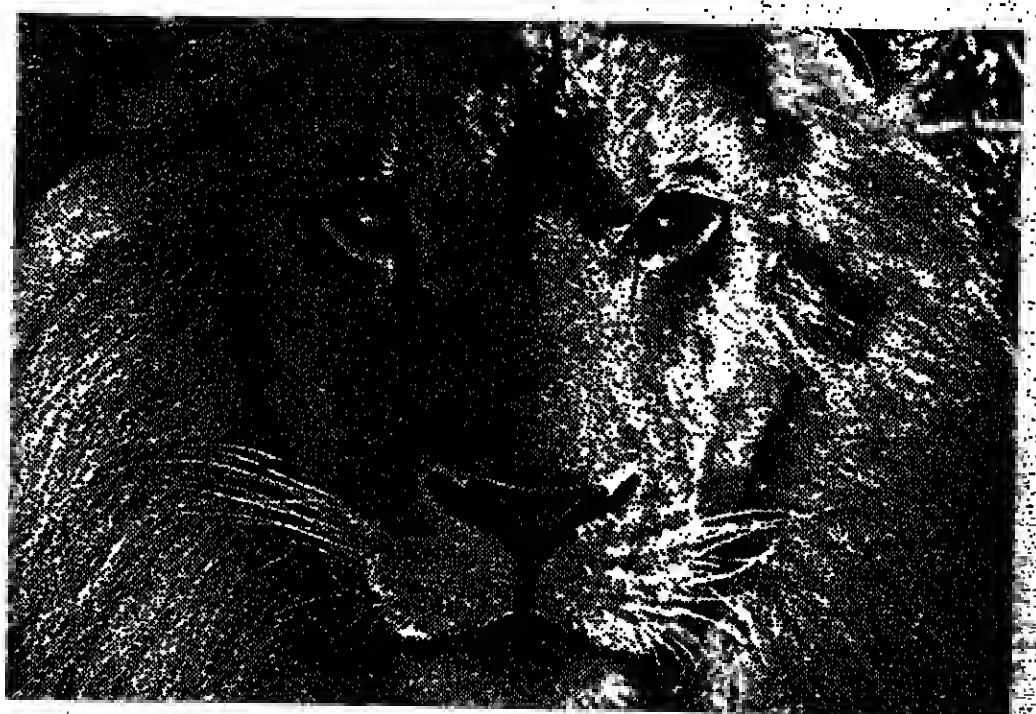
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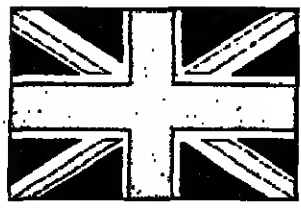
Mercedes-Benz

THE NEW MERCEDES 7½ TONNER.

Commercial Vehicles 6

Here and on the facing page, FT correspondents review market trends in the principal vehicle manufacturing countries.

Not much cause for optimism



United Kingdom

THE GLOOM which has shrouded much of the UK commercial vehicles industry since 1980 is beginning to lift. But it is a slow process. Price competition on the domestic market and the continuing absence of any upturn in Third World export markets on which much of the UK industry's welfare has been based in the past, give little cause for optimism about the industry overall making a quick return to profits.

Within Europe, the UK has proved particularly vulnerable to the competitive pressures. All European manufacturers have been hit by the virtual disappearance of overseas sales, so they have looked within Europe to see how they might compensate.

With the UK's high manufacturing cost base, and a higher pound — thanks to oil — than is merited by the country's underlying economic performance, it has inevitably been a soft target for Continental importers to increase their market penetration, by discounting to levels which have made life very tough indeed for domestic producers.

The recent fall of sterling against most Continental currencies has ameliorated, but by no means eradicated, the problem.

There is no sign of the price war letting up. According to M. Pierre Semerara, until last month president of Renault Trucks Industries (which now owns 90 per cent of Renault Trucks Industries, the Dunstable-based heavy truckmaker formerly known as Karrier Motors) "everyone is losing money in the UK."

During the past three years, the UK's list prices of heavy trucks have become the lowest in Europe, says M. Semerara, "and there are huge discounts from that base."

Mr David Hurst, Ford of Britain's director of Truck

sales, agrees. As far as Ford can tell, he points out, not one European company is making a profit on heavy truck sales — "Mercedes and Volvo come closest."

The consolation, though a slight one, is that the volume of UK sales of trucks "proper" (ie, those with gross vehicle weights of over 3.5 tons) are continuing the slow move upwards which began early last year.

At the bottom of the trough in 1981, only 44,950 were sold — the lowest for more than 30 years and contrasting with 80,000 in 1979 (though that was an atypical boom year). In 1983, 49,500 were sold — and the final output last year was 52,820.

This year, forecasts the Society of Motor Manufacturers and Traders, the UK market should more closely resemble a "normal" year — at about 60,000 units. That estimate, however, is conditional upon a resolution of the miners' strike and an improvement in general business confidence. Some manufacturers take a more cautious view, with Ford suggesting it may not exceed 55,000 vehicles, and Bedford indicating 58,000.

Discounting

The trouble is that the emergence from recession in heavy truck markets elsewhere in Europe is lagging behind that of the UK. And with all manufacturers keen to fill out as much under-utilised capacity as possible, because of their high fixed costs, it is quite likely that the growth potential in the UK will provoke fiercer discounting as they chase after it.

As might be expected, one result has been a steady increase in the share of the British market taken by imports: in 1981 they accounted for 22.6 per cent of the over 3.5 ton sector. This had climbed to 31.7 per cent by the end of 1983, and to 34.3 per cent last year.

The various factors combined to create a situation in which, for the first time, the UK's balance of trade in commercial vehicles — including car-derived and purpose-built vans — plunged into the red in 1983. Exports dropped to £433m from £518m and imports jumped to £575m (£417m).

W. European trucks and buses [over 3.5 tonnes]

	Production 1983	Registrations 1983	Production 1982	Registrations 1982
Mercedes-Benz	127,229	55,396	140,909	48,640
Iveco	71,813	35,433	74,715	34,732
RVF	43,782	29,092	54,566	30,529
Volvo	33,671	14,175	33,540	15,733
Ford	27,447	14,127	32,582	14,377
Scania	22,875	8,722	26,903	8,523
Bedford-GM	16,625	7,227	18,429	7,945
MAN	15,848	11,645	20,013	9,983
Leyland	14,815	9,604	15,645	8,459
DAF	11,312	10,245	12,878	9,587
ENASA	10,639	5,867	10,566	5,783
Motor Iberica	7,566	6,490	9,407	8,037
Volkswagen	5,250 with MAN	3,273 with MAN		
ERF	1,536	1,237	1,736	1,438
Bedford Atkinson	1,264	1,538	1,821	1,718
Others	16,914	22,465	7,806	22,050
	425,587	232,283	459,090	225,489

Source: Automotive Industry Data Yearbook

The overall gap was cut by 9 per cent in the first half of 1984, with a sharp improvement in the second quarter. However, this was due mainly to a 69 per cent increase in exports of light commercials and a reduction in imports brought about as a result of the IG Metall strike in West Germany. Heavy truck exports were still 20 per cent down on the same period of 1983.

BL's commercials output was down 19.7 per cent in the first half — mainly due to a fall of 35.6 per cent in its car-derived van sales, from 14,103 to 9,084, as the market awaited launch of the Maestro van to replace the aged Morris Ital design (Morris has now also been assigned to BL's nomenclature graveyard).

Its purpose-built van subsidiary, Freight Rover, also saw output fall by 7.5 per cent, from 9,604 to 8,962. But this reflects the fact that British Telecom, which takes anything up to 3,000 Shermas a year, was placing its major orders at the end of the year not as in 1983 — at its beginning.

Finally, Leyland Vehicle's BL's heavy truck making arm, could attribute a 5.75 per cent first half output drop to a very depressed 5,985 — at least partly to stoppages earlier last year over the decision to close the Bathgate plant in Scotland.

Leyland is expecting significant production and sales gains from the launch last September of its long-awaited Roadrunner truck, offered in weights of 6.2-10 tonnes, but with the expectation that sales will concen-

trate heavily around the 7.5 tonne break point above which an operator is required to have a heavy goods vehicle licence. Leyland expected to sell 1,600 Roadrunners in the UK by the end of last year, and 3,000 in 1985. Its importance to Leyland is hardly stressing: it is competing in a sector which accounts for 30 per cent of all over 3.5 ton truck sales.

Bedford, despite losing £50m last year, appears to be gaining the increased confidence of the U.S. executives who preside over GM's world truck and bus operation, of which Bedford is now a part.

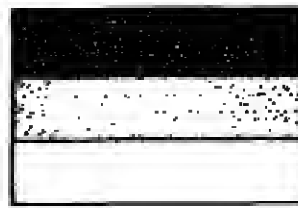
Both Mr James McDonald, GM's president, and Mr Charles Katco, the recently-appointed head of truck and bus, during visits in the past few months, have been at pains to praise the progress on productivity made by Bedford and to provide assurances that it will have a significant part to play in GM's plans to create a range of "world" trucks, vans and buses.

One manifestation of this is Bedford's launch this month of the Midli van, built up at Luton. It is a one-tonne van based on an Isuzu design, on which Bedford has spent £20m to re-engineer the product and £50m on new facilities to produce it.

ERF, the last independent UK heavy truckmaker, has seen its fortunes improve considerably, to the point where its chairman, Mr Peter Foden, insists that it now has a viable future.

John Griffiths

Prospects remain uncertain



West Germany

PEERING INTO the future, executives at West German truck manufacturers see a gently rising curve representing overall West European sales for medium and heavy trucks in the next few years. However, they expect to remain below the peak of a few years ago.

In the Middle East, a lucrative market for West Germans not long ago, truck prospects are uncertain, clouded partly by the war between Iran and Iraq. Latin American markets seem to be picking up — a boon to Daimler-Benz, with operations in Brazil and Argentina — although the market recovery is from a deep trough.

In the U.S., truck sales have also revived, giving a lift to Daimler-Benz's Freightliner subsidiary. With this sort of terrain ahead of them, West German commercial vehicle manufacturers are proceeding cautiously, and keeping a sharp eye on each other and on foreign competitors. But after adjusting to the serious setbacks of recent years, they are confident of their basic strength.

Daimler-Benz, for instance, notched up a slight increase in its overall commercial vehicle production worldwide last year, with further drop in its West German output offset by a recovery of about a third in its output abroad. It is also building up operations in Turkey and has its eye on possible ventures in Egypt and China.

At the same time, MAN has made major progress in overcoming the problems which hit its truck, bus and marine diesel engine operations.

Iveco Magirus, part of Italy's Fiat concern, has also set its sights on improved results after restructuring measures and job cuts aimed at stemming heavy losses.

Within West Germany, production of all types of commercial vehicles, including buses, reached a peak of 357,620 in 1980. The total has steadily fallen as markets have been hit by recession, interna-

lional debt problems and falling revenues in oil-producing countries. In 1983, production fell below 300,000 for the first time since 1978 and showed a further substantial decline last year.

Fortunes have varied for different types of commercial vehicle. Grouping all trucks and vans together, production slipped from a peak of 314,985 in 1980 to 257,335 in 1983 but edged up to 259,185 in 1984 aided by domestic revival.

While output of car-derived vans increased, larger trucks have registered a drastic decline.

In the worst-hit sector, production of the heavy-duty trucks of 16 tonnes and over fell from a peak of 63,500 in 1981 to 48,870 in 1983, followed by a further drop last year (27,100 in the first ten months of the year).

Sales of vans and trucks in West Germany recovered in

produce about 22,000 commercial vehicles, mostly heavy trucks, this financial year — an increase from 19,000 in the year to last June, although below the 25,000 of a few years ago. The company aims to export about 15 per cent outside Europe.

"Our market share is improving," he says. In trucks of 9.8 tonnes and more, MAN had a market penetration in West Germany in 1982 of 22.2 per cent, in 1983 of 24.3 per cent and in the first 10 months of last year 25.7 per cent.

As part of its rationalisation, MAN is building up its Salzgitter plant and is moving operations there from its Brunswick factory. It has also been holding talks with Volkswagen on making Salzgitter the sole assembly site for their joint van in the 6 to 9 tonnes range, though VW has shown a lack of enthusiasm for such an idea.

Production of the joint van has been running at between

possibilities of exchanging components and parts. "We intend to find more users than in the past for our parts and components," Herr Lochte says.

Both Daimler-Benz and MAN have been holding talks with the Chinese about truck co-operation.

As a result, MAN signed a deal late last year with China North Industries Corporation (Norinco). The Chinese are to build a range of heavy trucks under licence from MAN and the West German group will supply kits for assembly and give technical advice.

MAN said that agreements with the Chinese so far involved shipments of kits worth about DM 50m (\$15.8m).

Daimler-Benz has been discussing lately a possible project involving assembly of perhaps 10,000 to 15,000 heavy trucks a year in China.

"It would not end with pure assembly, but would have to go into local content," says Herr Michael Bassermann, Daimler-Benz's purchasing officer for commercial vehicle projects abroad.

In Egypt, Herr Bassermann says, Daimler-Benz is still going through the relatively complex procedure of obtaining all necessary approvals for a joint venture operation to manufacture buses and medium and heavy trucks.

In Turkey, the company is going to extend its local joint venture from bus operations into truck and engine production. Daimler-Benz's Saudi Arabian agents are also involved in this project, as well as Turkish partners.

Talks about a possible licensing deal for assembly of light and medium weight trucks in Mexico, however, did not produce an agreement.

Worldwide Daimler-Benz has scaled back its truck output since its peak years of 1980 and 1981. But foreign commercial vehicle production recovered by about a third last year to about 62,000. Even though output in West Germany fell from 157,400 to about 143,000, the group's total commercial vehicle output (including buses) was kept up to about 211,000.

John Davies

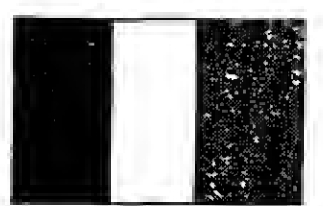
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All eyes are on Iveco



Italy

THE EYES of all operators in the Italian commercial vehicle market are, more than ever before, on Iveco, the industrial vehicles subsidiary of Fiat. They want to see what changes will be made by the new management which will take over the Turin-based company last year.

The fact that a new managing director, Sig. Giorgio Garuzzo, was appointed to replace Sig. Giorgio Manina, who had run the company since 1970, reflected in part the problems caused by the disastrous slump since 1982 — in the Italian commercial vehicle market — a slump which led to serious difficulties for the company's selling lorries in Italy.

Iveco is the only major Italian manufacturer of commercial vehicles. It includes the industrial vehicles marques of OM and Lancia and makes about 600 basic models — not just in Italy but also in West Germany (where Iveco owns Magirus) and France (where it includes Unic).

Apart from Iveco's sister company Fiat Auto, which makes vans, the only other maker of commercial vehicles in Italy is Alfa Romeo, which operates on a very small scale.

The Italian commercial vehicles market takes about one-third of Iveco's output, so the significance of the slump which hit that market in 1982 can easily be imagined. In 1982 the market fell by 25 per cent.

There was a further drop of 20 per cent in 1983 and in the first half of 1984 the market fell by almost 23 per cent compared with the first half of 1983.

In spite of this depressing background, Iveco actually increased its share of the Italian market from about 53 per cent in 1982 to 60 per cent in 1983. Again that has been retained ever since. Iveco managed to sell 32,627 units in Italy in 1983 and had sold 17,203 in the first eight months of last year.

Iveco argues that in these very difficult conditions it has been helped by the fact that it has a very wide range of products of all types and sizes, so that even when customers switch from large to smaller vehicles, Iveco still has something to offer.

Iveco's competitors tell a rather different story. They say that Iveco's acquisition of increased market share in Italy

is due mainly to ruthless discounting with which the Turin-based company's rivals could not compete.

They say that Iveco trucks have frequently been sold at little more than cost, and they point to the failure in 1982 of one of the biggest Iveco dealers in Milan as evidence.

Renault tried to match Iveco's discounting strategy but lost — seeing several of its dealers going under and losing market share as well.

Mercedes, on the other hand, hanked on its very strong reputation and largely stayed out of the discounting battle, broadly retaining its market share. Ford gave some discounts but continued to sell its cargo trucks on a small scale, as well as the heavy Transit 190 vans which compete with the Iveco Daily.

Figures on market share in the commercial vehicles market are endlessly disputed. They are based on the manufacturers' estimates rather than on registrations — since the registration process in Italy is so slow — and there are tricky problems of definition.

However, Iveco's own figures for market shares for the first eight months of 1984, embracing both industrial vehicles and large vans, give the Fiat subsidiary a 60.5 per cent share. Next comes Ford with 8 per cent — although the company itself says that if you leave out the Transit 190 van the share is only 2.5 per cent.

Then there is Mercedes which Iveco gives 6.1 per cent (the company would not give figures of its own). Renault had 3.8 per cent. Other manufacturers all had less than 3 per cent.

Iveco's rivals now want to see whether Sig. Garuzzo, the new Iveco boss, changes the company's marketing strategy in Italy and perhaps gives those who are losing money the chance to make profits again.

So far they have seen little sign of change.

For Iveco itself the hard won gains of market share on the Italian market appear likewise to have done little for profits. Declining sales in Italy have been matched in the past three years by a disastrous slump in the company's once strong markets in the Middle East and North Africa, and by the shaky performance of most European markets.

In 1983, Iveco produced 93,600 vehicles in Europe, slightly up on the 1982 figure of 92,700 but well below the peak year of 1980, when 112,800 vehicles were made.

In consequence, the Amsterdam-registered company made a loss of £1,232.6m in 1983 (£1,125.6m), having made a very small profit in 1982 of £116.4m.

James Buxton

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Commercial Vehicles 7

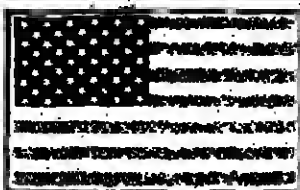
U.S. truck production

	GMC & Chevrolet	Ford	Chrysler (Dodge)	AMC (Jeep)	VWA	Int. Harvester	MACK	Nissan	Mercedes-Benz	Others	Total U.S.
1979	1,352,475	1,032,115	302,995	134,625	2,405	115,455	35,940	—	—	41,835	3,053,035
1980	688,740	581,505	118,230	30,810	28,390	67,855	23,390	—	1,215	32,300	1,638,260
1981	723,590	617,375	98,240	92,250	37,390	62,860	26,090	—	2,565	30,320	1,689,780
1982	896,940	712,425	121,915	85,470	8,085	45,110	14,245	—	2,005	24,900	1,912,100
1983	1,128,945	831,480	147,070	113,265	2,080	51,680	12,485	19,980	3,010	33,050	2,443,635
1984	1,238,590	1,094,965	197,620	174,975	—	70,045	24,715	92,500	2,990	43,280	3,929,790

First 11 months

Research: Rivka Nachama

Year of record figures



United States

THE U.S. commercial vehicle manufacturers will want to forget the early 1980s—the period which brought International Harvester to its knees quickly. But most will cherish the memory of 1984, when sales moved into the second year of cyclical expansion and many manufacturers began to chalk up record figures.

The rebound for some of the lighter weight categories began in late 1982, but for the heavier vehicles the impact of the turn in the economy was not felt significantly until the middle of 1983.

Growth has been all the stronger because of the depth of the recession: a three-year slump in truck sales is itself unusual, but it was made even worse by the fact that at the bottom, in 1980 and 1981, manufacturers were making only half as many vehicles as in 1979. They are recouping the volume losses, with the result that 1984 looks as though it could be a record year.

By the end of last July, commercial vehicle sales had reached 2.3m, an increase of 42 per cent over 1983's 1.6m, and slightly better than the 2.25m record set in 1978. Light truck sales jumped by 42 per cent to 2.17m, medium-weight products by 15.2 per cent to 27,000, and heavy trucks by 54.7 per cent to 106,000.

Perhaps the most remarkable aspect of this growth has been the extraordinary strength of sales of lighter weight trucks and vans. This was a sector popularised by the Japanese,

who caught a wave of fashion in California by introducing vehicles which were both utilitarian and recreational. Indeed, Nissan, the second largest of the Japanese companies, chose to concentrate on these small commercial vehicles in its initial manufacturing investment in the U.S.

The U.S. producers have taken the lead from the Japanese and further encouraged sales by launching their own models—in particular the General Motors' S series and Chevrolet Blazer, and the Ford Ranger and Bronco. As a result, the Japanese have sharply lost market share.

These vehicles give the impression of hybrids between vans and cars: clearly stronger and more durable than passenger saloons, and maintaining the high driving position of a van, but marrying this with the comforts of a car.

Brand loyalty

They are also highly youth-oriented, with about 38 per cent of sales to buyers under 30 years of age, against only 24 per cent of all cars. This trend partly explains the concentration of the U.S. producers on this sector, since the aim is to capture brand loyalty as early as possible.

Chrysler has drawn on this trend towards multi-purpose vehicles with its mini-vans, launched almost a year ago. The Chrysler product is no larger in floor area than its conventional mid-range saloon cars, but it is much more roomy inside, capable of seating up to seven in comfort, and converting into a couple of overnight beds.

Consumer response has been so enthusiastic that everyone is following Chrysler into the market, which Mr Lee Iacocca, chairman of the group, can claim as a great marketing success as the Mustang which he

launched at Ford. The mid-weight category of the commercial vehicle market has proved the main disappointment, with registrations still less than half the peak year of 1978. But heavy trucks had excellent sales last year, running only just behind their records at the seven-month mark.

This rebound has helped International Harvester, which has returned to healthy profits on this side of the business. After the financial devastation of the last three years, it is a much slimmer group, and will probably make fewer than 80,000 vehicles against about 115,000 five years ago. But this will still be much higher than in the intervening period.

The recovery has led to an even stronger performance at Mack, the group in which Renault of France has a stake of just over 40 per cent. Mack, however, may fall short of its 1979 production level of 36,000, because of a dispute over a new three-year pay contract. The company has some flexibility because the stoppage comes at a time when it intended to trim output.

But a long dispute could be damaging at a time when its finances have been depleted by losses of around \$70m in the last three years.

The most interesting developments in the heavy truck sector, however, are not among the domestic producers. Over the last few years, new challengers have gradually been establishing themselves in the North American market, building up distribution chains and working out strategies to attack the market. Among the most aggressive are two European companies, Daimler Benz and Volvo, and some Japanese concerns.

After several years of trial and error, both Daimler and Volvo decided in 1981 to take the bull by the horns and establish themselves in the market by buying out local companies. Volvo picked up some of the assets of White, including a manufacturing plant, while Mercedes—which had earlier had links with White—took over Freightliner in Oregon.

Both have taken a gradualist approach, basing sales on existing products in the companies taken over, but steadily introducing elements of their own European lines. The intention is to introduce more European technology.

Kits

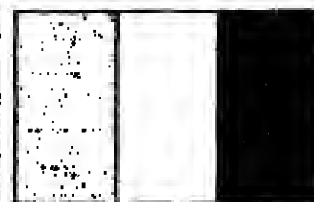
Daimler Benz, for example, began in the U.S. about 10 years ago, importing directly. But in 1980, it started local assembly from kits brought from its Brazilian subsidiary. It has grafted Freightliner onto this enterprise, and is looking at the possibility of putting its own components into the Freightliner range.

On the basis of a combined U.S. produced and imported sales, Mercedes is the largest of these foreign manufacturers. Registrations were running at a little over 900 of its own vehicles at the half-way mark, plus a further 7,250 of the Freightliner models. Volvo had sales of 880, along with 3,400 White models.

Hino, the leading Japanese heavy-truck manufacturer, has gone a different route, using its base in Florida to assemble vehicles made in Japan. It has limited sales in the U.S. and its longer-term manufacturing aims remain to be seen.

But it is widely believed that Hino's arrival is the harbinger for a much broader-based assault by the Japanese on this part of the vehicle market, about the only sector that they have not tackled in the U.S. Nissan Diesel, Isuzu and Mitsubishi are said to be interested.

Terry Dodsworth



France

Recovery after the price war

AN ATMOSPHERE approaching normality has started to return to the French commercial vehicles market. The sector has been recovering from a price war of ferocious intensity which left all the main manufacturers in an even more battered financial state than before.

The battle reached a climax when Renault Vehicules Industriels (RVI), the large truck subsidiary of the French state-owned Renault car group, decided to react with a vengeance to the price discounting of its main rivals on the French market. RVI had seen its share of its main market drop from 40 per cent in 1982 to 36 per cent in 1983.

At the same time, its principal competitors saw their share of the French market rise, with Mercedes moving last year to a little over 20 per cent, Fiat-Iveco to 15.5 per cent and Volvo to 10.7 per cent.

Renault felt it could not allow its share of the domestic market to drop any further and decided to pull out all the stops to regain what it regards as an acceptable level of more than 40 per cent with the eventual target of 45 per cent. Although the sector has described the battle that followed as "collective suicide" by all the manufacturers, RVI has succeeded in regaining 42 per cent of the market.

"RVI has—thanks to its overall actions—regained what it had lost as a result of the price war, nothing more, nothing less. And we don't claim to be any more wise nor any more crazy than our main competitors," said M Pierre Semerena, RVI chairman.

He confirmed that the situation was now "a little closer to normal." But prices on the French market, although improving, continue to be well below those of some other big European markets.

Paul Betts

Output up 11 per cent

AFTER THE sharp dip in production in 1982, Japan's output of medium and heavy trucks over the first nine months of 1984 staged a strong recovery. Output was up by almost 11 per cent and likely to reach a record 940,000 units by the year end.

While home demand faltered in the wake of the 1979 oil price shock, Japan's heavy truck producers—basically Hino, Nissan Diesel, Mitsubishi and Isuzu—stepped up their efforts overseas. Spiralling sales to the markets of the Middle East, Africa and South-East Asia combined to carry sales forward to a peak of almost 930,000 units in 1981.

Demand, however, was largely focused on trucks of up to six tons carrying capacity. The over nine-ton sector has declined sharply since 1979, reflecting poor demand from Japan's depressed construction industry. When a more broad-based recession hit prime export markets in 1982, demand in North America and Africa also dwindled, and truck production fell back sharply as a result.

It was an improvement in domestic orders for medium trucks (four tons carrying capacity) and heavy duty rigid trucks (eight tons capacity and over) which began the recovery in production in 1983.

This reflected a revival in Japan's long-distance freight transport industry, and the beginnings of a recovery in construction activity. Together, these developments outweighed marked rationalisation by the country's freight hauliers which had killed off many single truck operators.

Now some relaxation in the Government's fiscal austerity programme is bringing increased spending on capital works. The industrial private sector is performing strongly and a cyclical surge in replacement demand for trucks is coinciding with some recovery in exports to produce record production levels.

Over the first nine months of this year, the domestic market for medium and heavy trucks is up by almost 12 per cent and a year end figure of 126,000 sales is now in prospect. Discounting remains prevalent.

The form of car-derived vans, light vans and pick-up trucks, Japan rapidly established a global presence in the wake of its passenger car exports. In the medium-heavy truck sector, however, progress has been more modest in developed markets.

The recent slump in demand

by the major markets has heightened competition and reduced margins—particularly unfortunate for Japanese producers who have the added problem of a strong yen. Further to this, the Japanese truck—still basically designed for the domestic market—has encountered some problems in securing market acceptance in a number of industrialised countries.

In Hino's FD series truck, for example, the cab is neither what is conventionally identified as "short" or "sleeper." A valuable and almost 0.5 metre is lost

network with complete service and support back-up for international freight operations.

The downturn in domestic demand, however, prompted Japan's producers to adopt a more forceful stance overseas. First, exports to the developing markets were topped up. There were further inroads into China and India. More overseas assembly bases were established and first tactical moves—including joint ventures—were made towards the U.S. and Europe. It is this last development that is expected to yield greatest results from 1985.

For 1984, however, the major market remains the Middle East, notably Saudi Arabia, Iran and Oman. Algeria and Libya are important customers in North Africa. The principal market in South-East Asia is Thailand, but this is rapidly being eclipsed by deliveries to China.

While Europe takes 23 per cent of Japan's total vehicle exports, it accounts for just over 7 per cent of its truck exports. Japan's medium and heavy truck exports have risen from 275,900 in 1979 to 314,225 in 1983 and 346,686 for January-September 1984, according to JAMA. Year-end exports for 1984 are expected marginally to exceed 336,000 units—a 7 per cent improvement.

Ian Robertson

Truck Production by Loading Capacity

	3-4 tons	5-6 tons	7-8 tons	9-10 tons†	Special purpose vehicles	Total
1979	629,225	34,850	15,775	75,640	4,990	770,755
1980	745,265	50,380	18,140	55,245	10,430	879,660
1981	794,195	52,310	17,460	51,460	8,115	928,915
1982	700,545	33,020	12,450	44,065	12,455	807,225
1983	757,040	31,080	9,300	45,710	6,455	853,530
1984†	—	—	—	—	—	709,550

† January-September.

† January-September.

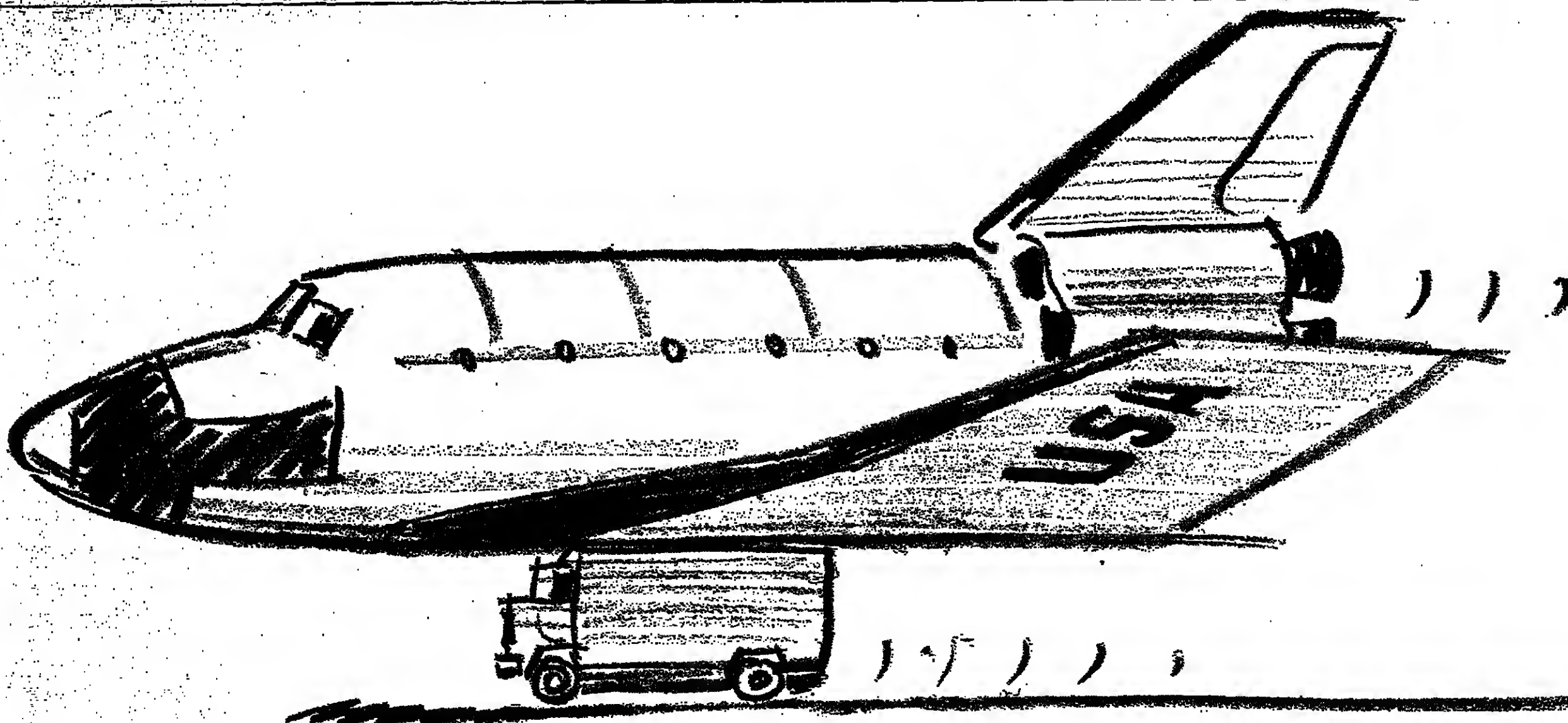
Source: JAMA.

Japan's leading manufacturers—1983†

	Production	Domestic registrations	Exports
Hino	47,945	31,010	15,945
Isuzu	44,495	27,450	18,340
Mitsubishi	39,885	28,150	14,350
Nissan Diesel	36,800	18,150	12,395

† Medium/heavy diesel trucks with payload over 3.5 tons.

Source: JAMA.



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Divided attitudes to joint ventures

A TRUCK manufacturer producing 1,000 vehicles a year would have an average unit cost 50 per cent higher than a manufacturer producing 100,000. One making 10,000 would still have a unit cost 32 per cent higher.

And at the other end of the scale, an industry giant like Daimler-Benz of West Germany would have a unit cost only 85 per cent that of even the 100,000 a year manufacturer.

Even so, the commercial vehicles industry continues to be divided on the detailed merits of joint ventures. Some manufacturers, notably Iveco, Europe's second-largest truck producer, have espoused the concept with enthusiasm. Others, like Daimler-Benz, retain a firm belief in a high degree of vertical integration and the continuing capacity to develop all major components in house.

Daimler-Benz, with a worldwide presence in truck markets, can afford better than most to adopt this view.

These are some, at least, of the conclusions reached by Professor Garel Rhys, the Cardiff-based economist who advises the Commons on motor industry affairs and who was appointed recently to the UK's first chair of the industry.

The statistics, contained in a paper, Heavy Commercial Vehicles: A Decade of Change, help to illustrate precisely why

the odds have so consistently lengthened against small manufacturers' survival and highlight why industry pressures have mounted for joint ventures as a means of lowering the unit cost of major components such as engine, transmission, axles, cabs and other parts.

But then very few manufacturers even come close to Prof Rhys' calculations of the optimum level of production to reap maximum economies of scale: 200,000 units a year for cabs, 40,000 for chassis frames, and 200,000 for engines.

Even General Motors during the past year has been showing firm signs of wanting to expand collaborative projects beyond the initial world truck and bus programme it set up at Pontiac, Michigan, a few years ago. This currently links its UK subsidiary, Bedford, and Isuzu of Japan — in which it has a 36 per cent stake — with its U.S. and Brazilian truck operation aimed at creating common vehicles for all major markets.

Recently, for example, GM has been talks with MAN, the West German heavy truck maker, on possible collaboration, and with Eoasa, Spain's principal commercial vehicles producer, on Eoasa making a GM van under licence. However, the details of both possible ventures remain imprecise.

Mr Charles Katco, appointed last year as executive vice-

The industry continues to be divided on the merits of joint ventures. Iveco endorses the idea, while Mercedes-Benz takes a different view

president in charge of the GM "world" commercial operation, said during a visit to Bedford: "With both MAN and Eoasa, we are looking at all the opportunities which may exist — but we have not reached any definite conclusions."

However, he set the tone for GM's overall approach to collaboration in declaring that the corporation "will look at all possibilities, with any company, where there might be developments of mutual benefit."

With fully-developed "world" trucks still several years away, the type of collaboration at least being considered between Bedford and MAN could be seen as making sound economic sense, given Prof Rhys' figures.

It is possible that Bedford will take front and rear axles from MAN; Bedford truck cabs might be supplied to MAN. Considerable cost savings could be expected to follow, as each

produces only about 16,000 heavy trucks a year.

And there are pressing financial reasons for doing so: Bedford made a £50m loss last year, while MAN's was £39m in its financial year to mid-1983, although its losses have fallen since by about a third.

MAN is one of the few companies with which Daimler-Benz does collaborate, the two companies having exchanged axles and engines for some years. However, MAN was ordered by the West German Cartel Office to end the arrangement by the close of last year — MAN can act now only as a supplier — so MAN has further good reason to seek out other partners.

Collaboration within West Germany has also extended to Volkswagen and MAN. Since the end of the 1970s they have been jointly producing trucks of 8-11 tonnes, the MT range, and share distribution in some

countries. VW makes the cabs, rear axles and gearboxes; MAN the engines, frames, front axles and special bodies.

At the other end of the scale, the small UK heavy truckmaker, ERF, with an output of about 2,000 trucks a year, had also been seeking low-cost access to extra volumes by means of a collaboration deal with Hino, the Japanese truck maker. Under it, ERF would have produced trucks of about 13 tonnes based on a Hino model, but with a minimum UK content of 60 per cent. ERF blames a stronger yen for having to shelve the agreement indefinitely. But illustrative of its strong concern about costs, it has standardised its heavier truck production around Cummins engines. Rockwell axles and Fuller gearboxes rather than offer as a matter of course any combination from a variety of suppliers which customers previously had cared to name.

One of the broad-based joint ventures has involved Eaton, the U.S. transmissions manufacturer, and Iveco following an announcement in 1983 that the two companies would collaborate to develop a range of medium duty transmissions. Already, the range has become a reality, with test units in service in both the UK and on the Continent.

According to Mr Bob Sculfour, regional manager for the UK and Scandinavia, they

will come into production in 1986 and 1987.

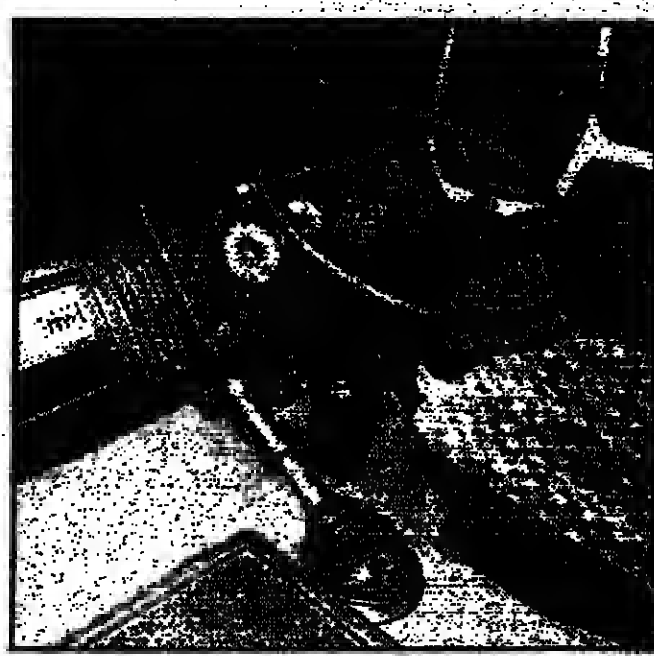
The units will be made at Eaton's Basingstoke plant in the UK and in the U.S., while Iveco will also produce at its Brescia, Italy, plant. Thus if all goes according to plan, Iveco will benefit from shared development costs and the outlet offered by Eaton's worldwide component supply operations, while Eaton gets the benefit of guaranteed volume through Iveco's own truck production. And the price to other vehicle manufacturers can be lowered as a result of the scale economies.

Similar thinking applies to Iveco's collaboration with Rockwell of the U.S., another world-scale components supplier, in the manufacture of truck axles. A joint company, Rockwell-VCC Omve, is producing them at a plant near Camer, Italy.

By no means all planned joint ventures have had a happy outcome, however. Leyland Vehicles in the UK had planned jointly with Cummins, the diesel engine maker, to produce a new light truck diesel both for Leyland's use and for sale worldwide.

Investment cutbacks at Leyland, however, meant that last year it had to withdraw from the project. Cummins is now proceeding with development on its own, with production expected in 1986.

John Griffiths



ALTHOUGH new technology has found its way primarily into vital running units of heavy trucks — engines, transmissions and suspension systems — the trend is also visually apparent, especially to the driver.

The Mercedes-Benz cab interior (above) gives an indication of the extent to which new trim materials are being used. Apart from the door window surrounds, painted metal is almost entirely absent. Instead, tough yet light and durable new plastics are employed for fascia panels, steering column surrounds and minor controls.

Plastics have also become acceptable, even by quality-conscious makers like Mercedes, for exterior cab components such as bumpers, step mouldings and wing valances.

However, truck makers are having to work hard to convince sceptical fleet operators that their longstanding view of plastics as a flimsy, brittle and cheap material needs to be updated.

Technology at the crossroads

THERE WAS a time, observed General Motors chairman Mr Roger Smith, last year, when innovation could be carefully phased in. A new technology could be thoroughly developed in one model, and carefully applied across the board.

But, he pointed out, competitive pressures now require new technology to be presented to buyers much faster, with "profound effects not only on products, but the plants where they are made and the work forces producing them."

From now on, he warned, "if we manufacturers are to succeed — indeed, to survive — the cars and trucks of the future must be state-of-the-art and they must be built in the factory of the future by the work force of the future."

Over the past 12 months, the world's largest vehicle maker putting its funds and resources has been increasingly busy in the direction pointed out by Mr Smith.

The acquisition of electronic systems and data concerns, the signing of a joint venture with a Japanese manufacturer to produce robots in the U.S., the just-announced commitment to the "Saturn" car project which, with new manufacturing systems, is intended to allow GM to actually beat the Japanese on costs in the small car sector — all are aimed at ensuring GM's long-term competitiveness at an international level.

And during last year another major component fell into place in GM's strategy to apply to commercial vehicles the "world" approach to models and production already instituted with cars.

As the result of an \$38m investment, the design operations of its Bedford commercial vehicles subsidiary in the UK are now linked directly to the mainframe computer at Pontiac, Michigan, where GM's world truck and bus division set up over two years ago — is overseeing the design and development of a range of "world" trucks and vans which will emerge by 1990.

Key input Bedford, which had been responsible for GM's commercial vehicle operations in Europe for some years, is seen as having a key input to the design of these products. And while GM considered the \$38m so small that it did not bother to even include it in its announced investment figures for Bedford facilities, the result is far-reaching.

For the first time, designers a continent apart can "talk" to each other directly and immediately on the product under development. Each design screen at Luton links direct to the UK mainframe computer; the mainframes are directly linked, and so are the design screens at Pontiac. Time and cost savings, say GM officials, vastly outweigh the size of the investment.

It represents just one example, however, of the way in which commercial vehicle producers are using new technology in their operations, much of it transferred from its initial applications on cars. Daimler-Benz' plant at Wehrh, on which the company has spent over \$300m, provides another example of the car-to-trucks technology transfer. The plant produces both complete vehicles and cabs. The latter are made on the military principle, under which the same parts can be put together in different ways to suit a variety of vehicles.

Much the same concept has been followed by Leyland Vehicles, in producing the C40 cab which is fitted to its T45 range of trucks.

But so fast is technology moving, particularly through the powers provided by computer-aided design, that Leyland Vehicles, for example — a relatively small producer in the world context — felt able to ignore its own previously-developed "rationalised" cab concept in producing the unit fitted to its Roadrunner medium truck launched towards the end of last year.

Front runner Leyland Vehicles itself was a front runner in rationalised cabs. When the C40 cab was first conceived in 1978, it was designed so that it could be put together in various forms to cover a wide spread of truck sizes; and with 65 per cent parts commonality.

But in developing the Roadrunner, which is pitched at 7½ tonne gross vehicle weight sector, it felt that a C40 variant (used first on the 32-tonne Roadrunner) would be both over ideal cost and weight. To have taken the other obvious option — a cab from a BL van — would have brought the truck too close to the ground, with poor visibility.

On the other hand, to have tooled up for an entirely new cab, it estimated, initially, would have cost \$43m — uneconomical for an expected output of 4,000 Roadrunners a year.

In the end, Leyland decided it had to go for a new cab, but used the design computers to come up with a new system to do it. The result, says Bill Lowe, chief engineer for components, cabs and electronics, is an all-new cab, the C44, which cost Leyland \$2.2m — or less than the larger C40 cab cost in 1978.

Very large individual pressings were designed, which allow 1,800 welds to finish the cab compared with 3,200-4,000 which is the industry norm, says Mr Lowe. The simplified design similarly allowed a reduction in the number of welding guns used, to seven from a norm of 25.

This has gone hand-in-hand with the commissioning at Leyland of its first robot for chassis component and frame welding. It is, Leyland stresses, just the first step down the road away from dedicated production equipment to flexible, program-able tooling specifically suited for production in relatively low volumes of a wide range of component types.

Flexible production processes and computer-aided design have already changed out of all recognition the ground rules in car manufacturing, with smaller producers — of 5m or fewer cars a year — now recognised as being able to compete against the large volume manufacturers, particularly if there is sharing of components and joint ventures.

However, a key element in this new-found competitiveness is the ability to provide differentiated products — with particular appeal, say, in styling or performance.

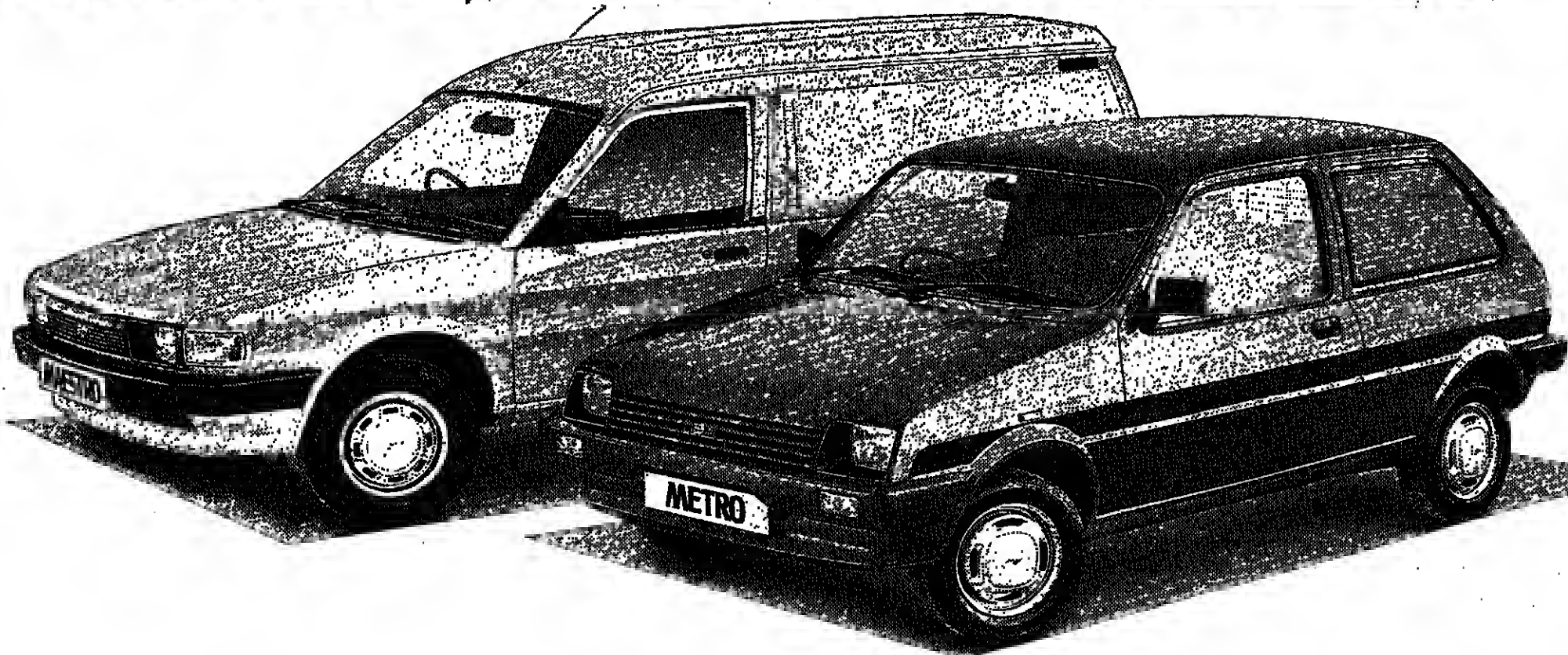
There exists precious little room for such an approach in commercial vehicles, however, in an industry whose customers are primarily concerned about costs, the odds remain stacked against the smaller players, even one using the latest technology.

John Griffiths

AUSTIN ROVER

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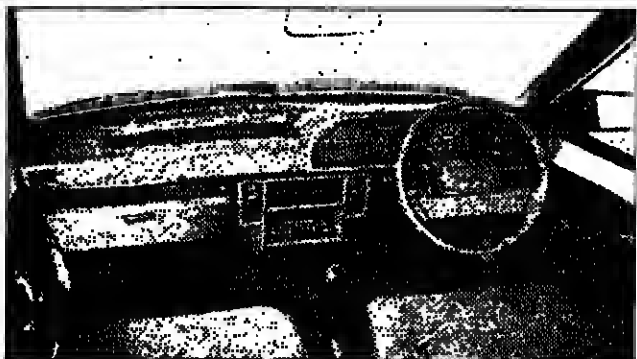
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As for economy, the Austin skill at delivering more miles per gallon produces car-like figures; The Metro 1.0 litre produces 59.7 mpg* and the 1.3 litre Maestro 500 can achieve over 45 mpg*.

WHAT ABOUT PRICE?

The prices are better too. For example, although the 500 and 700 kg Maestros carry more than their nearest rivals, they cost a little less.

HOW ABOUT SOME DETAIL?

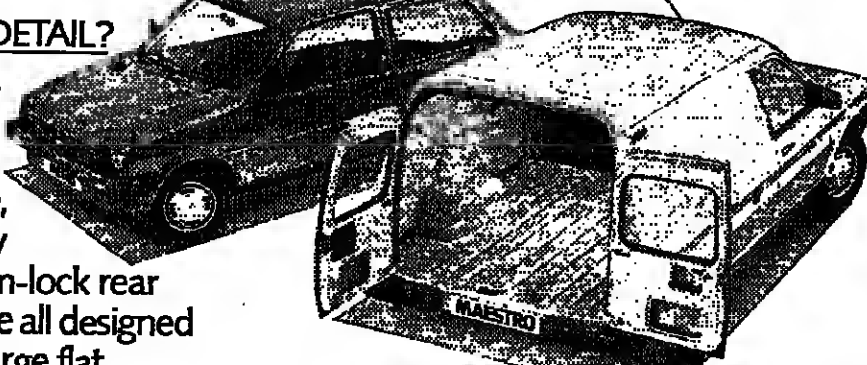
Being truly purpose built, the new Austin Vans are better right down to the last detail. Taking Maestro, for example, heavy steel bumpers, securely recessed headlamps and slam-lock rear doors opening through 180°, are all designed for heavy use. And so is the large flat payload floor with its recessed anchor points.

Metro shares many of the same features, with a wide, deep tailgate giving clear access to an equally flat payload

floor. Both vans offer a choice of City models, or even more specification and comfort on the 'L' models.

Austin Vans are built to last, using the same paint protection process that qualifies Austin Rover cars for their 6 year corrosion warranty. Further assurance comes with the comprehensive benefits of Supercare, Austin Rover's complete customer care plan.

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Manufacturers' figs. Metro 1.0 L simulated urban cycle 45.7 mpg (6.2 L/100 km), constant 56 mph 59.7 mpg (4.7 L/100 km), constant 75 mph 40.2 mpg (7.0 L/100 km). Maestro 500 HC simulated urban cycle 35.2 mpg (8.0 L/100 km), constant 56 mph 45.7 mpg (6.2 L/100 km), constant 75 mph 32.3 mpg (8.7 L/100 km). *Manufacturers' data. Prices correct at time of going to press excluding number plates and delivery. Models shown Metro 310 L3 L at £7,196 and Maestro 700 L at £13,347.